





## NEWS: EUROPE

# After 14 years in power, the man and his image are crumbling fast, writes David Buchan

## Mitterrand's 'clarification' adds to confusion

Think of all those between the ages of 15 and 30. Ever since they became conscious of the political life of their country, all they have ever seen is me.

Two months since saying this and in the 14th year of his presidency, President François Mitterrand and his image seem to be crumbling fast. Ostensibly to clarify comments that he had made on his health and his political past remarks to a journalist and a biographer, the French president underwent 90 minutes of questioning on television on Monday night.

Yet, still, he raised more questions than he answered. This was probably inevitable in the case of his health, given the essential unknowability to Mr Mitterrand and his doctors of the precise pace of his prostate cancer. But what he has effectively done is to plunge French politicians into an early election campaign to take his place in the Elysée next May – or earlier – amid revelations that could prove a setback for his own Socialist party and perhaps give a boost to the far right.

Immediate reactions to Mr Mitterrand's TV interview were mixed. Some praised the president's courage in talking about his cancer and his candour in tracing how, unlike most people, he had moved politically from right to left, from his pre-war conservative upbringing eventually to socialism. Others said they were moved, but used the word "pathetic". Mr René Monory, the centrist president of the Senate who would take over as interim head of state if the president died in office or resigned, said: "I was a little sorry to see the president explain himself in such a way. It does not usually end this way."

Still others complained that Mr Mitterrand was overstretching their credulity in asserting that when he went to work for the Vichy collaborationist government in 1942 he knew nothing of the anti-semitic laws it had passed in 1940, and that only in 1986 did he have cause to break off contact with Mr René Bonquet, the ex-Vichy police chief. But even yesterday Mr Mitterrand

had a Jewish defender in Mr George Kiejman, his former justice minister, who came to his aid against sharp criticism from Mr Serge Klarsfeld, France's best known Nazi hunter.

But much of the French right believes that the left has now walked into its own trap of identifying itself so strongly with the resistance. Certainly, some Socialists, though not at the very top, were yesterday expressing their "disgust and bitterness" at Mr Mitterrand and calling for "a break with Mitterrandism", defined as a form of persistent "ambiguity" in personal and political relations.

The fact that this ambiguity seems to have persisted right into the Mitterrand presidency appears most to upset the French communist party, which was only allowed by Stalin to enter the anti-German resistance after 1941. In yet another new book on the president called "The Right Hand of God", three French journalists claim Mr Mitterrand has consistently sought to divide the right by promoting and wooing

Mr Jean-Marie Le Pen's National Front.

In 1982, they claim, President Mitterrand got the NF more coverage on state television, and between the two rounds of the 1986 election asked Mr Le Pen to swing his vote behind the socialist president, rather than the gaullist candidate, Mr Jacques Chirac. These claims are denied by close Mitterrand associates. But it is the case that the introduction of proportional representation in the 1986 parliamentary elections, designed primarily to minimise Socialist losses, had the side effect of helping the NF.

Yesterday a senior NF party official suggested that "if François Mitterrand was elected despite his real flirt with Vichy, then Jean-Marie Le Pen can be elected despite his false image as a Vichyst". This, too, stretches belief. But it is due next Sunday to become the first declared candidate for the 1995 presidential race, will try to turn Mr Mitterrand's revelations to his own benefit.

Meanwhile, Prime Minister Edouard Balladur will try to



Stretching credulity: Mitterrand speaking on TV on Monday

keep his government ticking over until early 1995 when he intends to announce his own presidential candidacy, against, among others, that of Mr Chirac. But the weekly cabinet meetings on Wednesdays, over which Mr Mitterrand presides, will become even more curious affairs. The president

will be watching for divisions in the government which he might divulge publicly, as he did last week to Le Figaro newspaper, while among his ministers, the rival Balladur and Chirac camps will be on the lookout for any sign of increasing presidential infirmity to send them to the hustings.

## EUROPEAN NEWS DIGEST

## Bank to set up works council

Credit Lyonnais, the leading French bank, and the banking unions have agreed to establish a European-wide works council for all its employees including those working in Britain. It was announced yesterday by the Geneva-based International Federation of Commercial Clerical Professional and Technical Employees (FIET). The agreement is the first of its kind in the European banking industry. "This is the start of a new era of positive relationships between management and workers," said Mr Philip Jennings, FIET's general secretary. The bank's management will be required to consult with its employees across Europe on its business strategies, restructuring and employment policy. Employees from 10 European Union countries (except Denmark but including the UK) will have seats on the works council. Robert Taylor, London

## Italian drugs salesmen held

Italian police have arrested over a dozen drug company representatives and health officials. They are suspected of systematically overcharging hospitals of some £100,000 (£412m) over the past 10 years. Magistrates have warned another 120 people they face investigation in the affair. The arrested officials included representatives of Germany's Bayer and Boehringer Mannheim and the US company Beckman Instruments, along with Italian company Desit.

The drug company officials are alleged to have leased equipment used for blood testing and analysis to health departments almost free of charge in return for being paid up to four times the going price for accompanying chemicals and drugs. Palermo magistrates have sent out documents on the case to other Italian cities so that colleagues can investigate whether there have been similar incidents elsewhere. "This is just the tip of the iceberg," Palermo magistrate Mr Salvatore De Luca was quoted as saying. Reuters, Palermo.

## Prostitute smugglers arrested

Italian police yesterday said they had broken up a criminal organisation based in Bari capable of smuggling up to 5,000 illegal immigrants a month into the country via the coastline of the Puglia region, on the Adriatic coast. This is the largest immigration ring uncovered and highlights the involvement of organised crime in this increasingly profitable business. More than 20 people were arrested, including Italian nationals, Slavs and North Africans. In addition to being charged with bringing people illegally into Italy, they were accused of organising prostitution and providing false documentation.

The Italian authorities are showing increasing concern over the impact of prostitution. Prostitution has been one of the main activities unaffected by the two-year-long recession. But with the economy beginning to recover the authorities are also anxious to cut off a new flow of hopeful job seekers. The main problem is Albania. During the summer more than 200 Albanians a week are believed to have entered the country illegally via the Puglian coast. Robert Graham, Rome.

## Chernomyrdin backs Yeltsin

Russian prime minister Victor Chernomyrdin has denied any presidential aspirations of his own in the 1996 elections. "Now is not the right time to change president," he said. He also warned of new political tensions this winter, but ruled out further "bloody upheavals".

Speaking on German television, he voiced concern about future unemployment and food supplies, but did not predict a repeat of last October's armed rebellion. "We have extremists who think their purpose in life is to demonstrate and shout in the city squares," Mr Chernomyrdin said, but conveyed his "belief in the Russian people". He acknowledged that a recent presidential anti-crime decree giving police greater powers against organised crime was unconstitutional, but said it was essential under current circumstances, "even if it infringes the rules of our constitution". Reuters, Bonn.

## Russian peacekeepers killed

Two officers from the Russian peacekeeping force in Georgia's breakaway region of Abkhazia were killed and a third was wounded when gunmen fired on their car on Monday night. The officers were the first victims among the Russian peacekeepers since the 3,000-strong force was deployed in the region in July to monitor a fragile ceasefire and the return of about 250,000 Georgian refugees. Russia's defence minister Pavel Grachev said Moscow would apply "the toughest sanctions" against the perpetrators. Mr Grachev said he had sent his deputy, Colonel-General Georgy Kondratyev, to Abkhazia to investigate. A press release issued by the Abkhazian representative in Moscow blamed "a Georgian sabotage group". Abkhazian rebels, supported unofficially by some Russian army officers and volunteers from the Caucasus, drove Georgian government forces from the Black Sea region in a bloody conflict last year. Reuters, Moscow.

## Iliescu calls for consensus

President Ion Iliescu of Romania yesterday urged the government and opposition to co-operate more closely and form a consensus on key areas of economic reform such as privatisation. In a state of the nation speech to parliament, the president said Romania's international standing had improved markedly in the past two years but that parliament needed to become more efficient and to provide foreign investors with further legal guarantees.

Several laws necessary for Romania's successful transition to a market economy, such as bankruptcy and competition laws, are held up in a backlog of legislation at the country's hung parliament, which is dominated by nationalist and ex-communist parties supporting the president. Virginia Marsh, Budapest.

## Plutonium seized in Sofia

Bulgaria's interior ministry said yesterday police had seized "unspecified amounts" of allegedly smuggled radioactive substances from a house in Sofia. It said 20 containers had been found, including one with plutonium. Other substances included uranium, thallium 204 and strontium 90. AP, Sofia.

## ECONOMIC WATCH

## Spanish inflation swings upward

Higher telephone tariffs helped to push Spain's headline inflation rate up by 0.5 per cent in August, but the annual consumer price index was unchanged at 4.8 per cent. Underlying inflation, which excludes fresh food and energy, rose by 0.4 per cent to lift the year-on-year rate to 4.5 per cent in July. The figures reverse a falling inflation trend over the past months and look certain to delay interest rate cuts forecast by the economy minister last week. Registered unemployment was meanwhile reported to have dropped by just under 30,000 last month to 2.5m, 15.2 per cent of the labour force. The seasonally adjusted figure is estimated to have fallen by 14,000, the biggest fall in August since the 1989-90. Tom Burns, Madrid.

● Norway's August trade surplus fell sharply to Nkr1.5bn from Nkr5.7bn in July and compared with Nkr5.2bn a year ago. The decline was caused by a 22 per cent drop in oil and gas exports because of summer fuel maintenance.

● Switzerland's second quarter industrial production was 10 per cent higher than in 1993.

## Berlusconi heads off pensions protest

By Robert Graham in Rome

Mr Silvio Berlusconi, the Italian prime minister, has temporarily headed off a showdown with the powerful trades union movement over proposed cuts in the generous state pensions scheme.

Cutting pension benefits is an essential element in the right wing coalition's plans to reduce public sector spending in the 1995 budget. Over the past eight days there has been a series of industrial stoppages organised by angry trade unionists. This included yesterday's action at Fiat's usually tranquil Mirafiori plant in Turin.

But after their first meeting on the issue yesterday with Mr Berlusconi, the heads of the three main trades union confederations talked of having made a "step forward". Both Mr Berlusconi and the union leaders said it was important first to establish the principles of how the system was to be reformed, and then discuss the nature of the cuts.

This represents an important change in the government's approach. Until now the emphasis has been on finding a specific sum of money from the cuts. The Treasury has been pushing for cuts of over £4,000m (£2.31bn) while the labour ministry whose brief directly covers pensions, has suggested the figure be held below £4,000m.

"We must avoid a negotiation over how much money we are going to cut from welfare payments and instead we must face up to how we are going to reform the system in a way that is compatible with resolving the problem of our public finances," Mr Berlusconi said.

The two sides are due to meet again next Monday. In the meantime union leaders will be meeting ministers discussing other aspects of the budget, especially fiscal policy.

Mr Berlusconi's hands were slightly tied at yesterday's encounter. He had hoped that a special 16-person commission set up in early August to examine pension reform would have completed its report.

However, Monday's completion deadline slipped because commission members, who included technicians and trades union representatives, failed to agree on its contents.

THE FINANCIAL TIMES  
Published by The Financial Times (Europe) GmbH, Nibelungenplatz 1, 69126 Frankfurt am Main, Germany. Telephone: +49 69 150 150. Fax: +49 69 150 4481. Telex: 410133. Represented in Frankfurt by J. Walter Brand, Wilhelm J. Bräuer, Colin A. Kenward as Geschäftsführer and in London by David C.A. Bell and Alan C. Miller. Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosendahl-Strasse 36, 63523 Neu-Isenburg (owned by Hiltorf International). ISSN: ISSN 0174-7363. Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Shareholders of the Financial Times (Europe) GmbH are: The Financial Times (Europe) Ltd, London and FT (Germany) Advertising Ltd, London. Shareholder of the above mentioned two companies is The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.

FRANCE: Publishing Director: D. Guad, 168 Rue de Rivoli, F-75044 Paris Cedex 01. Telephone (01) 4297-6621. Fax (01) 4297-6622. Printer: S.A. Nord Editeur, 1521 Rue de Caen, F-91000 Roinville Cedex 1. Editor: Richard Lambert. ISSN: ISSN 1148-2753. Commission Paritaire No 67808D.

DENMARK: Financial Times (Scandinavia) Ltd, Vimmelskiftevej 42A, DK-1160 Copenhagen. Telephone: 33 13 44 41. Fax: 33 93 53 35.

## Crimean president ends MP lock-out

By Matthew Kaminski in Simferopol and agencies

The president of Crimea, a breakaway region of Ukraine, yesterday ended a lock-out of the contested region's parliament but the local power struggle remained unresolved.

The tug-of-war between Crimea's parliament and president, a re-run on a smaller scale of the dramatic battle in Russia last autumn, escalated over the week-end when Mr Yuri Meshkov, the Crimean president, locked members of parliament out of their parliament building. Yesterday, after

deputies and their supporters set out of the local television station, Mr Meshkov relented.

However, deputies rejected the "zero option" compromise – whereby Mr Meshkov would cancel decrees shutting the parliament and deputies would rescind laws restricting the president's authority – offered to them by Mr Meshkov.

"I appeal to deputies to start talks tomorrow," Mr Meshkov said in a terse address to the parliament. "I am prepared to meet with you to work out a solution to the constitutional crisis."

Mr Sergei Tsekov, chairman of the parliament, turned down Mr Meshkov's offer and accused the president of seeking a scapegoat for his own failure to deliver the reunion with Russia and economic prosperity he promised Crimeans in presidential elections in January.

The political stalemate in Crimea is the most serious political challenge Ukrainian President Leonid Kuchma has faced since his election in July and could jeopardise the rapprochement in the often tense relations between Ukraine and Russia. However, Russia,

which sees Mr Kuchma as a welcome alternative to more nationalist Ukrainian leaders, has helped the Ukrainian government to contain the Crimean conflict by refusing to intervene.

Transferred from Russia to Ukraine only in 1994, the largely Russian inhabitants of Crimea have always been at best lukewarm supporters of Ukrainian independence and both Mr Meshkov and his parliamentary opponents were elected earlier this year on separatist platforms.

But the continuing power struggle in Crimea underscores

the difficulties, apparent in break-away regions throughout the former Soviet Union, in translating a popular desire for secession into reality.

Mr Meshkov, described as a "bandit" by parliamentarians, is being attacked for the seemingly contradictory offences of appointing too many politicians from Moscow to his government and being too soft in his bid to break-away from Ukraine and join Russia.

"We voted for him with a dream," Mr Alexander Kurlov, a deputy. "But all he has done is to put Crimean clocks on Moscow time."

## Epidemics swamp ailing health system

Chrystia Freeland finds grim prospects for the sick at Moscow's Municipal Hospital No.32

A young blond man in khaki army fatigues lovingly fondles a machine gun under a sign which announces, in large, hastily scrawled block letters: "The Toilet Does Not Work". This is the reception area of Moscow's Municipal Hospital No 32, a stone's throw away from the sparkling, recently restored White House, which is the seat of the Russian government.

Black conditions like these in state hospitals throughout the former Soviet Union are the daily consequence of a health care crisis which has been dramatically exposed this summer by outbreaks of cholera, diphtheria, dysentery, anthrax and Siberian malignant anthrax.

These infectious diseases, which have sprung up everywhere from the Leningrad region on Russia's north-western rim to cities on the Pacific coast, have become so prevalent that one Moscow newspaper has created an "epidemics" column, which informs readers of the day's newest sickness.

Some Russian doctors say that diseases long eliminated in the west have always been prevalent in the Soviet Union but that in the past the Communist regime suppressed news of outbreaks and swiftly imposed a quarantine on infected regions. However, statistically, many parts of the former Soviet Union appear to be suffering a health crisis on a scale normally seen only in wartime. In Russia, Ukraine and Estonia the population is now shrinking, with deaths outnumbering births in some regions by 2 to 1.

The shortcomings in Russia's health care system are apparent at Municipal Hospital No 32, an average hospital in the heart of Moscow. Ten people are crammed into each room and there is one bathroom for every 15 patients.

Dr Boris Storozhilov, the chief doctor at the hospital,



BLEAK: an engineer is given an injection in a Moscow hospital

says that part of his hospital's malaise stems from the same fiscal squeeze which is bedeviling Russia's entire economy. When their often delayed wages are paid, the 12 doctors who care for the hospital's 170 patients earn \$5,000 rubles a month (about \$30), nurses earn just \$5,000 rubles a month (\$30) and nurses' aides get (\$18).

"Obviously, these are miserable salaries given the prices booming around us," Dr Storozhilov says. "It is impossible for us to find new, young employees at these rates. Everyone is throwing himself into commerce." Dr Storozhilov says that the hospital has only one tenth of the nurses' aides it once employed and the

staff shortage is so acute that doctors race towards female visitors to the hospital with the hopeful question: "You're coming about the job?"

These "miserable" wages are one reason why much of Russia's still nominally state medical system is being privatised by stealth. Dr Storozhilov says that "because of the wild capitalism which is developing all around us and the inability of doctors to do well in this new environment, some doctors take money on the side from their patients for what they should be doing for free."

Hospital No.32 is also suffering indirectly from the economic decline of Russia's state sector. The federal government

finances the hospital's operating costs but in the past, typically in a country in which industry and government were part of a single monolithic system, local factories bought most of the equipment for the hospital.

"Now the factories are even poorer than we are," Dr Storozhilov says. "They are working at half capacity and laying workers off, so our medical equipment is rusting away."

Dr Storozhilov has noticed another effect of the collapse of the state factories whose employees his hospital treats. "Today, sick people are afraid to admit it, in case they get laid off," Dr Storozhilov says. "They work until they drop and only then do they come in to the hospital."

When they do arrive, many Russians are now too poor to follow the old Soviet practice of bringing in food from home to supplement their bland hospital diets. "All the refrigerators on our wards, which used to be over-flowing, are now empty," Dr Storozhilov says.

But if, at Hospital No.32, it is the worst of times for some Russians things have never been better. About 10 per cent of Russians now buy private medical insurance which gives them the right to be treated at the elite Kremlin hospitals, whose state of the art facilities used to form the "fourth administration" which ministered to the bodies of politicians and their families.

## Recovery in W European car sales slackens

The pace of recovery in western Europe's new car market slowed for the second successive month in August.

The 4.7 per cent sales increase over the same month last year compares with monthly rises of up to 13 per cent in the first half of this year, according to ACEA, the European automobile manufacturers association. Reuters reports from Brussels.

However France, Spain and Scandinavia defied the trend. Registrations showed the sharpest percentage gain in Denmark, where they rose 69.7

per cent, and Spain, where they were up 34.5 per cent.

Britain had the most registrations with 422,500, a 2.8 per cent increase.

The worst performances were in Portugal, where registrations fell 11.9 per cent; the Netherlands, down 8.9 per cent; Belgium and Luxembourg, down 4.7 per cent; and Germany, down 4.1 per cent.

Germany still had the second highest number of registrations, at 201,800, followed by France with 147,500.

French registrations rose 18.8 per cent compared with a

year earlier.

In separate figures, ACEA said Ford had the largest share of new registrations with 14.7 per cent. Volkswagen was second with 12.7 per cent, followed by General Motors at 12.6 per cent.

Japanese manufacturers, including Nissan, Toyota, Mazda, Honda and Mitsubishi, captured 12.5 per cent of the market, ACEA said.

Fiat had the largest percentage increase in registrations, up 22.1 per cent from August 1993. Volvo registrations dropped 7.5 per cent.

	Aug 1994	% Chg yr-on-yr		Aug 1994	% Chg yr-on-yr
UK	452,000	+2.8	Switzerland	17,300	+8.8
Germany	201,800	-4.1	Portugal	14,800	-11.9
France	147,500	+18.8	Denmark	11,200	+69.7
Italy	71,200	+0.4	Sweden	6,800	+12.8
Spain	64,000	+34.5	Greece	7,900	+17.9
Netherlands	28,700	-8.9	Norway	6,200	+26.2
Belgium & Luxembourg	24,200	-4.7	Finland	5,200	+30.0
Finland	17,600	-2.8	Ireland	4,200	+10.5
Austria	17,600	-2.8	Total market	1,081,200	+4.7

\*Provisional figures.

Source: European Automobile Manufacturers Association (ACEA)



## Honda's UK output of Civic to double

By Kevin Donohue, Motor Industry Correspondent, in Paris

Honda yesterday unveiled its new Civic small family car range for the European market. Next year, this will lead the company to more than double production, to around 100,000 cars a year at its UK assembly plant.

Mr Kazuo Ito, president of Honda Motor Europe, said total car sales to 300,000 a year by the end of the decade from 184,576 last year, and a target of 300,000 in 1995. It aimed to raise its European market share from 1.4 per cent to 2 per cent over the same period, and would increase its European dealer network from 1,700 to 2,500 by 2000. Mr Ito said Honda was aiming to produce around half the cars sold in Europe at its UK plant, with the remainder imported from Japan and the US.

Around 500 jobs will be added at its UK plant by the late 1990s from the level of 2,000 that will be reached by the end of this year.

The five-door Civic unveiled yesterday, which will compete with European rivals such as the Ford Escort, the Volkswagen Golf and the Opel/Vauxhall Astra, is the second car to be built by Honda in Europe following the launch of the Accord at the end of 1992. Volume production of the Civic at Swindon will begin next month, with the car going on sale in some parts of southern Europe in December.

The Civic is the first step in an ambitious joint production programme with Rover, the UK carmaker, which will launch a sister car, built under licence from Honda, early next year, to replace the Rover 200/400 range in the European market. The Civic will replace the Honda Concerto, previously built at Rover's plant at Longbridge, Birmingham.

Honda is aiming to sell around 80,000 of the Civic in Europe next year, while output of the new Rover 400 range at Longbridge will be 40,000 more than 200,000 a year.

The level of co-operation between the Honda and Rover ranges will be around 70 per cent for the bulk of Rover's output, which will use its own K-Series engines, but will rise to more than 90 per cent for versions using Honda's automatic transmission and 1.6

litre engine. Honda said yesterday that Rover had been licensed to produce five- and four-door versions of the new range, which will be Rover's most important volume car at its Longbridge plant. The licence would run to the end of the year 2000, but an extension could be negotiated.

The UK-built Honda Civic will have a local European content of more than 80 per cent, with Honda and Rover using a common network of more than 200 suppliers.

Mr Ito said the new Civic was "the most important car" Honda had ever launched in Europe and would be "one of the foundations" of its future expansion. The car is derived from the four-door Honda Domani launched in Japan two years ago. Design and basic engineering was carried out in Japan with some detailed development and testing carried out at Honda R&D centres in the UK and Germany.

Honda said it was achieving an assembly time for the larger Accord at its Swindon plant of 12.5 hours per car.

The Japanese carmaker is negotiating with Rover, PSA Peugeot Citroën of France and other European carmakers for the supply of diesel engines for its European-built cars. It had no plans to produce diesel engines itself.

At last weekend's Quad summit in Los Angeles, Sir Leon told Mr Hashimoto with several cases where, the EU believes Japan has accorded US suppliers preferential treatment for political reasons.

He is worried that such practices may proliferate as Japan seeks to limit the threat that the US will designate its trade practices as unfair at the end of this month and initiate trade sanctions proceedings under its Super 301 legislation.

Among the instances of apparent discrimination cited by the EU are:

■ A sharp rise in the value of Japanese imports of US cars and car parts in the first half

## EU tackles US-Japan trade ties

Guy de Jonquières on Brussels fears over concessions to Washington

The European Union will seek concrete assurances from Tokyo this autumn that Japan will not respond to US pressure on trade by favouring US exporters at the expense of European producers.

Sir Leon Brittan, the European trade commissioner, plans to stress his concern about such discrimination at a long-delayed meeting on November 15 in Tokyo with a Japanese team led by Mr Ryutaro Hashimoto, the minister for international trade and industry.

Though the EU has still to formulate specific demands, commission officials in Brussels say Sir Leon is determined that the meeting agree practical measures to ensure that any Japanese trade concessions to the US are also extended to Europe.

"Sir Leon will be delivering a tactful ultimatum to the Japanese," one official said. He aims to underline the importance of the meeting by taking with him several other senior commissioners.

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Sir Leon Brittan: will be seeking assurances



Japanese trade and industry minister Ryutaro Hashimoto

of this year, while imports from Europe fell.

■ Japan Airlines' decision this year to buy Boeing 737-400 aircraft without seriously considering the rival Airbus A320.

■ Japanese carriers' consistent failure to specify Rolls-Royce turbo-engines for their airline fleets.

■ Exemption of US medical equipment from inspection procedures still applied to similar European exports.

Several European governments have expressed fears that their exporters may be squeezed out of the Japanese market.

Mr Edouard Balladur, the French prime minister, recently wrote to Mr Tomichi Murayama, his Japanese counterpart, demanding that Dassault be given equal treatment with US companies in bidding to supply support aircraft to Japan's self-defence

Japanese/EU Trade (\$m)					
	Exports (to EU)	Imports (EU to)	Balance	Exports	Imports
	(to EU)	(EU to)		Annual total	Annual total
Q1 91	15969.8	8524.5	7445.3		
Q2 91	14996.8	7596.0	7000.8		
Q3 91	14031.0	7595.4	6435.6		
Q4 91	14959.8	8278.8	6681.0	59557.2	31934.7
Q1 92	16515.5	8034.0	8481.5		
Q2 92	15711.3	7330.0	8381.3		
Q3 92	18141.5	7869.9	10271.6		
Q4 92	14380.4	7956.0	6424.4	52858.7	31380.9
Q1 93	15821.9	7260.7	8561.2		
Q2 93	14031.8	7502.4	6529.4		
Q3 93	13857.0	7826.9	6030.1		
Q4 93	13057.2	7795.8	5261.4	56597.7	30285.8
Q1 94	13688.7	7571.0	6117.7		

Source: OECD

agency. The November meeting will pose a test of Sir Leon's policy of extracting trade concessions from Japan through patient negotiation, in contrast to the more aggressive tactics and threats of sanctions deployed by the US.

The meeting follows a rebuttal by the US and Japan last spring of a proposal by Sir Leon that they should expand their bilateral trade talks to include the EU.

Since last year, EU and Japanese officials have met regularly to try to identify and negotiate away obstacles in

cases where internationally successful European companies had difficulty penetrating the Japanese market.

However, the only substantive results so far have been a relaxation of its beer licensing rules and the establishment of joint industry groups to discuss co-operation between European and Japanese manufacturers.

Successive Japanese governments have also resisted EU proposals for ministerial-level trade talks.

It has taken a year since the idea was reluctantly accepted by Tokyo to set up this November's meeting.

EU officials hope that, as well as securing Japanese commitments to equal treatment of European exports, the meeting will expand regular bilateral negotiations to a wider range of industry sectors and markets.

## Hurd places exports top of Asia agenda

By Victor Mallet in Bangkok

Mr Douglas Hurd, the UK foreign secretary, yesterday placed the promotion of British exports to Asia at the top of his agenda when he brought a delegation of British businessmen to his meeting with Mr Chuan Leekpai, the Thai prime minister, at the start of an Asian tour.

Britain is the "biggest European investor in Thailand," but both Mr Hurd and his entourage of chief executives acknowledged that UK manufacturers had allowed Japan to dominate trade and investment with the region. They said they would try to win contracts in the defence, telecommunications and civil engineering sectors to redress the balance.

"Those of us who've been coming to Bangkok for some years are always astounded by the progress," said Mr Richard Turner, group marketing director for Rolls Royce. "I think that we in Britain have probably not paid enough attention to it in the past."

In his new role as midwife to British business contracts, Mr Hurd attended the signing in Bangkok of an agreement between Balfour Beatty, the construction arm of BICC, and Thailand's Sahaviriya group, to establish a \$2m (\$4.63m)

joint venture to bid for infrastructure projects in Thailand and other Asian countries.

The construction of everything from road tunnels and power stations in the region will be worth billions of dollars to such companies in the next few years. A feasibility study is now underway for a proposed rail link between Nong Khai in north-eastern Thailand and Vietnam, the capital of Laos.

Mr Hurd also announced the establishment of the Thai-British Business Group, a forum to bring together business executives from the two countries.

Although many companies from Britain and elsewhere in Europe have been slow to take advantage of the rapid growth of south-east Asian economies, there are signs of improvement. Last year UK exports to Thailand rose 38 per cent to \$560m, while imports from Thailand rose 20 per cent to \$770m.

Mr Hurd noted that some Thai companies - including the Landmark group which recently bought the Royal Lancaster Hotel in London - had invested in Britain, and he urged Thai investors to follow Japan in looking at Britain as a gateway to Europe.

Today Mr Hurd is scheduled to go to Vietnam.

## Matra to appeal on Taipei damages

By Laura Tyson in Taipei

Matra Transport, a unit of Matra-Hachette, is expected to appeal against a court ruling which reversed an earlier judgment requiring the Taipei city government to pay the French company NT\$1bn (\$37m) in damages over a mass transit construction dispute.

In a highly publicised, five-day government-backed arbitration panel last October awarded Matra the funds in compensation for extensive losses incurred due to construction delays on the 11km Mucha Line of the city's mass rapid transit system. Matra's contract for its section of the transit system is estimated at nearly \$300m.

The Taipei district court ruled on Monday that Matra had not followed procedures as outlined in the contract in the event of a dispute. "The main reason the court invalidated the ruling was because Matra didn't follow its contract with Taipei's department of rapid transit system (Dorts) before it sought arbitration," the court said.

Matra had originally sought NT\$12m in damages from Dorts, which it claimed was responsible for the delays.

Following the arbitration panel's ruling, Dorts filed a counter-suit.

## SHANGRI-LA, THE LARGEST INTERNATIONAL HOTEL GROUP IN THE PHILIPPINES

Shangri-La Hotels and Resorts, a Hong Kong based hotel group, is presently the largest international hotel management company in the Philippines, operating two hotels in Manila and one in Cebu representing a total rooms inventory of 1,502.

Shangri-La's Edsa Plaza, a 440-room business hotel was the Group's first hotel to open in the Philippines in August 1992. Located in Mandaluyong, a new and fast growing business and commercial district approximately 15 minutes from the city's well-established financial district of Makati, it was also the first international deluxe hotel to open in the capital for 16 years and signalled the start of a resurgence in the country's tourism industry.

The hotel is set in extensive landscaped gardens and offers a "Horizon Club" executive floor, wide choice of cuisine, fully-equipped Business Centre, and extensive conference, banqueting and recreation facilities. The hotel is marketed primarily to business travellers and the meetings and incentive market.

In April 1993, the Philippines welcomed the opening of the 703-room Shangri-La Hotel, Manila, a deluxe hotel located on the corners of Ayala and Makati Avenues in Makati district. Here guests can enjoy two floors of "Horizon Club" accommodation, excellent international dining facilities, a 24-hour Business Centre and a well-equipped Health Club. A key feature of the hotel is its Grand Ballroom, the largest in Makati, with a floor area of 1,300 square metres, accommodating up to 1,750 persons for a cocktail reception and 1,200 persons for dinner. Nine additional function rooms provide further flexibility for smaller meetings and banquets.

The Group's third property, Shangri-La's Mactan Island Resort, Cebu, opened in October 1993. Located on a beautifully landscaped 13 hectare site on Mactan Island, this 359-room resort offers magnificent views of the ocean and surrounding islands, and is only 15 minutes drive from Cebu's international airport. The resort caters primarily to leisure travellers and families, but also provides an excellent venue for conference and incentive groups, and is a relaxing alternative as a short break for business travellers from Manila.

Key features of the resort include its exceptional recreational facilities with an extensive seawater sports centre in addition to a 350-metre private beach front. Three tennis courts, a swimming pool, fully equipped Health Club, a children's playground and a pitch and putt golf course provide even further variety.

The Shangri-La Group has grown rapidly since its establishment in 1983, increasing in size from just five resorts to managing 27 deluxe properties in Canada, China, Fiji, Hong Kong, Indonesia, Malaysia, Philippines, Singapore, Taiwan and Thailand.

Further expansion is underway and within the next four years, the Group will open new properties in Indonesia, Singapore, Malaysia, China and Myanmar (Burma), increasing its total number of properties to 35.

Over the years the individual hotels and management company have been honoured with international awards and recognition from the world's leading business, consumer and travel trade publications. As a result, Shangri-La enjoys a distinguished reputation for providing deluxe accommodation and excellent service standards in a style that is warm, inviting and a true reflection of the best of Asian hospitality. As the Group continues to grow, these characteristics will always remain the same.

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## NEWS: THE AMERICAS

# Clinton calls for US 'to roll back violence'

By George Graham  
in Washington

President Bill Clinton yesterday signed into law the anti-crime bill that finally passed both houses of Congress last month after a protracted and partisan battle.

The bill will provide federal money to help pay for the hire more police officers, stiffen sentences for a variety of offences and tighten controls on some types of assault guns. But it also offers money for community development corporations, improvements to city parks and recreation facilities and studies on sexual assault on college campuses and "battered women's syndrome". Let us roll up our sleeves and roll back this awful tide of violence," Mr Clinton said in a White House

ceremony to mark the signing. He called the bill "a big step toward bringing the laws of our land back in line with the values of our people".

However, the legislation is expected to damage US efforts to comply with its obligations under a number of international human rights conventions by increasing prison overcrowding and by placing the US further outside international norms for treatment of juvenile offenders.

The bill coincides with the publication yesterday of a compliance report for the International Convention on Civil and Political Rights, which the US ratified in 1992, 15 years after it was first signed by President Jimmy Carter and 26 years after its unanimous adoption by the United Nations.

In the preface to the report,

Mr John Shattuck, assistant secretary of state for human rights, acknowledges "areas of concern" including police brutality, the treatment of prisoners and the death penalty.

The US maintained a reservation to the covenant's ban on the execution of juvenile offenders and joins only Bangladesh, Iran, Iraq, Nigeria and Pakistan in continuing to apply the death penalty in some states for crimes committed by juveniles.

Mr Shattuck said Mr Clinton was now reviewing whether to sign the Rights of the Child convention, which provides further guarantees on the treatment of young offenders.

But the crime bill signed yesterday lowers from 15 to 13 the age at which juveniles may be prosecuted as adults for some crimes.

# Quebec business warns against splitting

By Robert Gibbons in Montreal

Mr Ghislain Dufour, head of the Quebec Patronat employers' organisation, with more than 400 member companies, yesterday offered to co-operate with Parti Québécois leader Mr Jacques Parizeau, but urged him to focus on jobs, social problems, public finance and high taxes.

"We differ with the PQ on many issues and our offer of co-operation excludes independence," he said. "Mr Parizeau must end the constitutional uncertainty as soon as possible."

Quebec's business leaders largely kept out of the election campaign, while privately backing Mr Daniel Johnson's Liberals.

They opposed Mr Parizeau's promises to the big unions, such as public ser-

vice job security, his high-spending policies and commitment to separation. Now they are forming a detailed strategy to swing the expected referendum against independence.

Many business leaders yesterday urged the new Quebec government to put the economy first and get the referendum over as soon as possible.

Mr Peter White, chairman of the Canadian arm of Mr Conrad Black's Hollinger publishing empire, said: "They must work on the recovery and competitiveness. The election results require them to put an honest question in a referendum within 10 months."

"The PQ has a mandate to govern but not to lead Quebec into independence," said Mr Michel Vannote, a lawyer-businessman and Counsel for Canadian Unity chairman. "It must work with

Ottawa and the other provinces and not isolate itself."

Mr John McCallum, the Royal Bank of Canada's chief economist, said the PQ must co-operate with Canada or Montreal's economy would suffer.

Mr Robert Stewart, chairman of Scott Paper, with several mills, said it would be "very serious" if the PQ assumed it had won a mandate for sovereignty.

David Buchan reports from Paris: The French foreign ministry yesterday reacted to the Parti Québécois election victory by restating its carefully, if inelegantly, worded policy of "non-interference and non-interference" towards relations between Canada and the majority francophone province.

Determined never to repeat General de Gaulle's incendiary call in 1967 of "Vive le Québec Libre," France has

since tried to avoid being seen to take sides between the Canadian and Quebec governments. The foreign ministry spokesman said yesterday Paris "has followed the elections with interest" but would not comment on the result.

France, he said, had "a special historical as well as cultural relationship" with Quebec, but at the same time intended to "pursue the development of its excellent relations" with Canada, whose government is headed at the moment by a French Canadian, Prime Minister Jean Chrétien.

Quebec is not the only Canadian province to belong to La Francophonie, France's answer to the Commonwealth, which groups nearly 50 French-speaking states or regions. New Brunswick, which unlike Quebec is officially bilingual, also belongs.

# Former treasurer Villalpando jailed for federal tax evasion

Ms Catalina Villalpando, whose signature as US Treasurer once appeared on every dollar bill, was sentenced yesterday to four months in jail for conspiracy, tax evasion and obstructing justice. Renter reports from Washington.

Ms Villalpando, who was treasurer from 1989 to 1992, and one of the highest-ranking Hispanics in President George Bush's administration, admitted that she had under-reported her taxable income in 1989 by about \$167,000, cheating the US government out of more than \$47,000.

Judge Thomas Hogan rejected her pleas that she be spared prison. He said the sentence would "remind all those who serve in high office" that they are "not beyond the law". He also placed Ms Villalpando, 54, on three years' probation. During that time, she must spend the first four months in detention at home and perform 200 hours of community service.

The judge added that Ms Villalpando, who had also worked in the Reagan White House, in liaison to the Hispanic community in the US, had a "special burden to obey the law" because of her high government office.

As part of her duties at the Treasury Department, Ms Villalpando ran the mint, the bureau of engraving and printing, and the savings bonds division.

She took leave of absence from her post after the Federal Bureau of Investigation, in October 1992, had raided her home and an Atlanta telecommunications firm, Communications International, where she had previously worked.

Ms Villalpando has admitted filing false statements to the Treasury department, the office of government ethics and the Senate finance committee to conceal substantial funds she received from her former firm in 1989 and 1990.

Ms Villalpando, who campaigned for Mr Bush among Hispanics, could have received a maximum jail sentence of 15 years and a \$750,000 fine.

Ms Villalpando caused controversy at the Republican party convention in 1992 by calling Mr Bill Clinton, then Democratic presidential candidate, and Mr Henry Cisneros, now housing secretary, "skirt chasers". Bush staffers forced her to apologise.

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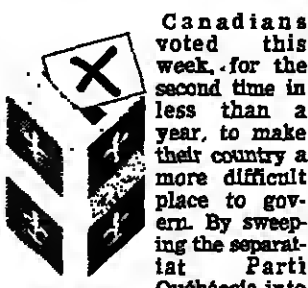
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QUEBEC ELECTIONS

Canadians voted this week, for the second time in less than a year, to make their country a more difficult place to govern. By sweeping the separatist Parti Québécois into office in a provincial election, Quebecers have reinforced polarisation between English and French-speaking Canadians, long described as Canada's "two solitudes", which began in last October's general election.

Recession-weary voters broke with political tradition across the country last year by voting to elect one of Canada's three national parties, the Progressive Conservatives, which had held office for nine years, and the left-leaning New Democrats. The third party, the Liberals, easily won the election.

But the opposition benches in the federal Parliament are now filled with MPs from two regional groupings: the Bloc Québécois, which favours Quebec independence, and the Reform Party, with its base in English-speaking western Canada.

Reform has little sympathy with bilingualism or Quebec's "unique" status as an outpost of French language and culture.

Federalists took solace yesterday from the relatively narrow margin of the PQ's victory in Quebec. Although it won 77 of the 125 seats in the National Assembly, the PQ's share of the popular vote was only fractionally ahead of the outgoing provincial Liberals. The separatists also won fewer seats on Monday than when they first took office in 1976.

Mr Jean Chrétien, Canada's prime minister, expressed a view likely to be heard from many federalist quarters in the

months ahead. "Throughout the election, the Parti Québécois and its leader again and again stated that this election was about a change of provincial government. Nothing else," Mr Chrétien said. "I am convinced that in the coming months Quebecers will once again demonstrate their profound attachment to being a full part of Canada."

The unexpectedly close result will undoubtedly complicate the PQ's drive towards independence. The party's leader, Mr Jacques Parizeau, has promised to hold a referendum on sovereignty some time in 1995. Even before the election, however, there were signs of division in the PQ's ranks about the referendum strategy.

Mr Parizeau sounded a conciliatory note in his victory speech on Monday night. But he also vowed to press ahead with the PQ's *raison d'être*. "In 1995, we will go before Quebecers and ask them the question that will make a people into a country," Mr Parizeau said. "We have begun a new chapter in our history. The PQ's drive to achieve that goal is likely to test Mr Chrétien's



PQ leader Jacques Parizeau celebrates his party's win; outgoing Liberal premier Daniel Johnson tastes defeat

political skills to the limit. The new government in Ottawa will have several weapons to put federalists on the defensive and win support for a "Yes" vote in the referendum, if and when it takes place.

Mr Parizeau plans to push a "solemn declaration" through the National Assembly within the next few weeks expressing Quebec's desire to start negotiations with Ottawa on sovereignty. A committee will be set up to draft a new constitution.

The PQ is likely to press for recognition internationally that Quebec is more than just one of Canada's 10 provinces. At home, Mr Parizeau will lose no opportunity to point out the costs to Quebec of overlapping federal and provincial jurisdictions, and of the slow, often ineffectual, decision-making among the provinces.

He noted in the election campaign that the US, Canada and Mexico took only a few years to draw up a North American free trade agreement, while Canada's 10 provinces have been unable to dismantle their non-tariff trade barriers in 127 years of confederation.

The PQ can count on support

from the 54-strong Bloc Québécois contingent in the Ottawa House of Commons. Mr Lucien Bouchard, a former Canadian ambassador in Paris and now the PQ's leader, noted on Monday night that "we will now have two teams to demonstrate the cost of federalism."

Political observers expect the Liberal government in Ottawa will do its best to avoid a confrontation with the separatists for the next months. Instead, it is expected to go ahead with initiatives - such as social security and health-care reform - which could demonstrate to Quebecers that being part of Canada has benefits as well as costs.

The problem is that the government cannot put Quebec at the top of its agenda without running the risk of alienating the west. The Reform Party, reflecting the views of many English-speaking westerners, takes the view that it would be better for Quebec to leave than to give it special treatment.

Mr Chrétien is expected to maintain a relatively low profile in the run-up to the referendum. His strongly federalist views and country-bumpkin

image have damaged his credibility in his native Quebec. Liberals are also acutely aware that Mr Chrétien needs to be seen as the entire country's prime minister. Even before the Quebec election, the federalist forces had begun casting around for a suitable person to lead them in the referendum.

The provincial Liberals' unexpectedly strong showing on Monday has boosted the reputation of their leader, Mr Daniel Johnson, who took over as premier only nine months ago. It would be surprising if Mr Pierre Trudeau, the outspokenly federalist former prime minister, now in semi-retirement in Montreal, did not intervene at some stage.

The man to watch, however, is Mr Jean Charest, the youthful Quebecer who is one of only two remaining Conservative MPs in the House of Commons. Mr Charest, briefly deputy prime minister last year under the ill-fated government of Ms Kim Campbell, is widely respected and some Liberals would probably be willing to allow him to hold centre-stage. The risk is he could revive the party.

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# Dioxin research supports Agent Orange claims

A US report saying dioxin is more likely to cause cancer than was previously thought should trigger more compensation for veterans exposed to Agent Orange in the Vietnam War, activists said yesterday. Renter reports from Hanoi.

Admiral Elmo Zumwalt, head of a veterans' committee on the issue, said in Hanoi he would ask President Bill Clinton and congressional commit-

tees to provide extra funds for research on effects of dioxin. The report by the US Environmental Protection Agency, released in Washington yesterday, strongly supported the veterans' cause, he added.

Admiral Zumwalt, the most senior wartime US commander to visit Vietnam since the war, held talks last weekend with Vietnamese President Le Duc Anh and former communist

military commander General Vo Nguyen Giap, who masterminded the US defeat.

Admiral Zumwalt, 73, carries special weight on the Agent Orange issue because of intimate involvement with its use and impact. He ordered it sprayed in southern Vietnam when he commanded US naval forces in Saigon in 1969-70, and became an activist for veterans after his son, a navy lieutenant

who had been exposed to the chemicals in Vietnam, died of cancer in 1983.

His associate, Dr Arnold Schechter of New York State University in Syracuse, said research in Vietnam was vital because it had the world's largest contamination of dioxin.

"This report... concludes that dioxins are much more toxic in a number of different ways than had been thought to

be the case previously and it opens up new areas for compensation," he said.

The EPA said dioxin was a potential cause of illnesses other than cancer even at very low levels. These include developmental, reproductive, hormonal and immune system problems.

He called for stricter regulation of industries that emit dioxins.

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## NEWS: INTERNATIONAL

## India economy expected to see 5% growth

By Stefan Wagstyl  
in New Delhi

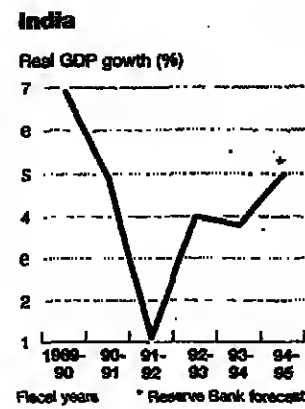
The Indian economy is expected to grow by 5 per cent in the year to the end of March 1995, thanks to a good monsoon and a revival in industrial production, the Reserve Bank of India, the central bank, said yesterday.

The RBI forecast, in its annual report was markedly more optimistic than at any time since the country embarked on economic liberalisation in mid-1991. It said that the flow of new issues in the capital markets and increases in lending by long-term development banks indicated a jump in private investment after three years of stagnation.

The report forecast growth in real terms of 3 per cent in agriculture, 7 per cent in industrial output and 10 per cent in private investment. These figures point to a considerable gain over last year when the economy grew by just 3.8 per cent. But the forecast economic growth rate of 5 per cent is still short of the 5.5 per cent achieved in the pre-reform 1980s and even further behind the rates achieved by India's leading economic rivals, including Indonesia and China.

The central bank warned that inflation, running at an annual rate of 9.10 per cent, had to be cut by 4 percentage points and urged the government to reduce public borrowing by reforming taxation, improving expenditure controls and phasing out subsidies, except for those aimed at the poor.

In a strongly worded passage, the bank insisted the government had to reduce its



Source: Reserve Bank of India

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## Job quota move sparks violence

By Stefan Wagstyl

A strike called in support of lower caste demands for job quotas in the north Indian state of Uttar Pradesh yesterday passed off with sporadic incidents of violence in which three people were killed and 250 injured.

Shops were closed in cities throughout the state and road and rail transport was disrupted. But public offices and banks mostly stayed open, according to reports from Lucknow, the state capital.

The strike was called by the Bahujan Samaj party and the Samajwadi party, the state's ruling parties, which represent the lower castes and which

came to office last year promising to implement job quotas. Their attempts to put the pledge into effect has provoked inter-caste violence which has threatened to bring down the state government.

Violent incidents were reported from at least 10 districts, including the Hindu holy city of Varanasi (Benares) and the industrial centre of Allahabad, where the police fired on demonstrators who charged court buildings.

Mr Mulayam Singh Yadav, the chief minister, told a public meeting near the city of Chazabad yesterday that job quotas would be implemented even at the cost of the collapse of his government.

## China's trade surplus at \$170m

By Our Correspondent  
in Beijing

China posted a \$170m (£110m) trade surplus in August, the first after more than a year of deficit, Chinese customs officials said yesterday.

The General Administration of Customs attributed the positive trade report to the elimination of the two-tiered foreign exchange system this year, according to a report in the official English language China Daily.

In January, China moved to a single currency by eliminating Foreign Exchange Certificates (FEC), which were traded to foreigners in exchange for hard currency at a rate of ¥5.5 to the US dollar. The regular currency traded at ¥8.7 to the US dollar.

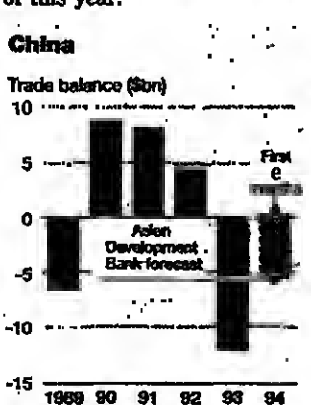
After three years of trade surpluses, China recorded a \$12.18bn trade deficit in 1993 as economic growth of 13 per cent fuelled imports of oil, steel, machinery, aircraft, cars and electronic goods.

The government did not report exact figures for imports and exports in August but said the \$170m surplus was a marked improvement over the \$70m deficit of July and reflected new momentum in exports.

Government and western economists had not expected the currency switch to forestall another trade deficit for China in 1994, because of rising prices and a continuing economic boom, but customs officials reported that the yuan's effective devaluation had made Chinese exports more competitive and imports costlier.

For the first eight months of 1994 exports surged 31.5 per cent to \$68.95bn and imports climbed 18.3 per cent to \$56.85bn.

Customs officials reported that China's trade with Japan, Hong Kong, the US and the European Community, Taiwan, South Korea, Russia and members of the Association of South-east Asian Nations totalled \$118.78bn or 86.2 per cent of overall trade volume during the first eight months of this year.



Source: EU/ASD

## Grudging Vatican backs global agenda

By Mark Nicholson in Cairo

The vast majority of the world's governments yesterday ended nine gruelling days' negotiations by endorsing a far-reaching global programme to stabilise population growth into the next century which places enhanced women's rights at its heart.

The Vatican and a core of hardline Roman Catholic states said they could not

embrace critical parts of the International Conference on Population and Development's 113-page final document bearing on abortion and other issues anathema to Roman Catholicism. Argentina, Ecuador, Peru, Malta and the Dominican Republic joined the Holy See in its reservations.

In a statement to the closing plenary, Archbishop Renato Martino, head of the Vatican delegation, said the Holy See

wished "in some way, to join the consensus even if in an incomplete or partial manner," but could not endorse substantial parts of the text, particularly those governing abortion and those "seen as accepting extra-marital sexual activities".

"Nothing the Holy See has done in this consensus process should be interpreted as an endorsement of concepts it cannot support for moral rea-

sons. Especially nothing is to be understood to imply that the Holy See endorses abortion or has in any way changed its moral position concerning abortion, or on contraceptives, or sterilisation or the use of condoms in HIV AIDS prevention programmes."

Several Moslem countries, including Iran, Libya, Algeria, Syria and Afghanistan, stated reservations to parts of the final text, especially refer-

ences to "reproductive health" services for "individuals", holding such language to endorse adolescent and extra-marital sex.

The document was greeted by women's rights activists as a big advance on the 1974 and 1984 UN population conferences. "I think we won a victory here," said Mrs Francis Kissling, president of Catholics for a Free Choice, a US lobby group.

## Cairo hits new note on population

But whether pledges will be kept remains open, Mark Nicholson writes

Any attempt to gather the world's nations and forge in clear language, acceptable to all cultures, religions and traditions a 20-year programme for government policies bearing on human beings' most intimate behaviour was always going to be ambitious. But the international Conference on Population and Development has, to the broad satisfaction of the vast majority of more than 150 governments, managed to agree an international document which meets this extraordinary goal.

There were reservations to words in the text from some Moslem countries and the predictable objection of the Vatican and its staunchest Catholic allies over abortion and related issues. But few in Cairo felt these had detracted from the central thrust of the conference document, which provides a complex, and costly, global programme of action for stabilising world population growth beyond the year 2000.

There is nothing new about the problem Cairo addressed. As the text's preamble explains, the world's population will have risen from the present 5.6bn people to between 7.5bn and 12.5bn by 2050, according to low and high variants of present UN projections. Only implementation of the text's programme would keep population growth close to the low variant, it states.

What is new from Cairo ("revolutionary", according to some) is the shift in emphasis in the means of stabilising population growth: away from a mechanistic focus on sheer numbers and the simple provision of family planning services towards a "holistic" developmental attack on population problems which places enhanced women's rights at its core.

As the text puts it, the programme "commits the international community to quantitative goals in three areas that are mutually supporting", which it states as "education, especially for girls; infant, child and maternal mortality reduction; and the provision of universal access to family planning and reproductive health services".

To the delight of the myriad women's groups lobbying the conference, very few states quibbled with the document's focus on the "empowerment" of women, even though such feminist language and the rights implicit in the term were unfamiliar, even alien, to many states.

Far more contentious was the definition of "reproductive and sexual health". For many Moslem countries this new concept was at first too laden



Sadiq Nafis, secretary general of the United Nations population conference, talking the press yesterday that the Cairo meeting had been a success. Associated Press

with connotations of licentiousness to be acceptable, and much of the negotiations focused on stripping from this concept any offending ambiguities while retaining what mostly western health professionals considered to be a vital international definition of an essentially new area of health care.

It was a shift, said one, from a focus on the "plumbing" of reproduction to a broader conception of maternal health and women's rights, along with an acknowledgment of the "pleasures sexual life can give".

In the end, said one delegate, the Moslem participants "totally understood" the concept, and endorsed it. Indeed, western negotiators had nothing but praise for their Moslem counterparts, notably Iran, Egypt and Pakistan, which a European delegate called "conscientious, trustworthy and informed".

For the Vatican, and a handful of hard-line Roman Catholic states, however, the concept of "reproductive health" could be stripped of what, in

But Cairo closed with the Vatican's opponents claiming victory. As even one Holy See delegate admitted ruefully, having had 30-40 states behind it before the conference, it ended with just a handful of hardline allies.

Moreover, as Mr Nicolaas Bieggman, Dutch ambassador to the UN put it: "The Vatican was not able to turn the spirit of the document, because its spirit is individual choice and giving individuals the right to plan their families in their own way, including with contraception".

Whether such lofty concepts translate into action in the shanty-towns of Rio or the slum suburbs of Cairo is, of course, the \$17bn question: the sum the document says must be devoted to reproductive health programmes worldwide in 2000, rising to \$21.7bn (\$14.4bn) in 2015.

Donor countries such as the US, UK, Japan and others pledged more money at the conference to such programmes, but the programme of action places the burden of resources, some two-thirds of the total, on countries to provide themselves. Whether this burden will be carried remains an open question, particularly in the poorest countries where population growth is greatest.

But many at the conference argued that the risk-picking language of the document already would, in fact, make a difference.

According to Ms Susanna Ranco, a member of the Bolivian delegation and head of the Bolivian Reproductive Rights Committee, an internationally agreed text on "reproductive rights" would provide a powerful shield for her own non-governmental organisation and the Bolivian government against what she said had been persistent attacks by the local Catholic church on their family planning programmes.

"They had been arguing that our programmes were coercive. Now we can point to the document and say these are fundamental health issues and internationally backed," she says.

Other delegates saw the worth of the conference in having simply forced more than 150 countries to concentrate on their own population policies. "It's just bound to freshen every government's mind on the subject," one Canadian delegate said. "That's achievement enough and had occurred before the thing even opened".

The effects of Cairo 94 cannot properly be assessed now, or perhaps until the next UN population conference 10 years hence. One certainty is that the world's population is set to grow by at least 90m a year until then. Whether the Vatican's message will be so clearly heard then, above the millions of new voices is perhaps less sure.

## Why Japan's Socialists had to drop their political baggage of the 1940s

It is the latest step in erosion of the old political structure, writes William Dawkins

Japan's Socialists yesterday completed a belated high-speed turn to the right, having taken just a few weeks to cover the same ideological ground as their European counterparts did in decades.

Their conversion to the centre ground was perfected when the cabinet of Socialist Prime Minister Tomichi Murayama, a profound pacifist, agreed to send troops, albeit lightly armed ones, to help Rwandan refugees in Zaire.

This is the same man who only two years ago led his party in an "ox-walk" on the floor of parliament, waddling up to the ballot box at snail's pace to delay a vote on sending troops to assist the UN in Cambodia, the first overseas mission by Japan's military since the second world war.

The Social Democratic party's change in strategy was made official at an extraordinary party convention two weeks ago, in which members dumped the party's traditional insistence that Japan's military action was unconstitutional, and abandoned the party's formal wish to tear up the US-Japan security treaty.

It is the latest step in the erosion of the old structure of Japanese politics over the past year. The immediate aim of the Socialists' about-turn is to fit closer with the conservative Liberal Democratic party, the government coalition's senior partner. The LDP was the SDP's adversary for nearly 40 years until they joined forces at the end of June.

But irrespective of the exigencies of running a coalition with the conservatives, the SDP's outdated policies had

Japan's governing coalition of Socialists and conservatives yesterday decided to send 470 soldiers to Zaire and Kenya, to help Rwandan refugees, William Dawkins reports from Tokyo.

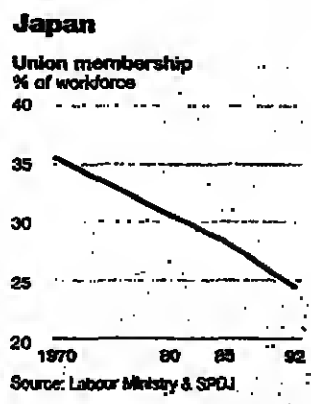
The three-month mission, to start on Saturday, is the third post-war use of Japanese troops abroad since Japanese participation in United Nations peacekeeping in Cambodia and Mozambique over the past two years.

Japan's African mission, in response to a request from the UN High Commissioner for Refugees, coincides with the relaunch of its hesitant bid to become a permanent member of the UN security council, the highest test of Japan's will to assume international responsibilities equal to its economic weight.

A cabinet meeting yesterday gave Mr Yobei Kono, foreign minister, clearance to voice Japan's wish for membership at a speech to the UN on September 27, on condition that Japan does not use force on UN duties, in line with its constitutional ban on using force to settle foreign disputes.

Yet the Japanese Socialists' transformation has been quite different to the swing to the centre over the past decade by its European counterparts. Unlike in Europe, social policy has played no part in the change.

The SDP's pacifist anti-US formula has held decreasing interest for Japan's electorate since the end of the Cold War. In Mr Katayama's day, the



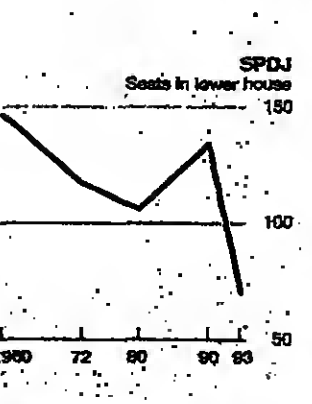
Source: Labour Ministry & SPDJ

then Japan Socialist Party had 143 seats in the lower house of parliament, down to 136 by the turn of this decade. Last year's general election, in which the LDP lost power, nearly halved the Socialists' parliamentary seats to a mere 70.

Union membership has similarly slid, from 56 per cent of the workforce in 1949 to 24.4 per cent in 1992, well below European levels. Union leadership has been thrown into turmoil by the recent resignation of Mr Akira Yamagishi, founding father of Rengo, the union confederation.

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following social policy of a kind by opposing the finance ministry's plan for a rise in sales tax, designed to cope with the "grey wave" but also likely to hit the low-paid.

The LDP is sympathetic to the finance ministry line, that a rise in indirect tax is needed to compensate for the fall in the income tax base caused by an ageing population.

The tax debate shows that despite the abandonment of its other policies and the disarray of the union movement, the SDP is not on the brink of disintegration. "The SDP is behaving like a sponge, just absorbing the shocks," says Mr Takashi Inoguchi, professor of politics at Tokyo University.

Its other strength during the turmoil of the past year has been to maintain the party's unity just enough to provide the swing votes that dictate the balance of power.

The SDP made it possible for Mr Morihiro Hosokawa and his allies to put together the first non-LDP government since 1955 last year. In June, the Socialists' decision to ally with the LDP brought down the ensuing coalition of Mr Tsutomu Hata.

Yesterday's evidence that the SDP is getting more capable of operating as a government party means its odd marriage with the LDP may last longer than first seemed likely. Analysts think the government may be able to hold off the next general election for a year or more.

The SDP's success in throwing off its old policies means Japanese politics may be passing from upheaval to relative stability.

## Banks raise lending rates

By Gerard Baker in Tokyo

Japan's leading banks will today raise their long-term prime lending rate, the rate charged on loans to their most creditworthy customers, by 0.2 percentage points to 4.9 per cent, the second increase in little over a month.

The decision, announced yesterday by 11 big commercial banks, reflects the sharp rise in bond yields since the start of the year.

The yield on the government's 10-year benchmark bond has risen from 3.2 per cent in January to 4.5 per cent this week as investors have grown increasingly optimistic about the country's economic prospects, and more fearful of resurgent inflation.

That improving confidence was reflected in figures published yesterday by the government's Economic Planning Agency (EPA) that suggested the long slump in capital spending may be ending.

Private-sector machinery orders, excluding orders for ships and from electric power companies, declined by a seasonally-adjusted 5.8 per cent in July from the previous month, to a total of ¥88.4bn (¥5.79bn). The figure represents a rise of 2.6 per cent on July last year. But an EPA spokesman said the longer-term trend suggested capital spending was on course to rise 1.1 per cent in the current quarter compared with the previous three months.

That optimistic assessment was supported by a Japan Development Bank survey published yesterday showing companies expect their capital investment to fall just 2.4 per cent in the year to March.

## US and N Korea talk in Pyongyang

By John Burton in Seoul

The US and North Korea yesterday ended what were described as "serious and cooperative" talks in Pyongyang about the establishment of liaison offices as a first step to diplomatic relations.

The US is offering improved relations in return for North Korea accepting full international nuclear inspections and a stop to its current nuclear programme.

The discussions in Pyongyang, which began on Saturday, have focused on technical matters such as selecting a location for the US office in North Korea. But no details about the talks were disclosed in a short joint statement.

A decision on whether to proceed with the liaison offices will come after the US and North Korea resume high-level negotiations in Geneva on September 23 to settle the nuclear dispute.

North Korea offered several conciliatory gestures yesterday, indicating satisfaction with talks with the US. It returned the remains of 14 US soldiers killed during the Korean war and allowed international Atomic Energy Agency experts access to a fuel fabrication plant and a fresh fuel stor-

age building they had previously been barred from.

The US and North Korea are also meeting in Berlin this week to discuss the means to deprive Pyongyang of the ability to produce weapons-grade plutonium from its nuclear programme.

The measures include converting the North's nuclear programme to safer light-water reactors, providing alternative energy during the 10-year conversion process, and the final disposal of plutonium-rich nuclear fuel rods recently removed from the North's 5MW reactor.

One stunning block to the successful outcome of the Berlin talks is the North's insistence that the new light water reactors should be provided by Russia, since it has had experience operating Soviet-designed reactors.

Instead, the US and South Korea want the North to accept US-designed reactors being used by Seoul. South Korea has said it will refuse to finance the bulk of the estimated \$4bn (£2.6bn) project unless its companies are involved in the programme. Mr Robert Gallucci, the chief US delegate to the Geneva talks, will arrive in Seoul today to discuss the issue.

## Australia port strike ends

By Nikki Taft in Sydney

The six-day shutdown of Australia's ports ended yesterday, with maritime union members agreeing to return to work after Canberra reversed its decision not to sell Australian National Line.

The government had

announced plans to privatise the business, but last month declared "it couldn't be given away". This prompted union fears that it was to be wound down, triggering the shutdown. Yesterday, the government said it would put the line up for tender, subject to Australian Labor Party approval.



# Nepal faces fresh round of riots and upheaval

By Stefan Wagstyl in New Delhi

Nepal is in the midst of its most severe political upheaval since 1990 when riots in Kathmandu led to the overthrow of a royalist autocracy and the establishment of a democratically-elected government.

The troubles began in July when Mr Girija Prasad Koirala, the prime minister, lost a vital vote in the assembly, dissolved parliament and called a surprise general election for November.

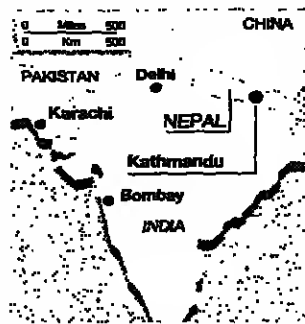
Demonstrators supporting the disidents and the Nepali Communist Party (United Marxist Leninist), the main opposition party, protested when Mr Koirala also succeeded in persuading King Birendra to retain him in a "caretaking" capacity. The prime minister's enemies fear he could use his position to manipulate the coming elections.

Nepal is bracing itself for another round of violent demonstrations after disidents and the opposition failed this week to persuade the Supreme Court to restore the old parliament.

The crisis is partly a product of internal wrangling in the Congress party and partly a reflection of a deeper malaise: frustration that three years of democracy have yet to generate real social and economic gains for most Nepalis.

Mr Koirala recognises the problem. "It isn't possible for a poor country like Nepal to satisfy all the aspirations of the people," he told the FT in an interview. "The transition (from autocracy to democracy) is a hard time for the government."

Mr Koirala's ruling Nepali Congress party came to power after riots in Kathmandu in 1990 led to the overthrow of King Birendra's royalist autocracy and the holding of the country's first free elections in May 1991. The king became a constitutional monarch.



But a party forged in decades of anti-government struggle had trouble adjusting to running an administration. The three elderly men at the helm of Congress, Mr Koirala, aged 70, Mr K. Bhattarai, the party president, also 70, and Mr Ganesh Man Singh, the party supreme, 80, could not agree on sharing power.

Despite these gains, the country continues to face daunting economic challenges, above all improving the lot of its 19m people, half of whom live in poverty and one-third of whom are illiterate. Only 10 per cent of Nepalis get electricity.

After two years of slow growth caused by drought, the economy rebounded sharply in the year to July 1994, recording growth of 7.7 per cent. But

economic reforms. Although less developed than India, Nepal has moved faster than its huge neighbour in important areas, notably privatisation. Seven state-owned businesses have been sold to entrepreneurs, including a brickworks and a tile factory.

Mr Koirala has also cut government borrowings, reduced inflation to below 10 per cent and reformed the electricity industry to put it on a commercial footing. He expects soon to sign an agreement with the World Bank to build a controversial \$760m (\$506m) hydro-electric dam on the Arun River. The scheme, which some Nepalese think is over-ambitious, would be Nepal's single largest investment.

Land-locked Nepal's high transport costs make developing competitive industries difficult, despite low wage costs. Trade and investment must come from India, but the Nepalese fear that opening their doors wider will lead to excessive Indian influence. Mr Koirala has been criticised, for example, for an agreement with India over sharing power from a dam on the border.

with the population growing at 2.1 per cent a year, Nepal needs a faster rate of growth to generate sufficient resources for public investment.

Foreign aid, running at \$300m annually, remains a vital resource.

Exports, which totalled about \$400m in 1993-94, are growing fast, mainly due to the rapid rise in sales of hand-knotted carpets and ready-made garments. But the carpet industry is plagued by negative publicity about child labour.

Tourism also contributes steadily to foreign earnings, though tour operators have failed to promote Nepal successfully as an up-market destination. They complain that the crowds of back-packing visitors do not spend enough.

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Paramilitary police watching strikers in the Bangladeshi capital, Dhaka, yesterday during the nationwide work stoppage

## BANGLADESH PROTEST STRIKE TURNS TO VIOLENCE

Nearly 50 people were injured by bombs and stone-throwing in scattered violence during the third day of a strike in Bangladesh yesterday, Reuter reports from Dhaka.

The main clashes were in the capital, Dhaka, and the port city of Chittagong. The work stoppage has been called by the

main opposition party, the Awami League, and its allies, the Jatiya party and fundamentalist Jamaat-e-Islami, to press demands for the government to resign and hold new elections.

The opposition accuses the government of prime minister Begum Khaleda Zia of being inefficient, partisan and corrupt.

The ruling Bangladesh Nationalist party's secretary-general, Mr Abins Salam Talukder, said the opposition was playing with "non-issues" in an effort to push the country into chaos.

The strike has forced all road transport off the streets and closed offices and schools across the country.

## N-states facing pressure on treaty

By Frances Williams in Geneva

The five declared nuclear weapons states are under growing pressure to begin negotiations on comprehensive nuclear disarmament to ensure renewal of the Nuclear Non-Proliferation Treaty. Delegates from more than 100 countries are meeting in Geneva this week to prepare for the NPT extension conference to be held next spring in New York.

On Monday seven non-aligned countries - Colombia, Egypt, Indonesia, Iran, Mexico, Myanmar (Burma) and Nigeria - called on the nuclear powers to commit themselves to eliminate nuclear weapons "within a time-bound framework".

This call was backed yesterday by two former American and Soviet disarmament negotiators, Mr George Bunn and Mr Roland Timmerbaev, who argue that the nuclear weapons states the United States, Russia, Britain, France and China - have failed to fulfil their side of the non-proliferation bargain.

Under Article 6 of the NPT, signed in 1968, the five undertook "in good faith" to negotiate an end to the nuclear arms race and eventual nuclear disarmament. A number of developing countries have made an indefinite renewal of the NPT desired by western nations, conditional on progress towards these goals. These include conclusion of a comprehensive test ban treaty now being negotiated in Geneva.

## Manila impresses mission from IMF

By Jose Galang in Manila

The Philippines has received high marks from a visiting International Monetary Fund (IMF) team completing the first review of the country's performance under a new economic programme.

Mr Khadija Al-Eyd, head of the mission, said at the end of his visit yesterday that the Philippines economic growth rate could reach 5 per cent this year.

The IMF last June approved a \$694m credit support for the Philippines' growth-oriented, three-year economic programme. The mission said it was impressed by the strength of the Philippines recovery, thus far led by investment and exports. Bolstered by strong showings in the manufacturing and agricultural sectors, the Philippines economy grew by 5.1 per cent in the first half of this year, more than double its record for the same period last year.

The IMF also announced that Mr Michel Camdessus, the IMF managing director, will visit Manila on October 16-18, at the invitation of the Philippines president, Mr Fidel Ramos.

Meanwhile, the World Bank has approved a \$227m loan for a Philippines geothermal energy project, which is supported for the first time by the bank's reformulated co-financing operation. The project is on the island of Leyte.

## Kazakhstan plan to move capital

By John Thornhill in Moscow

Several government ministries based in Alma Ata, Kazakhstan, are preparing to move to Akhola as the impetus to change the country's capital gathers pace.

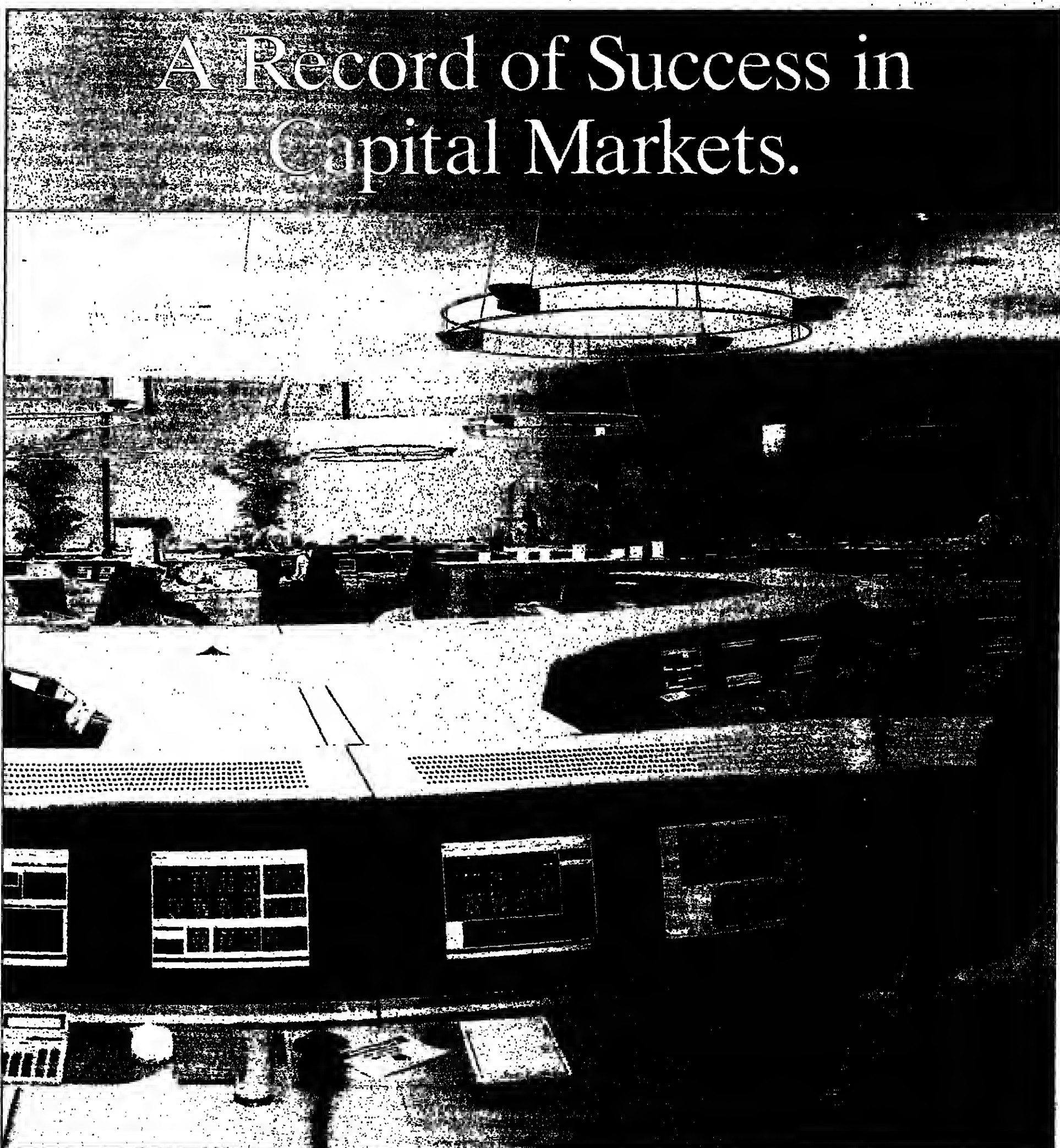
Mr Nursultan Nazarbayev, Kazakhstan's president, has repeatedly advocated moving the capital to Akhola, a more central location. The move may also help counter calls from Russian nationalists in the north of the country to unite with the motherland.

Akhola, formerly known as Tselinograd, is located about 1,000km north of Alma Ata, which is tucked away in the

south-eastern corner of the country. Western diplomats in Alma Ata suggest that changing the capital would radically shift the country's political centre of gravity.

"The political implications are extremely sensitive because it moves the capital close to the Russian elements in the north of the country," said one diplomat. "The Russians account for about 35 per cent of the country's population but at present they feel physically separated from the capital in the south-east."

Western executives based in Akhola are worried that moving the capital would add another layer of complexity to doing business.



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**ING BANK**



## NEWS: UK

# Corporate sector cash rich after recovery

By Gillian Tett,  
Economics Staff

The economic upturn in the UK has left the corporate sector increasingly cash rich, as rising profits and a series of bond and share issues have raised large companies' liquid assets to historically high levels, official figures yesterday indicated.

The data is likely to boost City hopes that investment, which has lagged well behind the rest of the economic recovery so far, may pick up later this year. However, the Confederation of British Industry yesterday pointed out that concerns about demand may still be depressing investment intentions in spite of the

increasing availability of internal corporate finance.

The CSO said that the liquid assets of large non-manufacturing companies at the end of June were at their highest level for over 15 years. The liquidity ratio of these companies rose to a seasonally adjusted 178 per cent in the second quarter of the year.

The level of liquid assets in the manufacturing sector was slightly lower, running at 127 per cent in the second quarter of the year.

Measured overall, the liquidity ratio of the UK's largest companies was 147 per cent, unchanged on the previous quarter and the highest in the series' 10 year history.

The survey, which covers

about three quarters of the total net assets of the industrial and commercial sector, calculates the ratio by measuring current assets maturing in less than a year as a share of liabilities that must be repaid in less than a year.

The CSO yesterday said that the key reason for the rise in liquidity was that the corporate sector had conducted a series of issues in recent months, against a background of rising profits and steady repayments of bank debts accrued in the 1990s.

In another development which indicates the increasing health of the UK corporate sector the CBI yesterday said productivity was outstripping pay in the manufacturing sector.

## Tax change fails to cut fees for foreign students

When Richard and Sue Johns, directors of Kingway English Centre, a private language school in Worcester, signed a contract to build new premises, they had no idea it would result in a tax nightmare.

Just after they completed the building deal, Customs and Excise granted all independent English language schools exemption from value added tax, effective from this month.

So far so good. The government's decision came after several years of lobbying by Britain's 1,000-plus private English-as-a-foreign-language schools to be on an equal footing with the 200 English-teaching state colleges, which have always been exempt.

But VAT exemption has a down side. The Johns, for example, can no longer reclaim VAT on some of the supplies and services, such as building materials, they buy for the school.

They have decided to create a company to build the premises. That company will reclaim the VAT and the school will rent the property.

The Johns' juggling is an example of how VAT exemp-

Motoko Rich reports on EFL

tion has turned out to be a mixed blessing for an industry which claims to be the UK's eighth-largest source of taxable earnings, ahead of film, television and advertising.

For the 550,000 people who travel to Britain each year to study English and spend about £570m during their stay, the VAT change has not produced widespread price reductions.

No school has discounted prices by anywhere near the 17.5 per cent rate of VAT. A few have cut fees by as much as 5 per cent, but most are merely refraining from increasing fees this year.

The schools say it is not simply a matter of cutting their fees by 17.5 per cent. "The savings from not charging VAT are much less than most people assume," said Mr Timothy Blake, principal of the London School of English, which is lowering its fees by 5 per cent next year.

Putting the schools' case is made difficult by the fact that there is no single industry body to speak for it, promote

its interests and set and monitor standards.

"So many professional organisations for EFL schools are springing up," said Mr Jergen Gemmeka, director of Munich-based agent Prologus, which places 3,500 students in English language schools in the UK each year. "It is not clear who does what, why and for whom."

The British Council, the UK's main agency for cultural relations overseas, is the only body which hires independent, trained auditors to inspect EFL schools in Britain through its recognition scheme.

When the government decided in April to grant VAT exemption to the schools, Customs & Excise announced that it would exempt only schools recognised by the council. But when a number of "non-recognised" schools, notably members of the Association of British Language Schools, argued that the ruling would create unfair competitive practices, the government extended exemption to all independent EFL schools.

### Britain in brief



### Court allows Three Graces extra time

A High Court judge yesterday ruled that Mr Stephen Dorrell, national heritage secretary, had not acted unfairly in allowing extra time for £7.6m to be raised to keep the sculpture "The Three Graces" in Britain.

Mr Justice Laws refused the California-based J. Paul Getty Trust, which had agreed to buy the statue, a judicial review of Stephen Dorrell's decision.

The trust told the court sitting in Leeds a fresh application would be made to the Court of Appeal within seven days. The Getty Trust had agreed to buy the sculpture by Antonio Canova for £7.6m. The government extended a deferral of a decision to grant an export licence earlier this year to allow the Victoria and Albert Museum and the National Galleries of Scotland to raise the money. On August 9, Mr Dorrell allowed a further three month delay.

### Cask ales extend market

Traditional cask ales are taking a rising share of the declining UK beer market by attracting a wider range of drinkers particularly among young consumers and women.

Sales volume of cask ales rose 9 per cent in the year to January while total beer sales fell 2 per cent, according to the annual report on the sector by Carlsberg-Teskey, the UK brewing joint venture of Carlsberg and Allied-Lyons.

Cask beers, which derive some of their qualities from secondary fermentation in the casks, have been taking market share from pasteurised keg beers. Cask's share of draught beer sales has risen from 35 per cent in 1987 to 47 per cent this February. Kegs' share has fallen from 65 per cent to 53 per cent.

Several factors have contributed to the growth of cask beers. The British are drinking smaller volumes of beer but they are increasingly willing to buy premium products such as cask ales.

Wider availability of beers has also helped. Publicans have stocked a broader range since the government required breweries to reduce the number of pubs they owned.

Pubs are attracting a broader clientele by offering better food and facilities. A growing number of families, for example, go to pubs for meals and special occasions. Women now account for some 16 per cent of cask ale drinkers, the report says.

### Bupa moves on health

Bupa, the UK's largest private health insurer, is making its long expected move into the long-term health-related insurance market.

The main element of its new product range is a policy providing a replacement income if a person cannot work due to ill-health (usually known as permanent health insurance), extended to cover the need for long-term care in old age as well.

Both areas are expected to see strong growth in demand as government changes in the welfare system increase the need to insure privately.

### Tube signs up for auction

Piccadilly Circus, Leicester Square, Marble Arch, London Underground believes there is money to be made from the name signs which adorn its stations. Ten thousand redundant Tube station signs are to be auctioned off in what London Underground believes will be the largest sale of its kind.

Some of the signs date from the 1920s but others have fallen victim to more recent station refurbishments. Some are battered veterans of life underground while others have never been used and are in pristine condition.

So confident are London Underground and auctioneers Brooks of interest in the collection of enamel, glass and aluminium signs that they have hired Olympia, one of London's largest exhibition halls, to stage the sale.

### Former miners suffer pay cuts

Less than half of redundant miners questioned for a survey have found jobs and those now working outside the industry have taken an average pay cut of more than £70 a week.

The survey by Coalfield Communities Campaign found that 89 per cent of former miners are worse off than when they worked in the coal industry. Mr John Monks, general secretary of the TUC, said the report demonstrated the cost paid by miners for the government's failure to back their industry.

### New capital at £2.16bn

New capital raising issues worth £2.16bn were announced by the financial and corporate sector in August, of which £551m worth were denominated in sterling, Bank of England figures showed.

Actual gross issues by UK borrowers totalled £2.52m, the Bank said. After redemption net issues totalled £1.56bn. The largest new issue announced during the month by the Aircraft Lease Portfolio Securitisation for \$99m, in nine tranches, of fixed-rate bonds and floating rate notes.

The government share issue conducted in August was carried out by Kleinwort European Privatisation Investment Trust for £200m, which was the final instalment on the issue announced in January, the Bank added.

### Luxembourg affects payouts

Payouts in sexual discrimination cases have risen sevenfold since a European Court of Justice ruling removed the statutory limit, a report says today.

The equal opportunities review published by Industrial Relations Services says that the decision has forced employers to take equal opportunities seriously.

Even when the Ministry of Defence pregnancy dismissal case awards are removed from the figures they still show that Industrial Tribunal awards in unlawful discrimination cases have increased by 45 per cent, says the report.

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## MANAGEMENT

Andrew Campbell argues that detractors of strategic planning should focus on the execution, not the idea

## The point is to raise the game

The last few months have brought a torrent of bad news for strategic planning. Henry Mintzberg's polemic *The Rise and Fall of Strategic Planning* has been reinforced by a pamphlet from OC&C Strategy Consultants which concludes that "the humane thing to do with most strategic planning processes is to kill them off". More recently, a research report by America's Planning Forum states that only 25 per cent of companies consider their planning processes to be effective.

Like Mintzberg, a Canadian professor who for 20 years has been one of the most influential writers about strategy, we could conclude that managers should stop this futile exercise and start doing something more useful with their time.

Wrong. Strategic planning is not futile. Research at the Ashridge Strategic Management Centre has shown that some companies - both conglomerates and more focused groups - have strategic planning processes that add real value. They include ABB, BTR, Emerson Electric and General Electric.

Large companies consist of a number of business units linked together by a corporate hierarchy. This creates a number of planning tasks. Each business unit needs a strategy of some sort to guide the actions of the business managers.

The corporation as a whole also needs some corporate-level strategy to guide the actions of the corporate-level managers. Finally, there should be some connection between the corporate-level strategy and the business unit strategies.

No sane manager, not even Mintzberg, would argue that these tasks are irrelevant. What is being debated is the effectiveness of planning processes as a mechanism for executing them.

Mintzberg would argue that the nature of strategy development

makes it an inappropriate topic for structured planning processes. Strategy should be crafted around insights and discoveries using experiments and learning processes, not planning documents and formal presentations.

So why do some companies have great planning processes? The reason is that these processes are not designed to develop corporate-level strategy or to develop the business unit strategies. They are designed to

**Each year corporate centre managers look at the business plans with no clear sense of how to react to them**

enable the corporate-level managers to influence the strategies that have been developed by business unit managers.

Possibly the best documented example is the planning process at Emerson, a US company which is much admired for its management style and techniques.

The envy of most planners for its effectiveness and status with management, Emerson's process is

described, both by division managers and corporate centre executives, as the heart of the company's management philosophy. It involves large amounts of analysis, hefty documentation (with 70 required charts) and day-long review meetings. Superficially, it appears to have all the hallmarks of a bureaucracy out of control.

The process works because corporate managers have discovered that it is possible to raise the performance of certain types of electrical product businesses by influencing the managers in certain ways. For instance, the margins of a newly acquired business can be improved from around 10 per cent to around 15 per cent not only by focusing on more profitable products, but also by benchmarking costs against best practice. Market share can be improved by unusually precise choice of segments. As a result, detailed analysis is required of measures such as profitability by product and market share by segment.

The day-long reviews are grueling, often confrontational, events in which Chuck Knight, Emerson's chief executive, pushes businesses to go for more stretching targets, arguing his case based on the infor-

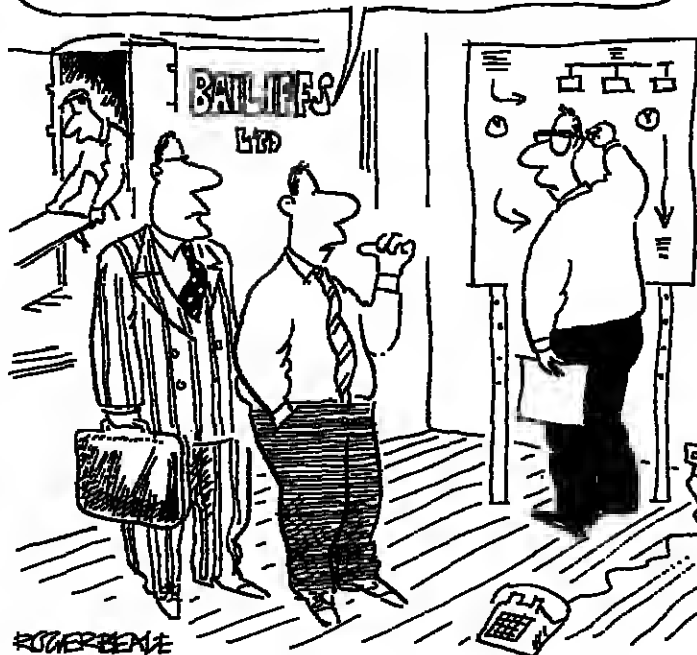
mation they have provided, work done by his planning staff and benchmarks from other businesses, both within Emerson and outside.

The company's corporate-level strategy is about helping electrical and electronic businesses to raise their game, and its strategic planning process is designed to make it happen. Knight is clear about what he wants to do. The planning process, which has been refined for more than 20 years, is his mechanism for making it happen.

Contrast this with the average company. Each year the corporate centre managers look at the business plans with no clear sense of how to react to them. They probe and challenge to test the quality of these plans. They add up the numbers and find a shortage of profit or cash. They then make some arbitrary reduction in capital expenditure or increase in profit targets.

They hope each year that the round of discussions will give them greater clarity about the corporate-level strategy, but each year they are disappointed, and present to the board something that is little more than the sum of the business strategies. As one manager commented: "Each year I go into the review fired up with new enthusiasm. Each

THIS IS THE RECEIVER - HE SAYS WE CAN STOP WORRYING ABOUT STRATEGIC PLANNING



year I come out disillusioned."

It is not surprising then that only 25 per cent of companies consider their planning processes to be effective, and that consultants such as OC&C suggest these wheel-spinning processes should be killed off.

If your company has an unsatisfactory strategic planning process, it is not because planning is an inappropriate activity. It is because the corporate centre managers do not know what they are doing. The problem will not be solved by tinkering with the forms, formats, timetables or attendance. It will

only be solved when the corporate centre develops a value-creating, corporate-level strategy and builds the management processes needed to implement it.

\*Prentice Hall, £19.95.

The author is a director of the Ashridge Strategic Management Centre. He is co-author with Michael Good and Marcus Alexander of *Corporate Level Strategy: Creating Value in the Multibusiness Company*, to be published by John Wiley at the end of this month.

## Merit in being a mentor

Lorna Beckford believes that being a successful role model and mentor to Veron Neale, a young Afro-Caribbean undergraduate, is a valuable two-way process.

"It is important to demonstrate to young black people that they can be successful in big companies. Conversely, I have enjoyed being a mentor to Veron. Her questions sharpen my own thinking," says Beckford, an equal opportunities manager at British Telecommunications.

BT is one of a host of companies taking part in a pioneering scheme for undergraduates developed by Norman McLean, careers adviser for African, Caribbean and Asian students at the University of East London. It is a unique post. Part of McLean's brief was to increase the success rate of ethnic minority graduates in the job market.

Research by the Commission for Racial Equality has shown that black graduates are twice as likely as their white peers to be unemployed after graduating.

A priority for McLean was to establish better links with employers. McLean says that many graduates may need a boost in confidence to encourage them to apply for employers' graduate training schemes. "Some students are the only members of their families to have entered higher education and do not know anybody in their own communities to whom they can go for guidance," he says.

The mentor scheme provides a one-to-one relationship which allows students to focus on their personal and professional needs. Being a mentor is a serious undertaking and requires commitment, including spending up to half a day every month for six months with the student.

Last year more than 100 mentors were recruited from 60 employers and McLean is now recruiting employers for this year's scheme. In November he will launch a nationwide programme involving seven universities and colleges.

Lisa Wood

After decades as a minority practice pioneered by the likes of Marks & Spencer and International Business Machines, "supply-chain partnerships" between companies and their customer organisations are becoming commonplace. About 40 per cent of companies in a new survey\* already had customer or supplier partnerships, and more than 90 per cent thought they were relevant to them.

The study, by A.T. Kearney, a management consultancy, in collaboration with the University of Manchester Institute of Science and Technology, appears to reinforce a picture created by many academics and even some consultants: that harmony and companionship in supply chains and shared product development are today's route to competitive advantage.

## Why partnerships can pall

Adrian Michaels finds companies sceptical about the value of collaborating

But most of the respondents to the survey are sceptical, and on several counts. The researchers found no clear indication that companies in partnerships acted significantly differently from those acting alone.

One pharmaceutical manufacturer in the survey said: "They've got to give us a lower price... That's the only reason we're doing it. It's not that we want to be in partnership, we want to get the cost down." An appliance manufacturer observed: "Getting your suppliers to share your market risk is just a clever way of reducing your

capital expenditure.", while another judged: "There is no such thing as a really nice customer."

Partnerships in this sense seem more akin to those formed by Clint Eastwood and Eli Wallach in spaghetti westerns - sleep with one eye open, or preferably both.

The researchers found it was not easy for organisations to work together in harmony on a long-term basis.

The study showed that partnerships suffer from an atmosphere of suspicion, based on previous relationships where contracts have frequently been broken. The result is

an overwhelming reluctance to share vital financial information. More than 50 per cent of respondents "strongly disagreed" that they exchanged detailed cost information with customers in the supply chain.

Especially infuriating to some companies in the consumer goods industry were attempts by retailers to charge them for demand forecasts or sales data: "If customers are saying 'We want partnership', how can they charge for a forecast... to actually make the business work between you?"

Although the exercise of power is

clearly a sore point in partnerships, examples cited by A.T. Kearney from other research show that there are gains to be made for both sides from partnerships.

According to the consultancy, Motorola says it has worked closely with suppliers in design and manufacturing to reduce material costs by 6 per cent, while Fiat claims to have cut delivery cycle times. The report cites the case of a manufacturer and retailer doubling sales of consumer products in five years, almost eliminating inventory and cutting supply-chain costs by 25 per cent. On the other side of the

relationship, a supplier of fastenings to, among others, IBM claims substantial business gains from forging much closer partnerships with its customers and offering much-improved field service.

One fundamental problem with partnerships is the lack of perceived shared interests, according to Steve Young, an A.T. Kearney executive. Suppliers are not usually reluctant to share information. Nor does either side tend to encourage exclusive relationships - the more powerful wishes to avoid obligation, the less powerful is wary of dependence. The answer, Young says, is "earn trust, don't ask for it".

\*Partnership or Power Play? A.T. Kearney, Stockley House, 130 Wilton Road, London SW1V 1LQ

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**CONTRACTS & TENDERS**

**MINISTRY OF FINANCE**

**SHORT TERM CONSULTANCY TO REVIEW THE CURRENT MALAWI GOVERNMENT BUDGETING SYSTEM**

The Government of Malawi has obtained a loan from the World Bank (IDA) to implement a Second Institutional Development Project. One of the components of the project is the strengthening of the Institutional capacity of the Ministry of Finance.

Under this Component, Government proposes to introduce a system of Forward Budgeting. Before this can be done, there is need to review the current budgeting system.

The Ministry of Finance wishes to hire the services of a short term consultant to review the current Government Budgeting System.

**The Objectives of the Review are:**

1. To evaluate how the programme budgeting system has performed since its inception in 1987 to determine its strengths and weaknesses.
2. To review the effect of the decentralised accounting system to Programme Budgeting. To examine linkages between the budgetary systems within the Ministry of Finance and the line ministries.
3. To review the linkages that exist between the budget division of the Ministry of Finance and the Public Sector Investment Programme of the Ministry of Economic Planning and Development.
4. To make recommendations on the aspects of the present system that can be incorporated into the forward budgeting system.

**Areas to be Covered Include:**

1. Resource Mobilisation - Review how resources are mobilised internally as well as externally by programme and what effect this has had on the budget since 1987.
2. Resource utilisation since the start of the programme budgeting, how allocation of resources to programmes has affected attainment of goals by the ministries/departments.
3. Resource Management - This will involve a review of the decentralised accounting system which was implemented along with programme budgeting.
4. Linkages with the Public Sector Investment Programme - This will involve an analysis of the linkages between the budget cycle in the Ministry of Finance and the public sector investment programme (PSIP) in the Department of Economic Planning and Development.

Interested consultants should submit their proposals on how they intend to carry out this assignment and the submissions should include cost budgets.

**Applications should be sent to:**  
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**RESOLUTION**

**OF**

**CONFEDERATION TREASURY SERVICES (U.K.) plc**

At an extraordinary general meeting of the Company held at Toronto on August 23, 1994 the following resolutions were passed in the case of resolution 1, as an extraordinary resolution, and in the case of resolution 2, as an ordinary resolution:

1. THAT it has been proposed to the satisfaction of this meeting that the Company cannot, by reason of its liabilities, continue in business and that it is advisable to wind up the same and THAT accordingly the Company be wound up voluntarily.
2. THAT Anthony James McElshon and Peter Joseph Belton, both of 20 Farnborough Street, London EC4A 3DF, be appointed liquidators of the Company and that each act to be done by them may be executed or done by either of such liquidator alone.

Mr G Williams  
CHAIRMAN

**COMPANY NOTICES**

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## The Financial Times plans to publish a Survey on Massachusetts on Thursday, November 17

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An increasing effort goes into reaching the widest possible audience with broadcasting, recordings, live relays, concert performances and educational projects. The companies also act as cultural ambassadors for Britain on frequent foreign tours.

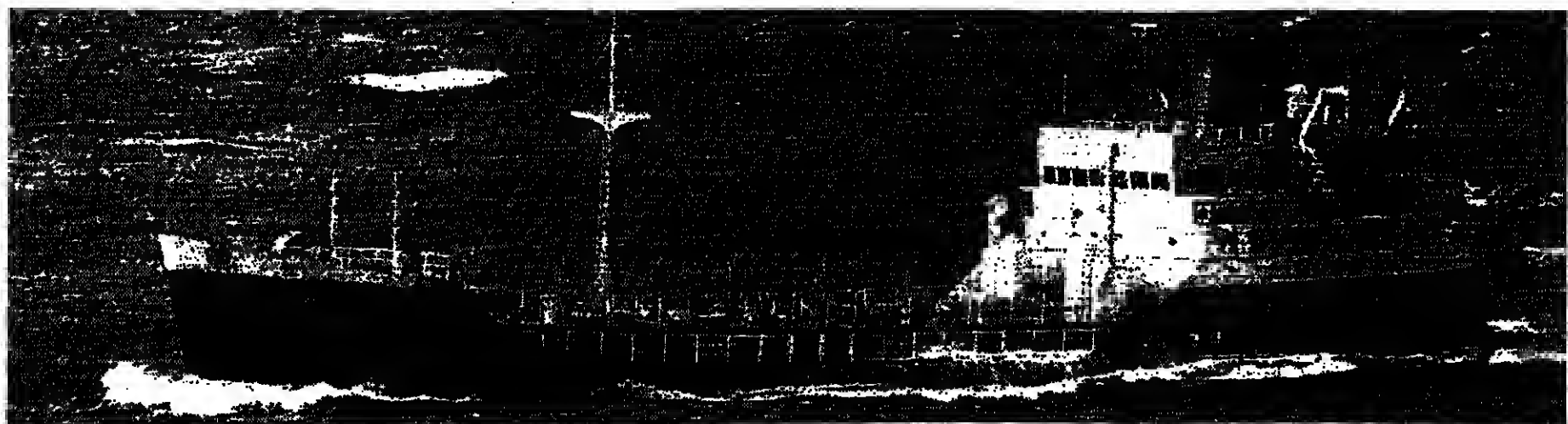
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## BUSINESS AND THE ENVIRONMENT



All at sea: While law-makers struggle to find workable solutions to the problems of maritime pollution, ship owners say that the confusion of current legislative trends may simply scupper their businesses

## Rough waters predicted

Jane Martinson reports on regulations sailing towards the shipping industry

Chaos, jumble and madness are words used in the world's shipping industry to describe the effect of environmental regulations.

As national governments and maritime organisations decide how to clean up the oceans, much of the industry is unclear about new regulations heading its way. Moreover, it is still disputing the effectiveness of pollution regulations passed four years ago.

The US Oil Pollution Act, passed in 1990, was a direct result of the grounding of the Exxon Valdez tanker the previous year. The law stipulates that oil tankers sailing in US waters and built after 1990 have double hulls. It imposes unlimited liability on shipowners showing gross negligence.

Double hulls work on the principle that two layers of steel plating and a cushion of air between them will provide more protection against oil spills than one. But the effectiveness of the double-hull construction in preventing major oil spills, which are usually caused by serious collisions, is questioned by many environmentalists as well as the industry itself.

From next July all ships which are 25 years or older will have to comply with the double hull or similar requirements under regulations adopted by the International Maritime Organisation, a UN-backed body which regulates the world's shipping. New ship building orders have had to comply with the IMO regulations since last year.

According to Michael Osborne, manager of the technical services department of Shell International

Shipping, double hulls "can help reduce the pollution from the many minor grounding and collision incidents which usually occur within port limits when the ship is under pilotage and which have contributed to the industry's poor image."

Gerard Peet, Friends of the Earth International's representative at the IMO, expresses qualified support for the design. He argues that while double hulls afford some protection in minor accidents they do not prevent accidents happening in the first place. He says it is unlikely that the design would have prevented any of the major incidents that have had a serious effect on the amount of oil pollution and caused much public alarm.

"I think double-hull designs will improve the situation - no one is arguing that they are worse than

single hulls - but they are certainly not the complete answer. The real problem is not the design of tankers but the quality of crews and implementation of international rules."

This view is echoed by the IMO. Roger Kohn, the organisation's information officer, says: "The emphasis now is not on trying to deal with the consequences of a major spill but in looking at the causes of the problem."

The International Tanker Owners Pollution Federation, an independent body funded by the industry, says that although spills from major collisions and groundings are responsible for a large percentage of the oil spill in the world, most spills result from routine operations such as loading and discharging.

A number of regulations recently agreed by the IMO aim to improve

the management of ships, the training of staff and the checks on implementation. From next July all ships more than five years old will be subjected to a sort of shipping "service". Although the details are not yet clear, the checks are likely to look for wear and tear that makes the ship both unsafe and environmentally unsound.

A ruling to impose a management code on companies agreed earlier this year will come into force in four years' time. The IMO is also looking at updating training codes. A special implementation group has been set up to encourage participating members to uphold the conventions and poor market conditions appear to have sent the industry reeling. John Joyce, marine man-

ager at the International Chamber of Shipping, the London-based association of ship owners, says: "With all this regulatory focus on pollution not a word has been said about freight rates and what anybody's going to do about that."

Clarkson Research Studies, a leading broker, found in a survey last month that daily operating costs for a 1970s-built Very Large Crude Carrier are about \$15,000. This compares with a new vessel costing \$55m or more and requiring an average of \$35,000 per day operating costs. In today's market, they do not earn enough to cover interest or depreciation.

Orders have suffered: a total of 38 VLCCs were delivered last year. Clarkson estimates that at such low rates the existing fleet of tankers built before 1979 will not be replaced until 2003.

Martin Stopford, managing director of Clarkson Research, says: "The attitude is typically doing nothing until doing nothing becomes too much of a struggle and then order a new ship if you possibly can."

The situation could lead to the "worst of all possible worlds" with ship owners unable to pay for new ships and uneasy about repairing old ones which, while perhaps solid, may be subject to punitive changes in environmental legislation.

"Ship owners are not making enough money to replace existing ships and aren't repairing them properly either. With punitive legislation hanging over them a lot of owners are also adopting a wait-and-see attitude as they don't know whether they are going to be legislated out of existence."

## A case of green gains

David Lascelles on the savings to be made through efficiency

If being green were good for business, it would presumably happen of its own accord. So why is there not more of it?

The Institute of Business Ethics believes that the best way to get the message across is by citing case studies of companies which have gained by being green. A new publication, this week, *Benefiting Business and the Environment*, describes 70 environmental initiatives taken by 43 companies in the UK. Some of the companies are multinationals, such as Esso and National Westminster Bank. Others are tiny enterprises. The total annual savings represented by the studies are more than £10m with an average payback of 18 months. "Thus," say the authors, "the potential for savings in the UK as a whole is vast."

Many of the savings came through energy efficiency. Fortis, the hotel group, saved £180,000 in 1993 by installing combined heat and power systems in 60 hotels.

A more ambitious scheme came at Blue Circle, the cement maker, which used several of its disused quarries for landfill and built electricity generating plants at four of them to make use of the landfill gas they create. The plants generate enough electricity to serve a town the size of Salisbury, but require a government subsidy to make them economic.

Spring Grove Services, which washes 34,000 washroom rollers a week, plans to capture waste heat from the drying process to warm the factory. The installation cost £57,000 and Spring Grove hopes to save £12,000 a year on energy costs.

Water saving is another theme. Arjo Wiggins Fine Papers in Dorset has reduced water consumption and waste by nearly 50 per cent with savings of £270,000 on effluent charges and raw material costs over the last three years.

Several case studies show how companies have saved money by identifying waste. Some go a stage further and turn it to advantage by recycling it. Triplex Safety Glass used to send all

waste glass to landfill. Now it separates untreated glass for re-use to make patterned or wired glass products, while other glass which has been toughened or printed on is used as aggregate material in road-marking paint. The savings are put at £274,000 a year.

Boots the Chemist carried out an audit which showed that it handles 70,000 tonnes of packaging a year. A saving exercise has cut out 70 tonnes of paper and board and 180 tonnes of plastic, and 27 tonnes of virgin pulp have been replaced by recycled fibre.

At Proctor & Gamble, the switch to refill containers for detergents has cut out more than 11,000 tonnes of packaging over four years.

Transport is a big cost for business. TNT Express has set a target of 12 to 17 per cent reductions in fuel use by applying the fruits of research into vehicle design and wider use of aerodynamic devices.

Skittingdale Paper Products, which makes paper napkins, estimates it saves £195,000 a year in transportation costs by making a neater nappy.

What is not clear from the report is what prompted these companies to go for such savings. Was it environmental concern, or more ordinary business motives?

Many of the savings are in the area of fuel, water and landfill, all of which have risen sharply in cost in the last few years as a result of increased taxation or government regulation. It may be misleading, therefore, to infer that these savings have led to higher profitability: they may only have offset higher costs.

Julie Hill, one of the authors of the report, says that she and her colleagues did not concern themselves about why the companies acted the way they did. What was important was the outcome: companies that operated less wastefully.

\*Benefiting business and the environment. ICA Institute of Business Ethics, 12 Palace Street, London SW1E 5JA. Tel: (071) 931 0495. Fax: (071) 821 5319.

## Cruising into trouble

The highly visible problem of ugly waste dumped by cruise liners on idyllic Caribbean islands is to be the subject of a report funded by the World Bank and the United Nations.

Cruise liners carrying up to 3,000 passengers visit islands where they expect to leave their rubbish as they cannot throw it overboard. Each passenger generates an average 2kg of rubbish a day. After three days at sea a liner of 1,500 berths could need to dispose of 9,000kg of rubbish.

As one member of the International Maritime Organisation puts

it: "These ships turn up, the passengers all get off and buy one funny hat each and get back on to the ship. Before leaving, the captain hands thousands of bags of rubbish to the port authorities."

Ship-generated waste is estimated at up to 30 per cent of a smaller island's total waste for a year. But adequate reception facilities for such large quantities of waste are hard to find in developing countries. Unsightly rubbish on beautiful beaches is the result.

Last year the Caribbean was given special status under IMO pollution convention. The designation

imposes heavy restrictions on dumping of rubbish from ships. The study, which starts this month, aims to come up with a variety of solutions including landfills, adequate incineration and better-equipped ships.

John Schrimmer, special project officer based at the IMO, says that simply raising charges for liners is not the solution, since most of the islands' economy depends on tourism. "The cruise industry is very competitive and a situation where ports are simply underbidding each other on reception charges to win trade would not be ideal."

## PEOPLE

### Adding up the nuclear stocks

Ross Chiese (right) may have limited scope in his new job for using the acquisition skills he has learnt at Hanson in the past 12 years.

But he believes the financial control techniques he has acquired at the conglomerate should stand him in good stead at BNFL, the nuclear fuel reprocessing company where he has started work as finance director. "It is a big ship to turn round," he says. "There is unsophisticated financial information. The company is very successful technologically and scientifically. But financial accountability needs improving fast or BNFL will get left behind."

Chiese, 44, is one of two



recent appointments to the BNFL board; the other is Alister MacFarlane, vice chairman of Heriot Watt University, as a non-executive.

Chiese qualified as a chartered accountant in 1972 after attending school in Harrow, Middlesex. His first job was with Ranks Hovis McDougall, where he worked in a variety of accounting assignments before joining Hanson as a financial controller. He was promoted to deputy finance director in 1986 and dealt with many of the company's acquisitions and subsequent disposals as well as being responsible for financial control budgeting and capital expenditure requirements. His final Hanson job was assistant chief operating officer for the UK, which also includes Hanson's interests in Australia and South Africa.

### Sam Younger takes on the World

The BBC has recruited an insider, Sam Younger, 42, to head the BBC World Service, its international radio service which is listened to by an estimated 130m people each week.

Younger, who was promoted to director of broadcasting in February, takes over as managing director on November 1. He succeeds BBC deputy director-general Bob Phillips, who has been doing the job since April 1993. David Witherow, 57, who has been the World Service's deputy managing director since February 1993, is retiring at the end of the week.

The choice of Younger is likely to be well received by

the staff of the World Service who had been concerned that the BBC's new cost-conscious management team might have insisted on appointing someone with more commercial experience. Sam Younger comes from a well-connected family. His father was a former Labour MP and big wheel in the Royal Institute of Economic Affairs while his cousin, Royal Bank of Scotland chairman Lord Younger, is a former Tory cabinet minister.

Educated at Westminster and New College, Oxford, Sam Younger was assistant editor of Middle East International before joining BBC External

Services, as it was then called, as a talks writer in 1978.

Younger will combine the job of director of broadcasting with his new role as managing director. He is being appointed to the BBC's board of management and is also joining John Thomas and Nick Chapman, the managing directors of Worldwide TV and Worldwide Publishing on the board of BBC Worldwide which is chaired by Bob Phillips.

Jude Goffe, a former investment director of 3i, and John Banelagh, a former Channel 4 editor, have been appointed to the Independent Television Commission.

### Watmoughs plans its succession

Patrick Walker is planning to hand over the reins at Watmoughs, the Bradford-based printer, after almost 50 years with the company.

Watmoughs was founded in 1888, when it started publishing *Fur and Feather*, a magazine for budgerigar, rabbit and guinea pig breeders. When Walker joined as a cost clerk in 1948, the company was still a publishing operation with a printer attached.

He became managing director in 1955 when the group was floated. By then, 65 per cent of the business was printing the catalogue for Empire Stores. "Everyone said how clever we were," he recalled yesterday. "They would run a mile now."

Watmoughs is still the biggest UK printer of mail order



catalogues, along with newspaper supplements, tabloids and many other products. Walker, who became chairman in 1977, has guided the group's strong growth into a company with operations in Hungary and Spain and a turnover last year

of almost £150m.

He is relinquishing his role as chairman and chief executive in January to become executive chairman until January 1997, when Declan Salter (left), who has been promoted from md of Watmoughs, to joint managing director of the group's UK operations, will become chief executive. David Burn, md of Varricost, will be the other joint md until the changeover; he will continue as a director until he retires in August 1998.

Walker will remain non-executive chairman throughout 1997 when he will finally retire at the age of 66. He plans to devote a lot more time to his interest in 18th century English furniture, and English and Italian drawings.

Michael Pavia, former finance director at Lasso, the oil company, has been appointed finance director at SEEBARD. Since leaving Lasso in November last year, Pavia, 47, has been chief financial officer at Bidas Corporation of Argentina.

Bill Gibson and David Helliwell have been appointed financial director and estates director, respectively, of EVANS OF LEEDS; they succeed Ernest Curtis and George Best who remain on the board.

Heather Noble has been promoted to director of property management at EUROTURNER responsible for the management and control of strategy, budget and common policy for all Euroturner non-technical premises in the UK, France and Europe.

John Power, company secretary, has been appointed chief executive of RYAN HOTELS' Irish hotels division.

Stephen Cutler, formerly finance director and company secretary of Cannon Street Investments, has been appointed finance director of JEXX OIL & GAS.

Nicholas Mather, formerly group financial controller, has been appointed finance director and company secretary of FRENCH CONNECTION on the retirement of John Ellis.

Nigel Garrow, chief executive of Dalgely Food Ingredients, has been appointed to the main board; Ted Humphreys and Jack Rowell are retiring from the board in October and December, respectively.

Barry Pointon, formerly md of IMI Yorkshire Fittings, has been made responsible for the special engineering group and has joined the board of IMI; Peter Platen has retired.

Paul Hollingworth (below), group financial controller of Unigate, has been appointed group finance director of RANSOMES.



## Lloyds Bank Interest Rates

With effect from 14 September 1994 the following rates of interest will apply:

### Business Overdrafts

Band	Monthly Rate	Eqv. Annual Rate
A*	0.90%	10.80%
B	0.82%	9.84%
C	0.73%	8.76%
Unauthorised	2.00%	24.00%

### Business Loans

Band	Monthly Rate	Eqv. Annual Rate
Standard**	0.94%	11.28%
Preferential**	0.77%	9.24%
Small Business Loan***	0.94%	11.28% (APR 11.8%)*

### Business Mortgages

Band	Monthly Rate	Eqv. Annual Rate
A	0.94%	11.28%
B and C	0.77%	9.24%

\* Standard and A Bands have been merged.

\*\* The APR does not take into account any additional charges (eg arrangement fees/fees/charges/monthly fees) which may be applicable.

\*\*\* Also applies to Farm Business Loans. \*\*\*\* Also applies to Farm Small Business Loans.



**Lloyds Bank**

THE THOROUGHbred BANK.

Lloyds Bank Plc, 71 Lombard Street, London EC3P 3BS.



## ARTS

Television/Christopher Dunkley

## The drama of technology

**D**rama is the glamour of television, as the opening of the new autumn season reminds us. Drama is more expensive than anything else, involves more famous people, and is promoted more enthusiastically by the television companies. If you have an 85-minute film such as *Put and Margaret* written by Victoria Wood, directed by Gavin Millar, with a cast led by Julie Walters, Celia Imrie and Victoria Wood, or a four-part mini-series such as *Faith*, with Michael Gambon starring in a story about sexual shenanigans among politicians, then you are going to try to ensure that everyone knows about it.

This applies not only to so-called prestige productions and single dramas, but also in such well-tried categories as the British detective story - ITV's *Ruth Rendell Mysteries* for instance - and the working class comedy drama, such as BBC's *Common As Muck* which is clearly aiming for high ratings and intended for a long run. For all these dramas there will be glossy brochures, and press launches, cast-lists will be linked to the burgeoning army of preview writers, and the stars will be chauffeured

around to do their bit on daytime sofa shows, local radio, and *Woman's Hour*.

The same does not apply to programmes such as the Channel 4 science series *Equinox* or the BBC2 series *White Heat*, about the development of technology: budgets are lower, audiences smaller, and there are no stars to chat on the sofas, so there is no hope of their being promoted with the same vigour. And yet it is *White Heat* and *Equinox* which, in the last 30 days or so, have been making me sit my straight of the back green sofa, and have literally altered my perception of the world and of mankind.

Which is not to suggest that the drama has been poor. On the contrary, even the least impressive,

the *Ruth Rendell Mysteries*, which has been disappointingly familiar in its approach and atmosphere, has still succeeded in hooking me firmly enough to ensure that I shall be watching on Friday to discover whodunnit. It is hard to avoid the feeling that familiarity and predictability are precisely the qualities for which ITV is now striving in its drama. *Ruth*, which was shown in one-hour segments on either side of *News at Ten* on Wednesday and Thursday, would have been improved by dropping all the material about the reporter's daughter, and ruthless editing to reduce the four hours to two or less. It might then have become a taut, pacy drama about politicians and the press instead of the diffuse piece of work we saw, which gave us too much time to muse upon the last political drama series in which the affair turned out to be homosexual (*To Play The King*).

The drama surprise of the new season is *Common As Muck*, a series about northern dustmen which is presumably intended to do for BBC1 what *Minder* did for ITV. The surprise is that it works so well, or did in the opening episode. Matters may deteriorate, you always need three or four episodes to be sure, but already it seems that comedy and plot are to emerge from character rather than being draped over prefabricated "characters".

**T**he seeming paradox of discovering that the dustman most ready to make racist remarks is himself married to a black woman is (in my experience as a junior reporter in the ethnic rainbow that was Slough in the 1980s) absolutely true to life. As for *Put and Margaret*, it was a delightfully malicious character study

which fulfilled all the promise of "Acorn Antiques" in Victoria Wood's sketch shows.

But while these dramas entertained me, *Equinox* with its programme "The Cyborg Cometh", and the opening programme in the *White Heat* series, "Butcher's Blade", managed to startle me. Anyone who has read a fair amount of science fiction will be familiar with two popular themes: first the extension of individual human power via machinery (whether built in and "monie", or built on as hugely powerful robotic extensions) and second, the assertion that the answer to the question "Why are we here?" is "To build a machine cleverer than ourselves". Between them these two programmes created a picture, impressive yet vivid, of mankind standing on the brink of a period when those fantasies could turn into realities, and we could change

dramatically in the process.

If they are right then the rapid evolution of mankind up to the point where, today, he dominates the world, will look like kids' stuff compared to the leap he is about to make. The most pleasing aspect of *White Heat* (which was made for the BBC and the Discovery Channel by Uden Associates) is that, far from being one of those typical gee-whizz television series that cannot wait to map you with the next bit of miraculous hardware, it is much more concerned with aesthetics: with the emotional and cultural implications of technological development. If you took the preoccupations of this series and kept them in mind while watching *Equinox* it was not difficult to imagine man achieving (if that is the right word) within only two or three generations something close to immortality. The picture emerging from the

two programmes is of technology, from robotics to genetic engineering, largely negating the weaknesses of the human body and leaving human brains served by renewable mechanical parts. We are already a long way down that road, and of course the journey has its problems. *Equinox* told the chilling story of a woman in hospital who was clearly brain-dead but whose heart would not stop beating. She had a pacemaker and, this being the US, her family faced bankruptcy as the bills mounted up while the ethics were being sorted out. "Technology is evolving faster than homo sapiens" said the commentary.

Clearly no such programme is ever going to out-race Victoria Wood and Jolie Walters playing long lost sisters brought together by a ghostly TV show called "Magic Moments" (a title and concept which are probably being developed in earnest somewhere even as you read this). But the implications of *White Heat* and *Equinox*, for the smaller number of people who have been watching them, are far more significant and much more long-lasting... even if they do not earn anyone any space on any of those sofas.

Opera/Richard Fairman

## Return of 'Turandot'

**A**t Covent Garden the seasons come and go. *Turandot* is back yet again after ten years' good service and almost as many opening nights have passed since the Royal Opera House launched its development plan, which by now must rank as another of the company's longest running shows.

With the arrival of the National Lottery in the autumn, that drama looks set to reach its final climax: £20.5m has already been spent on architects' plans and other preparatory work, which would be enough to provide spectacular new opera productions for years, so if the big push in this crucial season comes to nothing there will be red faces all round. Fortunately, none was necessary for artistic reasons on the opening night.

The Royal Opera's production of *Turandot* is one of its fall-back successes. It has been around since 1984, when Andrew Davis (the original producer) unravelled what has turned out to be his most striking achievement for the company's tour to the Los Angeles Olympics, but little of its vivid theatrical colour has faded over the years. It is a still a splendid evening's entertainment - and more.

It is perhaps worth recalling what *Turandot* used to be like before: garish, fairy-tale Chinoiserie, dressed up in the mode of the day, at its worst like a cross between *Aladdin* and the Tiller Girls in Peking. (Try the photo of the 1947 tableau in the programme.) This production changed all that, emphasising the cruelty and the oppression as a downtrodden people gather in expectation of the latest public execution.

There is often the same bloodthirsty spirit among the audience, too. The lead-

ing roles of *Turandot* are killers to sing and no opera offers more ring-side excitement. On Monday night Sharon Sweet was both making her Royal Opera debut and singing the title-role for the first time, a double challenge which she surmounted with ease. Her voice is big, bright and free where it matters, namely at the top, where Puccini stretched his soprano's vocal capacity to new heights. As *Turandots* go, she is formidable rather than fearsome, not a Chinese tiger on the prowl like some others in this production, but the role should suit her well.

When she and Giuseppe Giacomini's Calaf join in duet, ringing unison notes peel into the auditorium. Giacomini is a known quantity here, but that does not make the strength and musicianship of his singing ("Nessun dorma" generously phrased over the bar lines) any less welcome. Giorgio Giacomini was a gravel-voiced Timur, Simon Keenlyside's handsomely-sung Ping led the tumbling trio of ministers.

Ideally, one would like more flesh on the tone of Elisabeth Norberg-Schultz's Liu if the character is to acquire human depth, but her brightly-focused, light soprano was pleasing as far as it went. In the postlude after her first aria every note was drawn out, symptomatic of conducting from Daniele Gatti that likes to make a meal of the music. He does, however, have the panache to drive home Puccini's biggest climaxes. All told, this was a decent *Turandot* all-round, but beware: cast changes during the run are many and varied.

Performances until November 5.

## The Getty Museum fights on over The Three Graces ruling

**A** High Court Judge, Mr Justice Laws, ruled yesterday that the government had not acted unfairly in its efforts to keep Canova's sculpture of *The Three Graces* in the UK. But the long saga is not yet over.

The Getty Museum of Malibu, California, which petitioned the courts, is to apply to the Court of Appeal in the hope that it will over-rule Justice Laws' decision that there was no need for a judicial review into the actions of heritage secretary Stephen Dorrell.

The approach to the Court of Appeal will be made within the next seven days, but it could be weeks before the matter is finally settled. The department of National Heritage said yesterday that it will not refuse an export licence until the appeal was resolved.

In August, in his first act as heritage

secretary, Dorrell added a three month extension to the export deadline. This enabled the Victoria & Albert Museum and the National Galleries of Scotland to raise the £1.8m still needed - from John Paul Getty II and Baron Thyssen - to keep the *Three Graces* in the UK.

The Getty had bought the statue in 1989 for £7.6m but has been constantly thwarted in its efforts to retrieve it from the UK.

A spokesman for the department of National Heritage said yesterday: "We are pleased the judge has accepted our argument". Mr Justice Laws awarded most of the costs against the Getty, but with an endorsement of over £4b and annual expenditure in excess of £200m, they should be well within his budget.

Antony Thorncroft



Bette Bourne, Benedick Bates and Tim Pigott-Smith in Neil Bartlett's inaugural production at the Lyric, Hammersmith

Alastair Macaulay

Theatre/Alastair Macaulay

## New look at 'The Picture of Dorian Gray'

**T**he Lyric Theatre, Hammersmith, has a new artistic regime, and it will be positively disappointing if it does not prove controversial. Neil Bartlett, its new artistic director, has a wide-ranging talent: he performs, he directs, he translates, he writes; he brings Shakespeare, Marivaux, Victorian melodrama and *Ruth Rendell* to the stage.

But that is not where the controversy should lie. Bartlett is gay, and few people in British theatre, if any, are working harder than he to demonstrate how broad and complex a gay sensibility can be. Yet around almost all his stagings - whether period or modern, comic or serious - hangs the same heavy aura of camp, like clouds of incense in the air. This atmosphere reminds me of the work of Lindsay Kemp, though Bartlett has infinitely more restraint and refinement. Their similarity lies in an un-British appetite for melodrama, in a lack of innocence, in a (sometimes joyous) sense of doom, and in a climate of knowing decadence.

Bartlett's opening production at the Lyric is his adaptation of *The Portrait of*

*Dorian Gray*, and it is a perfect demonstration both of his considerable talent and of the drawbacks that go with that talent. Not only does he tell Oscar Wilde's 1890 novel, he also interweaves it with a subsequent tale of various of Wilde's friends meeting in 1924 to read the novel and act it out and reminisce and discuss.

The intersection of life and art is one of Bartlett's specialties. The friends of Wilde who assemble for this 1924 reading of the novel book are Ada Lovelace, Reggie Turner, Robbie Ross, and Sidney "Jenny" Mavor: each intimate with separate facets of Wilde the artist and man. Even now, they avoid calling a spade a spade - but this works to surprisingly powerful effect. The great scandal of Wilde's career, the private life that was rendered public, the cause of his appalling ostracism from British society: all this grows melodramatically in everybody's mind, like - Bartlett forces us to see the parallel - the hidden portrait of Dorian Gray, forever growing more repellent because of being secreted and repressed.

To this double melodrama - the scan-

dals of both Dorian Gray and Oscar Wilde - Bartlett adds further melodrama of another kind: the musical kind, whereby characters speak, often but not always, over a dramatic musical accompaniment, as in some 19th-century music (and as in film). Nicholas Bloomfield is Bartlett's composer, and his score, for six stringed instruments and harp, has Bartlett's feeling for atmosphere and intensity but not his achievement of one single style.

**T**he music indulges in all kinds of 19- and 20th-century effects, it swoops and scoops and pulsates and camps... "Decadent", the word wrongly attached to Wilde and only partly true of Bartlett, is utterly right for Bloomfield. (The musicians play high above the action, on an upper level of Ian MacNeil's handsomely atmospheric, triangular and successfully claustrophobic set.)

I have saved the best till last. The six actors whom Bartlett has assembled for this production are superb, and it looks as if they have profited from detailed stylistic direction from Bartlett and/or his co-director Leah Hausman. Tim Pigott-Smith is

Robbie Ross and Basil Hallward, Maria Aitken is Ada Lovelace, Benedick Bates is the Boy in the Guards and Dorian Gray, Joanna Riding is the Maid and Sybil Vane, Paul Shaw is Sidney Mavor, and - best of all - Bette Bourne is Reggie Turner and Lord Henry Wotton.

These actors come from widely different backgrounds, and this fact only supports the strangeness of the meeting that Bartlett puts onstage. All of them handle with great precision the conflicting mixture of sympathy and malice in the air, the varying degrees of emotion and repression and melodramatics involved.

Everything is beautifully focused. The many meanings of Wilde's tale - Dorian Gray as Gaiety, Alcibiades, Milla de Maupin, Mr Hyde - grow as you watch. Bartlett's taste and style deserve to be controversial; his professionalism is beyond reproach.

At the Lyric Theatre, Hammersmith, W.6, until October 15; then touring to the Nottingham Playhouse.

## INTERNATIONAL ARTS GUIDE

## BONN

**Oper** The opening production of the season is a new dance drama on the Dreyfus Affair, devised by George Whyte with music by Alfred Schnittke and choreography by Valery Panov (next performances Sep 16 and 24). This month's repertoire also includes Les Contes d'Hoffmann and El Guarany, an opera by 19th-century Brazilian composer Antonio Carlos Gomes (0228-773667).

## COLOGNE

**Philharmonie** Tomorrow: Hermann Max conducts Rheinische Kantorei in choral works by Rameau, Charpentier and Telemann. Fri: Parrot Brothers piano duo, Sat: Heinz Holliger conducts Ensemble Modern in Holliger's *Scardaneli* Cycle. Sun: percussion ensemble of the Berlin Philharmonic. Next Tues: Alfred Brendel plays Beethoven piano sonatas (0221-2801). Opernhaus Sun: Cologne Opera opens the 1994-95 season with a new production of Puccini's *Trittolo*,

conducted by James Conlon and staged by Willy Decker, with a cast including Barbara Daniels, Stephen O'Mara, Jean-Philippe Lafont, Christine Gellard-Dumas and Jake Gardner (0221-221 8400).

## DRESDEN

**Semperoper** Tonight: La bohème. Tomorrow: Ingo Metzmacher conducts Dresden Staatskapelle chamber formation in works by Ravel, Satie, Debussy and Weill. Fri: Albert Reihardt's opera *Melusine*. Sat: new ballet titled *Butt*. Sun: Capriccio (0351-484 2823).

## FRANKFURT

**Alte Oper** A new choral work by Edvard Grieg, commissioned by the Frankfurt Festival, receives its world premiere tonight in a concert by the Städtische Radio-Symphonie Orchester and Moskau Choral Art Academy under Andriy Katz. In the Mozart *Saal*, Mikuláš Uchida gives a piano recital. Tomorrow and Fri: Dmitri Kitagin conducts the Frankfurt Radio Symphony Orchestra in works by Brahms and Shostakovich, with violin soloist Frank Peter Zimmermann. Sylvain Cambiagio conducts extracts from *The Ring* on Sun morning and Mon evening, with soloists including Jari Mänti and William Cochran. Oleg Caetano conducts the Wiesbaden State Theatre ensemble on Sun evening in a concert performance of Rimsky-Korsakov's one-act opera *Katerina* the Immortal. Heitz Holliger conducts Elisabeth Modem and London Voices in his *Wines of Scardaneli* Cycle next Mon in the

Katharinen Kirche (069-134 0400). English Theatre *Kalevala* The company celebrates its 15th anniversary with *A Slice of Saturday Night*, a musical by the Heister Brothers about youthful life in the 1960s. Opening night is Fri, with previews tonight and tomorrow (069-2423 1820).

## GOTHENBURG

**Carlito Rizzo** conducts the Gothenburg Symphony Orchestra and Chorus tomorrow and Fri in an all-Stravinsky programme (031-167000). Gothenburg's new baroque opera house opens on Sep 30 with the first of three gala performances. The first opera production is *Blondine* by Ania (1989), opening Oct 15 (031-131300).

## HAMBURG

**Staatsoper** Tonight, tomorrow, Sat: Henze's ballet *Udine*, choreography by John Neumeier. Fri, next Tues: Das Rheingold. Sat: Henze's *The Basseside*. Mon: Il barbiere di Siviglia (040-351721). Mischke's *Udine* (Freie Akademie der Künste). Olaf Bar song recital. Sat: Sergio Calabrese conducts Munich Philharmonic Orchestra. Sun morning: Gard Albrecht conducts Hamburg State Philharmonic Orchestra in works by Tchaikovsky, Gershwin and Mendelssohn. Sep 22: Alfred Brendel. Sep 30: Agnès Sophie Mutter (040-354414).

## HELSINKI

**Finnish National Opera** Tonight, Sat, next Tues: Vladimir

Bourmeister's production of *Swan Lake*. Tomorrow: Lohengrin. Fri: Le nozze di Figaro. Sep 22: song recital by Andreas Schmidt. Sep 23: new production of Joonas Kokkonen's opera *The Last Temptations* (0-4030 2211).

## LEIPZIG

**Gewandhaus** Kurt Masur conducts the Gewandhaus Orchestra tomorrow, Fri and Sat. The first two evenings are devoted to works by Debussy, Saint-Saëns and Franck. The programme on Sat includes Gershwin's Piano Concerto and Brahms' First Symphony. The piano soloist in all three concerts is Cecilia Ouseti (Köln: Sait). Maria Venuti song recital. Sun: Pedro Burmeister piano recital. Next Tues: Gilbert Varga conducts Middle German Radio Symphony Orchestra in Honnegger, Martin and Brahms (0341-713 2280).

**Opernhaus** A new production of *Salome*, conducted by Jiri Kout and staged by Nikolaus Lehnhoff, can be seen tonight and Sun afternoon, with a cast headed by Nancy Gustafson, Anja Silja and Falk Struckmann. This month's repertoire also includes *The Merry Widow*, *Toots and the Kander and Ebb musical Cabaret* (0341-126 1261).

## MUNICH

**Gastaly** Sergio Celibidache conducts the Munich Philharmonic Orchestra tomorrow in Bruckner's Seventh Symphony. Celibidache also conducts a French programme on Sep 23, 25, 26 and 28. Gerni Soli conducts the Israel Philharmonic on Sep 22, and Anne

Sophie Mutter gives a violin recital on Sep 27 (089-4808 8614). Staatsoper The 1994-95 season opens next Wed with a revival of Der Rosenkavalier starring Felicity Lott and Kurt Moll. Repertory for the first six weeks of the season includes *Le nozze di Figaro*, *Tannhäuser*, *Nabucco*, *Lucia di Lammermoor*, *Dvorak's Dimitri* and four ballet productions - Ray Bara's staging of *Don Quixote*, an American mixed bill, Ashton's *La Fila* and the premiere of John Neumeier's *A Midsummer Night's Dream*. The first new production is *Don Giovanni* on Oct 31 (089-221316).

**Munich's traditional Oktoberfest** opens on Sat with processions through the city-centre and a folklore show. It continues till Oct 3, with daily events at various venues throughout the city. Tickets and information from Veranstaltungsförderung Mayr (089-725 8005).

## OSLO

**Konsertthuset** Tomorrow and Fri: Mariss Jansons conducts Oslo Philharmonic Orchestra in works by Mozart, Kvaerdal and Beethoven. Next Thurs and Fri: the orchestra celebrates its 75th anniversary with performances of Schoenberg's *Gurrelieder* (2283 3200).

## STOCKHOLM

**Royal Opera** The main event this week is the first night tomorrow of a new production of *Aida*, conducted by Kjell Ingebrigtsen and staged by Krut Hendrikson, with a cast headed by MariAnne Haggander and Heikki Suikola (repeated with alternating

casts on Sep 17, 19, 23, 26, 28). Repertory also includes *Natzie Corral* production of *Swan Lake* (08-248240). Konsertthuset Gennady Rozhdestvensky conducts the Royal Stockholm Philharmonic Orchestra tonight and tomorrow in works by Michael Haydn, Tannberg and Tchaikovsky, with trumpet soloist Håkan Hardenberger (08-102110).

**Stockholm** is hosting this year's World Music Days, organised by the International Society of Contemporary Music (Oct 1-8). The festival will present a wide scope of contemporary music from 40 countries, alongside works by composers who have featured strongly in the ISCM's 72-year history, such as Varese, Glinka, Webern and Ruggles (Swedish National Concert Institute, PO Box 1225, S-11182 Stockholm. Tel: 08-791 4800 Fax 08-676 0018).

## STUTTGART

**The Stuttgart Ballet** gives the first of six performances at the Ludwigsburg Festival on Fri. The programme consists of works by Balanchine, Uwe Scholz and Marica Haydée. Dmitri Hvorostovsky gives a song recital on Sep 23 and Murray Perahia a piano recital on Sep 24 (07141-939610).

**The opera and ballet season** at the Staatstheater begins on Sat with a revival of Monteverdi's *Uliasse*. A new opera by Rolf Fiehn will be premiered on Oct 8. The season also includes new stagings of Janacek's *From the House of the Dead*, Humperdinck's *Hänsel und Gretel* and Prokofiev's *The Love for Three Oranges* (0711-221795).

## ARTS GUIDE

**Monday:** Berlin, New York and Paris. **Tuesday:** Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. **Wednesday:** France, Germany, Scandinavia. **Thursday:** Italy, Spain, Athens, London, Prague. **Friday:** Exhibitions Guide.

## European Cable and Satellite Business TV

(Central European Time)

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NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

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**TUESDAY**

EuroNews: FT Reports 0745, 1315, 1545, 1815, 2345

**WEDNESDAY**

NBC/Super Channel: FT Reports 1230

**FRIDAY**

NBC/Super Channel: FT Reports 1230

Sky News: FT Reports 0230, 2030

**SUNDAY**

NBC/Super Channel: FT Reports 2230

Sky News: FT Reports 0430, 1730.



## Ian Davidson

### 'Hard core' dissent

The chasm dividing the UK and its EU partners is getting deeper

now trying to sweep away the original geopolitical underpinning for the EU, by pretending that that purpose has now been served and can be dispensed with. Here is what Mr John Major said last week in his William and Mary Lecture in Leyden.

"The European Community was born to end divisions in western Europe. It has succeeded. With Nato, it has given us peace and prosperity in our part of the continent, and made war unthinkable. The determination of the founding

The merit of the CDU paper is that it sets out a strategy for EU enlargement

fathers has succeeded far beyond the estimations of most people in their time. Their vision was proved right for its age. But it is outdated. It will not do now."

The obvious inference is that the EU model is no longer needed. But if so, what then? Should the Treaty of Rome and all its institutional trappings now be scrapped? Or does Mr Major merely mean that we do not need any additional political integration of that kind, because now we have peace in our time? If the old vision is in some unspecified way outdated, what is the nature of the new vision? He does not say; the only thing he is firm about is that we must have lots of flexibility all round.

The authors of the CDU paper take the opposite point of view. They argue that the opening up of Europe may reawaken all the historical dangers in central-eastern Europe,

with Germany once more at the pivot of instability between east and west; and therefore Europe needs a politically integrated union even more than it did before.

"The only solution which will prevent a return to the unstable prewar system, with Germany once again caught in the middle between east and west, is to integrate Germany's central and eastern European neighbours into the (west) European postwar system, and to establish a wide-ranging partnership between this system and Russia... Hence, Germany has a fundamental interest both in widening the union to the east and in strengthening it through further deepening. Indeed, deepening is a precondition for widening..." the report says.

The central question, according to the CDU paper, is whether the EU "is able and willing to become the main pillar of a continental order, alongside a democratised and once-again stable Russia, and in alliance with the US". This will only be possible, it says, if we strengthen the political integration of the union; and one component of this strengthening will be a tight inner core of those countries which are most able and willing to go for integration.

The merit of the CDU paper is that it sets out a broad-based strategy for tackling the enlargement of the EU to the east, in which the geostrategic starting-point is brought together with a mainstream integrationist approach to Europe. It is obviously not the only possible strategy for Europe, but it is clear and coherent, and it will be at least a stimulating starting point for the debate now erupting on the future of Europe.

Mr Major's speech was evidently intended as a British counterblast. Unfortunately, its main characteristic was its evasiveness. He says we should rebuild "cohesion and confidence" in the EU, but he does not say how. He says enlargement "must extend to security arrangements", but he does not say how, except, of course, that "we must be flexible".

In fact this speech is largely waffle, from which it is impossible to deduce any operational strategy. And if the government does not have a strategy, it is mainly because it cannot or will not think in geopolitical terms.

Renault's formula one racing team cruised to victory in last Sunday's Grand Prix at Monza. Yesterday, the French state-owned automobile group recorded a more significant achievement, edging ahead of rivals to be the next issue in the government's sale of public sector assets.

Mr Gérard Longuet, industry minister, said yesterday that France's centre-right government planned to float about 28 per cent of the shares in the company, one of the stars of the state sector. The sale, which could raise about FF10bn (£1.2bn) for the government, marks a significant step in its policy of expanding public share ownership.

But as Prime Minister Edouard Balladur emphasised, the majority of the company's equity would remain parked in the public sector for the time being.

The decision to leave Renault under state control clarifies the scale and timing of its privatisation after several months of speculation. But it raises several important questions concerning the government's strategy and the implications of that for the company's long-term future.

Mr Balladur said the government had decided to limit the sale to a partial privatisation because of the lack of a powerful industrial partner for Renault in the wake of the collapse of merger plans with Volvo of Sweden in December last year. "I have always said that I thought Renault could not be privatised if at the same time an industrial alliance was not being created to ensure Renault's future," said the prime minister.

What is odd about this argument is that Renault's public sector status was one of the principal reasons behind the revolt by Volvo shareholders which scuppered the merger.

At least as important a consideration for the French premier, it seems, was the political sensitivity of Renault.

A powerful symbol of union power in postwar France, Renault has become the rallying point of the country's political left and of unions in their campaign against privatisation. "We will fight with all the means at our disposal to prevent the sale of Renault," declared Mr Robert Hue, general secretary of the French Communist party, outside the Paris where the first Renaults were built almost 100 years ago.

Union membership at Renault has dwindled since the 1970s to little more than 10 per cent of the workforce. But with presidential elections due next spring, the ever-cautious Mr Balladur - who has the candidacy of the Gaullist RPR party in his sights - is anxious to avoid a potentially damaging labour dispute.

The risk of labour unrest has not been eliminated by the decision to maintain majority state control. The communist Confédération Générale du Travail said yesterday it would oppose even a partial privatisation. But for the workforce as a whole, the limited nature of the share issue and Mr Balladur's pledges to "Francify" the company through extending public and employee share ownership should make a mobilisation more difficult.

Apart from the risk of union disruption, the issue of Renault shares should be relatively smooth. It will involve several steps, including a FF2bn capital increase for the automobile group, the sale by Volvo of about half of its 20 per cent stake in the French company, and the formation of a core of long-term stable investors.

This means that individual and institutional investors could be offered more than 30 per cent of the company's shares.

In most of these areas the details are already falling into place. Negotiations with Volvo have been finalised, and members of the *noyau dur*, or core, of stable investors have been lined up. Mr Philippe Jaffré, chairman of Elf Aquitaine, for example, has said he is prepared to invest FF1bn in Renault, which he describes as a close industrial partner.

Banking Nationale de Paris and Groupe Lagardère, the defence and media company, may also join the core shareholding group.

Interest from individuals and institutional investors is expected to be strong. "Renault is one of the most attractive assets in the public sector and is one of the most profitable international automobile groups," said Mr Eric Michéls, automobiles analyst at Klein-

John Ridding assesses Renault's prospects as the government prepares to sell some of its shares

## More hands on the steering wheel

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Winner: after Monza, Renault is in pole position for a partial sale

wort Benson in Paris. Unlike most of its international rivals, the French group weathered the downturn in the industry over the past few years without falling into loss. Earlier this month, Renault

**'Renault has been managed like a private sector company for a long time'**

reported first-half profits of FF1.7bn, more than double the figure in the same period in 1993.

The first-half results were flattered by exceptional gains from the disposal of shares in

Volvo. But Mr Louis Schweitzer, Renault's chairman, expects significant progress in full-year results, partly because of an improved performance by RVI, the company's trucks and buses division, and improved sales of new products including the Laguna, the upper range saloon, and the innovative Twingo mini-car.

For international investors, however, the operation may prove frustrating. Mr Balladur's desire to maintain tight French control of the group suggests that few shares will be made available to foreign investors.

Some investors have also expressed broader concerns about the retention of majority state control. "We have concerns that commercial consid-

erations may take a back seat to political questions and social factors such as promoting employment," said one US fund manager.

Most industry observers argue that such concerns should not be exaggerated. "Renault has been managed like a private sector company for a long time," said Mr Michéls of Kleinwort Benson. Others add that moves towards full privatisation are likely to follow. Previous privatisations such as Elf Aquitaine, the oil group, and Rhône-Poulenc, the chemicals company, have been conducted through a step-by-step process, providing a probable model for Renault.

"It is too sensitive to discuss full privatisation now, but I think this operation should be seen as the first stage in a process," said one merchant banker in Paris, although he added that full privatisation could be a protracted process.

In the longer term, Renault and potential investors are faced with important strategic questions. The collapse of the merger with Volvo has deprived the French company of important economies of scale and without a partner, in an industry which has consolidated significantly over recent years in the face of intensified competition. The improvement in automobile markets this year has masked rather than resolved the threat of increased competition, maintaining the vulnerability of the smaller manufacturers.

"With Volvo Renault would have been the world's sixth largest vehicle maker," said one industry analyst in Paris. "Alone it is tenth, and that may not be big enough," he added, referring to the efficiency gains in production and vehicle development enjoyed by larger groups. Such a consideration loomed large in the rationale for the merger with Volvo, which would have yielded cost savings of FF30bn by the year 2000 according to the erstwhile partners.

The problem for Renault is that attractive partners are few and far between. "Volvo was an ideal fit, partly because of its strong presence in the truck sector," said one official of the industry ministry, who admitted that similar matches would be hard to find. The risk is that, as in the case of the Volvo alliance, a protracted dominance of the French state on the shareholder register could deter the potential allies which Mr Balladur believes are needed to secure Renault's future.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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### Investment eligibility

From Mr John Farthing.

Sir, Under current personal equity plan rules, a company listed on the Unlisted Securities Market is eligible for investment.

If such a company chooses not to seek a full listing when the UK war demonstrates, but most European militaries already know, American weapons are not only cheaper than their European counterparts but also much better.

They are better because they were designed for combat use, not for industrial policy purposes. The American military gained much combat experience during the cold war and was equipped to fight the Soviets.

European militaries sat mostly in garrison during the cold war. Their weapons were acquired to keep local arms industries busy. Neither cost

### Competition will help European arms producers improve

From Prof Harvey M Sapolsky.

Sir, Your editorial, "European defence" (September 9), ignores some basic facts. As the US war demonstrates, but most European militaries already know, American weapons are not only cheaper than their European counterparts but also much better.

They are better because they were designed for combat use, not for industrial policy purposes. The American military gained much combat experience during the cold war and was equipped to fight the Soviets.

European militaries sat mostly in garrison during the cold war. Their weapons were acquired to keep local arms industries busy. Neither cost

nor quality was much of an issue. But now Americans are likely to turn isolationist. Job needs will guide American weapons production.

In contrast, Europeans must deal with chaos on their doorstep. European militaries will need the best equipment, which they should be allowed to find wherever it is produced. With competitive pressure, European producers will gain in quality and efficiency.

Harvey M Sapolsky, director, defence & arms control studies programme, Massachusetts Institute of Technology, Cambridge, Massachusetts 02139, US

### Partnership projects must be more equal

From Mr Roy Swanson.

Sir, Joe Dwyer, Wimpey's chief executive, hit the nail on the head in his analysis of the government's private finance initiative ("Private finance projects need bigger return", September 7).

Previous government statements have been over-optimistic on the extent of risk which the private sector is willing to bear. Companies have duties to their shareholders and in many cases there are far more attractive investments in terms of risk and return than large infrastructure projects. So the government has to make these projects as attractive and certain as possible if there is to be any real cost benefit in a joint venture.

There is still a widespread feeling that the Treasury is anxious to shuffle off the risk element overwhelmingly on to the private sector. To combat this there needs to be a stronger sign that government is prepared to co-fund projects, particularly where social benefits are created. It is difficult to see how some projects will get off the drawing board without genuine public/private sector partnerships of this kind.

A problem remains in the Treasury's accounting rules. It insists that if a private sector company builds, say, a toll road, it must bear the risk that tolls will not cover the costs. The Treasury is unwilling to "stand behind" a company and bail it out if things go awry because the project will then count as public expenditure and so increase the public sector borrowing requirement.

But if government will not underwrite projects or share risks more equally the private sector will naturally expect a higher return, perhaps 15 per cent or more. The Treasury still seems unwilling to commit public money to joint ventures in which the private sector stands to earn returns of this dimension.

Roy Swanson, president, Royal Institution of Chartered Surveyors, 12 Great George Street, Parliament Square, London SW1P 3AD

### Variable geometry challenge for EU

From Mr Stanley Crossick.

Sir, Unlike the Maastricht process, we are already seeing a serious debate developing well ahead of the 1996 intergovernmental conference: this is healthy and democratic. Lionel Barber rightly points out ("Fresh meat from Europe's stable", September 8) that the challenge is how to apply variable geometry in a Union expanded to the east. The recent German CDU/CSU paper proposes a combination of variable geometry and a hard core.

Variable geometry, without a hard core of member states agreeing in advance to opt in to core policies, would unleash a centrifugal force. The existence of the hard core creates a centripetal force.

John Major, at Leiden on September 7, said the vision of the founding fathers "was proved right for its age. But it is outdated. It will not do now". He is wrong. The vision remains right for today's age; it is the institutional and organisational structure of the Union that is outdated.

The original imperatives for creating the Union remain valid today. The central concern of the CDU/CSU paper is Germany's position in Europe and the need to guard against future German hegemony. "If Europe were to drift apart, Germany would once again find itself caught in the middle between east and west... If [west] European integration were not to progress, Germany

might be called upon, or be tempted by its own security constraints, to try to effect the stabilisation of eastern Europe on its own and in the traditional way."

The UK government is right that we must not force member states to integrate more quickly than they wish. Conversely, member states which want to integrate more quickly must be permitted to do so. The most important requirement is to place the real issues and choices before the public in their correct historical European context.

Stanley Crossick, Belmont European Policy Centre, 42 Boulevard Charlemagne, B4040 Brussels, Belgium

### Facile yardstick for hospital chiefs' salaries

From Mr Charles McGill.

Sir, Alan Pike compared the salaries of private-sector executives handling budgets of £10m with that of chief executives of hospitals with similar budgets ("Managers' top pay in hospitals is £95,000", September 10). The inference was hospital heads were doing badly.

There is a world of difference between (a) being responsible for an enterprise which must

bring in its own turnover by selling a service or product and, in addition, controlling the expenditure necessary to create that turnover through a number of functions, and (b) responsibility for controlling a spending budget of £10m which is extorted from tax payers and handed to you.

A commensurate salary would be about half the figure mentioned and much less than

that currently paid to hospital chief executives. Many local authority department heads are also grossly overpaid.

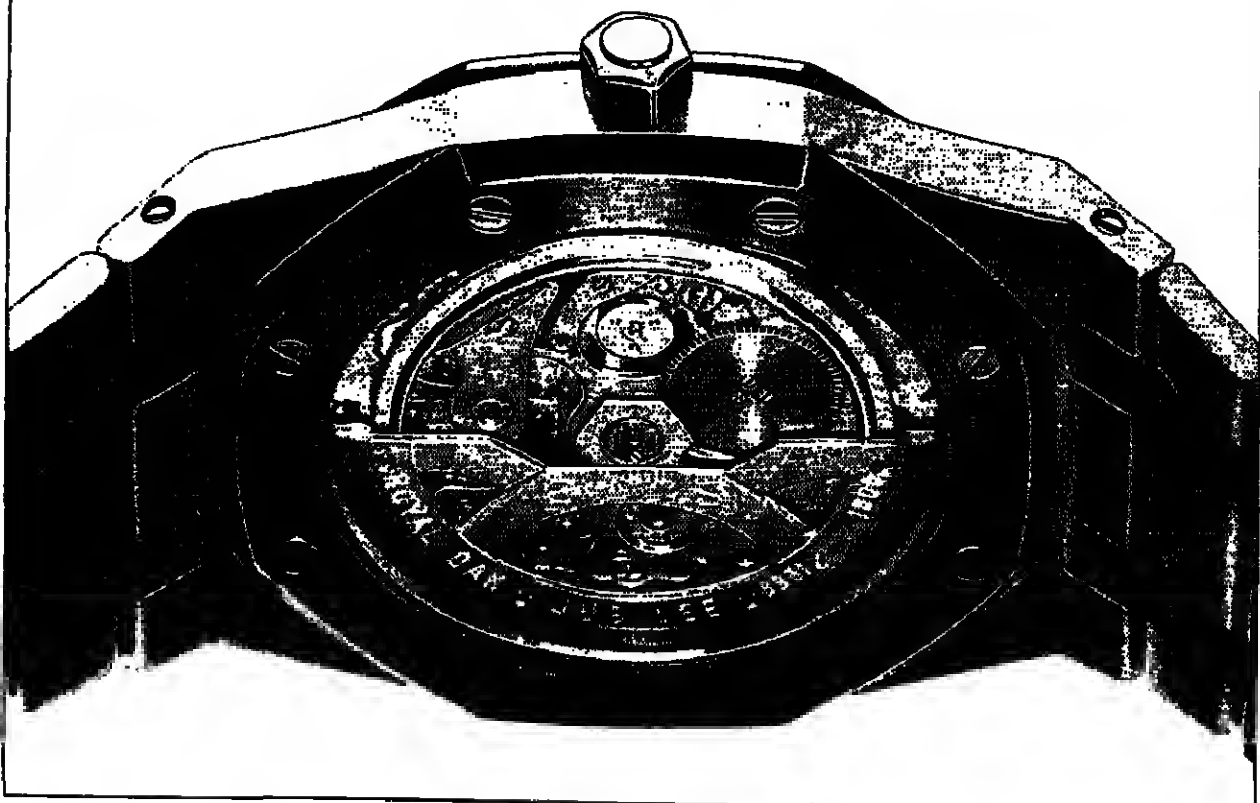
Interestingly, this facile yardstick should provide John Major with a salary of £279m a year. After all he handles a budget of £280bn a year.

Charles McGill, 33 Balfour Street, Alton, Cheshire WIL10 1RU

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## FINANCIAL TIMES

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Wednesday September 14 1994

## Politics of population

After 10 days in the Cairo heat, the United Nations conference on population and development has produced a remarkable document. More than 150 countries of widely differing cultures and religions have given their support to a 20-year plan aimed at curbing the world's population growth.

The programme, which urges countries to give universal access to family planning and reproductive healthcare, may cost an estimated \$17bn a year by the end of the decade. But the more ambitious element of the document is its statement that individuals, particularly women, have the right to control the number and timing of their children. It urges that women's status worldwide should be enhanced to give them the education and freedom to make those choices.

In a radical departure from previous UN conferences, it sees a broad agenda of social development, which consumption is just one part, as the best way to tackle population growth.

Watching governments wrangle to agree on some of the most tortuous language in the UN lexicon, there is reason to ask whether the exercise was worthwhile. The policy statement is not binding, and critics have asked whether the "reproductive rights" it bestows on every person has any meaning, given that there is no area in which they can be enforced. Moreover, in many countries which gave their support to the text, people enjoy only limited political and legal rights.

However, there is cause for hope that governments will embrace much of the Cairo text. As the population "clock" in the conference hall's centre reminded them, by registering more than one birth, it is in their own interest to help people limit the size of their families.

There are also strong arguments that Cairo was right to persist with the more ambitious parts of its agenda. The final document is, like the UN's statement of human rights, an attempt to draw a common thread of agreement between states of widely differing cultures. Mrs Naftali Salihi, director of the UN population fund, who chaired the conference, deserves credit for her determination to spin that thread through one of the most sensitive areas of politics and human relationships.

The price of such agreements is hypocrisy: governments may have signed something they have no intention of enforcing. One delegate from western Europe commented that, in ignoring the reality of countries' records on family planning, "it's been like ignoring an elephant in your bedroom".

But the Cairo agreement at least provides a standard against which their actions can be judged. That agreement might have been still broader or reached more quickly, without the Vatican. In focusing on abortion - although the text mentions the issue only as a threat to women's health - it stalled days of debate, and may also have damaged public support for the Cairo policies.

The Vatican attended Cairo because of its status as permanent observer at the UN. But its role appeared anomalous, as the only religion represented, and as the only state with a birth rate of zero.

In the forthcoming UN conferences on social development and on women, governments should consider how far they want to accommodate Rome in the formidable but worthwhile task of reaching consensus on these highly contentious questions.

Who regulates?

It is almost 10 years since British Telecommunications was privatised under the watchful eye of an independent regulator. Since then, gas, electricity and water have followed the same path. Regulators will also oversee the privatisation of British Rail and postal services. Regulation is here to stay.

This is despite some discontent over the regulators' record. The recent water and electricity price reviews are widely judged to have left the companies off too lightly. Until recently, the regulators were charged with overseeing companies (largely by the companies they regulate). Now they stand accused of treating their industries too generously, with higher-than-necessary prices, growing dividends and fat salaries for top executives.

In practice, regulators are always likely to disappoint the consumer. There is every incentive for regulated companies to underplay the scope for efficiency savings. And regulators cannot precisely calculate the efficiency gains that are possible. If the regulator is over-ambitious, the consequence could be failures in vital services that would also draw public opprobrium. In the absence of Solomon's judgement, regulatory decisions will tend to tilt towards the shareholder.

A small tilt need not fatally wound the system if it is demonstrably outweighed by the benefits of privatisation. These include lower prices in some industries,

better service in most and new investment after decades of Treasury parsimony. But if the tilt is to be minimised, regulators must maintain an aggressive approach to their industries and a sceptical eye on corporate pleading.

There are therefore few attractions in yesterday's proposals from the left-leaning Institute for Public Policy Research to do away with individual regulators and give the government a stronger role in regulation. The IPPR wants to set up regulatory commissions representing "stakeholders" such as suppliers and employees, with a requirement to operate under industrial policy objectives set by the government. This would seriously weaken regulation by opening it up to lobbying by special interest groups, many with little commitment to efficiency or low prices. It would also reintroduce the short-term political pressures that were so disastrous for the old nationalised industries.

Some of the regulated industries could be set more demanding targets. Regulators' decisions might with greater public support if they were reached in a more open fashion. And parliament should encourage them to account for their decisions by appearances in front of select committees. But the individual accountability and independence of the present system has delivered benefits that should not be thrown away lightly.

Canada crumbles

The Canadian dollar soared to a seven-month high yesterday after the separatist Parti Québécois won a comfortable majority in the Quebec legislature. This was not just another instance of markets believing that bad news is good and vice versa. Nor does it reflect a belief that Canada would be better off without Quebec - though that belief is held by an increasing number of English-speaking Canadians, particularly in the west of the country. In fact the markets had discounted the PQ's victory well in advance. What they were reacting to was the narrow margin of that victory in actual votes, which confirmed opinion poll evidence that most Quebecers do not want independence. Only 30 per cent (against 56) say they would vote yes if a referendum were held now.

The new government is pledged to hold such a referendum in 1995. Quebecers, unlike the Czechs and Slovaks two years ago, will not be swept into divorce by their elected leaders without a chance to say whether that is what they really want. Yet the markets may be too hasty in assuming that the PQ will be unable, after a year in office, to drum up a majority for independence.

Unaided, no doubt it would be. But it may get decisive help from disgruntled English-speaking Canadians; and from the federal prime minister, Jean Chrétien, whose interest and duty alike are

to hold Canada together, but who commands little respect in his native Quebec. What drove Quebec's separatists apart was not so much the ambition of their leaders as each side's irritation at the other's unwillingness to accept or even understand its priorities. Between Quebec and the rest of Canada a similar deadlock has developed, as the failure of the Meech Lake and Charlottetown agreements showed.

Both sides may feel, after another year of acrimonious negotiations, that separation has a lot to be said for it. There is no risk of a Yugoslav-style conflict. North America would not be so different with four states from what it is with three. This indeed has been a big part of the PQ's argument, similar to the "Scotland in Europe" slogan of the Scottish National party.

Yet it cuts both ways. If Quebecers wish to retain the same passport, currency and trading arrangements they now have, will the pain and confusion involved in even the most "velvet" of divorce proceedings - the wrangles over natural resources and public debt, the metamorphosis of the indigenous peoples, the orphaning of the Atlantic provinces, including New Brunswick with its substantial French-speaking minority - really be worthwhile? Once they had done it, many Canadians - and many Quebecers - might have difficulty in remembering why.

Mona Sahlin, the popular young party secretary of Sweden's Social Democrats, had a disarmingly frank message for her audience of first-time voters and teachers in a school hall in Stockholm last week.

"If you are a Social Democrat," she declared, "you think it is terrific to pay taxes. For me, taxes are the finest expression of what politics is about."

She was answered by a burst of spontaneous applause.

Out of place as it might sound in almost any other western nation, Ms Sahlin's statement appears to capture the popular mood in Sweden as the country prepares for a general election next Sunday. Three years after the youthful Mr Carl Bildt came to power at the head of a centre-right coalition declaring the "Swedish model" to be dead, the appetite for radical reform of the country's famously generous state welfare system has waned.

Instead, the Social Democrats - natural party of government in Sweden for most of this century - seem poised to return, promising to defend the welfare state and to raise taxes if necessary to pay for it.

Opinion polls show a swing to the left. Most predict Mr Ingvar Carlsson's Social Democrats will lead the next government, either as a minority administration or in alliance with one or more smaller parties of the centre or left.

Not surprisingly, the financial markets and Swedish business leaders are worried. This week, the chiefs of Volvo, Scania, Saab and Alfa Romeo's Swedish division - the country's four biggest exporters - joined forces to warn that investment in Sweden was under threat if a new government raised taxes.

What preoccupies the financial markets is the size of Sweden's budget deficit - now running at 11 per cent of annual gross domestic product - and its spiralling public sector debt, equivalent to almost 100 per cent of GDP. The fear is that a left-leaning government will be unwilling or unable to force through the tough fiscal policies required to reduce the deficit and bring the debt under control.

Such worries have already pushed up interest rates sharply in recent months to levels well above those of Sweden's main European competitors. This in turn has begun to cramp the economic recovery that began late last year: the official forecast for gross national product growth in 1994 has recently been reduced from 3 per cent to about 2 per cent.

A vicious circle has arisen where interest rates rise further and the domestic economy is hit by a double-dip, wrote Nordbanken's economists in a report this month warning of further market convulsions if the new government did not quickly get to grips with the deficit.

The scale of the problem is enormous - underscored by the fact that after three years of government under a prime minister committed to radical economic reform, the economy is now more dominated by the state than it was when Mr Bildt's four-party coalition took over. Small wonder that many observers question whether a Social Democrat-led government will be able to summon the political will to tackle Sweden's deep structural problems in the public sector.

Public expenditure now eats up by far the highest proportion of gross domestic product of any country in the Organisation for Economic Co-operation and Development (OECD). It has risen to 79 per cent in 1993 from 60 per cent in 1980, compared to an OECD European average of around 50 per cent.

Tax revenues as a proportion of GDP are second only to Denmark's at just under 50 per cent. Social benefits account for some 40 per cent of disposable income. More than 30 per cent of the workforce is employed in the public sector, a share some 50 per cent above the level of other smaller European countries.

These figures defy the impression promoted by Mr Bildt's government that Sweden has forsaken the egalitarian, statist path relentlessly pursued by the Social Democrats during most of the 83 years they held power between 1932 and 1991.

In some respects, however, the figures do Mr Bildt an injustice. One reason for the ballooning budget deficit was the recession he inherited from the previous Social Democrat-led government - Sweden's longest and deepest slump since the 1930s.

Unemployment has shot up from less than five per cent of the workforce to around 14 per cent, including those on government-financed training schemes. This has cost the state the equivalent of more than half the budget deficit of SKr180bn (£15.4bn) in the last budget year. The government was also forced to pledge some SKr90bn in direct aid and guarantees to rescue the banks from a loan-loss crisis that engulfed them in 1992.

What is more, Mr Bildt can claim some notable achievements in his bid to redress the structural imbalance in the economy between the public and private sectors.

A privatisation programme has raised more than SKr200bn. Deregulation has increased competition in telecommunications and broadcasting - Sweden's telecoms and broadcasting markets are among the most competitive in the world - and is on its way in the energy sector. Capital gains taxes have been reduced and taxes on dividends scrapped. Industry, enjoying an export boom spurred by devaluation and productivity gains, has been unanimous in praising the government for creating a favourable business climate.

Even the welfare system has undergone some reforms. A reduction in sickness benefits, for example, has helped slash absenteeism rates - once as high as 25 per cent. The basic rate of unemployment benefit has been brought down from 80 per cent to 60 per cent of previous salary.

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## The limits of tax and spend

If Sweden's Social Democrats win Sunday's elections, they will struggle to maintain current welfare spending, says Hugh Carnegie



Perhaps most importantly of all, the Bildt government has negotiated terms for Sweden's entry to the European Union which, if approved in a referendum in November, will shift the country irrevocably away from its traditional isolationist stance and reinforce the pressure on any government in Stockholm to keep the public finances in order.

Nor is the Social Democratic party immune to change. It is easy to forget now that during his time in office up to 1991, Mr Ingvar Carlsson, the party leader, presided over a number of significant reforms which stemmed from the realisation that "the Swedish model" was becoming unsustainable.

It was the Social Democrats who

instigated financial and currency deregulation, who introduced a landmark reform of the income tax system in 1990, began to introduce contracting out of public services and who, in a radical change of party policy, lodged Sweden's application to join the EU.

Ms Sahlin, widely regarded as a likely successor to Mr Carlsson, says the economic crisis that exploded at the turn of the decade woke the party from "a fairy tale where we were sleeping without realising what was really going on".

She adds: "We have tried to stop pretending that everything we had can be kept. We are trying to see what is the essence of the Swedish model, to see which parts we can keep. We will cut down what you get from benefits in order to sustain the schools, the welfare

and the child care systems."

An example of the path Sweden might follow lies in Denmark, which was confronted with a similar crisis in the early 1980s. In 1982, a new government dominated by the Conservative party of Mr Poul Schlüter and the right-wing Liberals of Mr Uffe Ellemann-Jensen embraced a tough fiscal and monetary programme which eventually brought the public finances into balance.

But that coalition was in power for an uninterrupted 10 years. State spending is still above 60 per cent of Denmark's GDP - and the welfare state is still at the centre of political controversy, with Denmark facing its own election three days after Sweden's.

The Danish achievement now looks beyond the grasp of Mr Bildt, whose Moderate party, with a support base of no more than 22 per cent of the Swedish electorate, is the only mainstream Swedish party fully committed to radical structural change.

Ms Birgitta Swedberg, deputy director of the Swedish Centre for Business and Policy Studies, says the reforms enacted by the Bildt government have been limited in part because the Liberal and Centre party coalition partners never shared the enthusiasm for a radical change of direction shown by the Moderates.

"The realisation that the Swedish model didn't work never did run very deep in Sweden," she says. "People are still accustomed to thinking that the Swedish model is something other countries seek to emulate. They don't realise that the Swedish model is something most countries are warned against these days."

The Social Democrats readily accept that current levels of public expenditure are unsustainable. Mr Östen Persson, the shadow finance minister, is regarded as a tough pragmatist who is determined

to cut the budget deficit.

He has proposed a package of tax increases and spending cuts which would narrow the budget gap by SKr10bn over four years, and stop the public debt growing by 1998. He has also said that if this does not prove sufficient he will come back for more.

At the same time, the Social Democrats want to stimulate growth to reduce unemployment. They are promising investment incentives and even corporate tax cuts. Ms Sahlin, a former labour minister, talks of the need for flexibility and reform in a labour market still marked by low wage differentials and rigidities in hire-and-fire rules.

What the Social Democrats have been careful not to do is set a target for reducing the public sector. Their approach is essentially defensive, seeking to preserve as much of the old system as possible.

This commitment is extremely attractive in a country where up to two-thirds of the electorate depends on the public sector for the bulk of personal income - either through direct employment or welfare benefits. The regiment of state-dependent families forms a formidable constituency against radical reform of the system.

"People have seen some changes over the past three years and they didn't like them very much," says Mr Olle Westberg, editor of Expressen, the country's biggest-selling newspaper and until last year chief aide to Mrs Anne Wibble, the current finance minister.

"What we are seeing now is a kind of nostalgia - a longing for what we had before. This is the problem for the Social Democratic election campaign. They warn of hard times still to come, but they somehow transmit the feeling that it is possible to go back to where we were before."

The Social Democrats' proposals on the budget deficit were cautiously welcomed in the financial markets and helped stem the recent rise in interest rates. But their plan falls well short of the spending cuts proposed by Mr Bildt's government, and the emphasis on tax rises has brought strong criticism from industry that the package was likely to deter investment rather than encourage it.

Behind criticism of proposals made by Mr Persson, the shadow finance minister, lies a lingering fear that the Social Democrats, faced with a choice between deep cuts in the welfare system and printing money to finance its preservation, will choose the inflationary route as they did consistently in the 1980s.

There is, however, an important difference with the past. Assuming that voters approve EU membership in their November referendum - and the Social Democratic party leadership will campaign strongly for a Yes vote - the government in Stockholm will no longer have the freedom to inflate its way out of trouble. It will find itself obliged to meet the demanding criteria for budgetary and economic convergence set by the Maastricht treaty.

In its report on the Swedish economy early this year, the OECD warned that at some stage Sweden would have to choose either to shift emphatically away from universal welfare provision to a more selective system, or dramatically reduce the generosity of provisions.

"The current situation is one where changes of the system are urgently needed. Given that the limits to sound financing of welfare expenditure have already been surpassed, the country simply cannot continue as if nothing has happened," the OECD said. "It must be made clear that there is no way without sacrifice to stem the rising tide of unemployment and budget deficits and to improve allocative efficiency."

Mr Bildt's government has made a start in tough circumstances. It is doubtful, however, that a government after Sunday will have much of a mandate to continue the task. And the economic and political circumstances are, if anything, getting more difficult.

## Corzine goes solo

Goldman Sachs' recent performance may have been hit by poor results on its trading activities, but the choice of Jon Corzine, 47, as the firm's new senior partner is a reminder of where the real power in the firm lies. Corzine has been with Goldman for 20 years and has come up through the ranks as the partner in charge of trading securities and money market instruments. His new number two, Hank Paulson, 47, is the investment banking man.

In the past, Goldman has tended to split the top job by appointing two co-chairmen. Robert Rubin shared the job with Stephen Friedman before he joined the Clinton administration as chairman of the National Economic Council, and before that the firm was dominated by John Whitehead and John Wernberg. Dumbing up at the top of an investment bank has always looked a bit of a joke, although it has always worked well in Goldman's case. Given his age, Corzine will have longer than many of his predecessors to prove that the new regime will work equally well.

Risky business

Traders on the foreign exchange markets are clearly having more

and more. After calling a turn in the dollar's recent weakness of a reputable daily market report was contacted by a client who, apparently in all seriousness, threatened to unleash a *furor* upon him. It is not entirely clear which currency the trader called friend or enemy is long or short of, but so far the dollar has failed to turn, and police protection has not been necessary.

Splinter group

Forget the high-tech surveillance gadgetry, clearly, what national leaders need to equip themselves with are solidly-rooted trees. The magnolia that blocked the kamikaze aircraft attack on the White House is not the first example of handy arboreal defences. John Major and his cabinet perhaps owe their lives to the cherry-tree that deflected an IRA mortar aimed at 10 Downing Street three years ago. What more proof do we need that George Washington did himself a considerable disservice?

Prickly

Apart from being relatively costly exercises, corporate identity overhauls are not for the faint-hearted. There's always that nagging little worry that the new moniker translates into some obscenity in Swedish, for instance. At least Mount Charlotte Thistle

Hotels, which yesterday unveiled its four star establishments as a separate entity called simply Thistle Hotels, had only a new logo to worry about. But how to differentiate itself from Jardine Matheson, Encyclopaedia Britannica, The Scotsman and countless other outfits that also employ the prickly plant in their livery?

A stickler for detail, chief executive Robert Peel spent part of the million odd pounds that the whole affair cost on getting his minions to consult botanical drawings.

The red and green design that finally emerged was derived from the Cotton Thistle, proudly pictured

## OBSERVER



In yesterday's blarf (with its Latin name spelled wrongly). Apparently it's a particularly hardy member of the family and grows to a considerable height. It is also better known as the Scotch Thistle.

But you can see why London's largest hotel operator chose not to mention that little detail...

Tick Tock

Six weeks is obviously a long time in Swiss industry. As recently as July, the 65-year-old chairman of both the drugs group Roche and of Zurich Insurance let it be known he had no intention of retiring.

Fast movers, these Swiss. Gerber has now decided he will code the Zurich chair at the next agm to his chief executive Rolf Hütpli. "Things have their time," is how he puts it these days. So has he decided to set an example to the extensive collection of grey beards cluttering the country's boardrooms? "I am not a school teacher."

Gerber still claims to be staying put at Roche. But for how long? "The gods decide how fit you are. But I would be the last one to hang on if my colleagues did not want me." Roughly what he said in July.

Turned off

Can't get your gaze in downtown Washington DC? Blame the European Union. Together with the Jamaican

government, the EU is now claiming success in an eight-year struggle to persuade Jamaica's ganja - marijuana - farmers in the north of the island to produce other, less lucrative, but perhaps more stable crops.

The EU has been subsidising some 5,000 farmers with seeds, chemicals and equipment, turning them off dope and on to carrots and other assorted veg. Jamaica traditionally has been the third-largest supplier of marijuana to the US, after domestic US supplies and Mexican imports.

"I'm not making as much money as I did from growing the other stuff," confessed one convert. "But what I am earning now comes in every week instead of twice a year. And I can sleep at nights knowing that the police will not be coming to burn my crop and arrest me, or that a drug trafficker will try to shoot me."

"Pass! Wanna score on some carrot juice?" Just doesn't have the same ring, somehow.

Birth pangs

Nice to see the Dartmouth town of Okehampton doing its bit to support the United Nations Population and Development in Cairo. A notice displayed at the town's leisure centre lists activities for the autumn, including "anti-natal" classes. Bit drastic, isn't it?

Together with the Jamaican







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# FINANCIAL TIMES COMPANIES & MARKETS

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Wednesday September 14 1994

## BUILDER CENTER

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The new breed  
The new breed

### IN BRIEF

#### Mediobanca keeps issue option

Mediobanca, the Milan-based merchant bank, increased net profits 7.8 per cent to £215.9m (£193.3m) in the year ended June 30. The bank's directors also agreed yesterday to retain the option to relaunch an issue of new shares and warrants when appropriate. Page 18

**P&O shares rise on buoyancy**  
A buoyant performance by P&O Ferries & Oriental Steam Navigation Company's cruise and cross channel ferry operations helped yesterday to propel its share price 2 1/2 pence to 67 1/2p. Page 18

**Kingfisher advances 7.4%**  
Kingfisher, the UK retailing group which owns France's Darty, disappointed the market in spite of announcing a 7.4 per cent increase in interim pre-tax profits to £88.1m (£82.65m). Page 18

**Cadillac Fairview outstays rival**  
Cadillac Fairview and Olympia & York Developments once had a lot in common. Both were big, privately-owned property developers based in Toronto. Now O&Y no longer exists as a going concern, while Cadillac continues, and on tolerably good terms with its creditors. Page 20

**Chairman of HK SFC named**  
Mr Anthony Neoh, is to succeed Mr Robert Nott as chairman of Hong Kong Securities and Futures Commission (SFC), when the latter retires at the end of this year. Page 20

**American Express rebounds**  
After 18 months of reorganisation, rationalisation and disposals, earnings per share at American Express, which sagged at the start of the decade, have rebounded. Page 21

**Market greets Caradon rise**  
The share price of Caradon, one of Europe's biggest building materials groups, rose almost 4 per cent after the company announced a first-half increase in underlying profits of almost a fifth. Page 25

**Taylor Woodrow doubles to £22m**  
Pre-tax profits at Taylor Woodrow, the UK construction and property group, more than doubled to £22m (£9.4m), from £10.1m, during the first six months of this year after a sharp rise in house sales. Page 23

**Publisher benefits from acquisitions**  
First profits from recent acquisitions and gradually rising advertising revenues helped Trinity International, the newspaper publishing group, to a pre-tax outcome of £10.9m (£16.9m) for the six months to June 25, a 15.9 per cent increase. Page 25

**Stagecoach moves up a gear**  
Stagecoach, the biggest company in the industry from the privatisation of the UK bus industry, moved up a gear last week by acquiring two of the 10 companies which run London's red buses. Page 25

**Rice trade set for growth**  
The growth in world rice trade is likely to be "significantly higher" than expected as a result of the successful conclusion to the Uruguay Round of world trade talks. Page 25

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#### Chief price changes yesterday

FRANKFURT (DM)		LONDON (pence)	
Deutsche	830 + 30	Deutsche	400 + 240
Deutsche	857 + 13	Deutsche	400 + 13
Deutsche	813 + 16	Deutsche	400 + 20
Deutsche	813 + 16	Deutsche	400 + 20
Deutsche	813 + 16	Deutsche	400 + 20
Deutsche	813 + 16	Deutsche	400 + 20
Deutsche	813 + 16	Deutsche	400 + 20
Deutsche	813 + 16	Deutsche	400 + 20
Deutsche	813 + 16	Deutsche	400 + 20
Deutsche	813 + 16	Deutsche	400 + 20

LONDON (pence)		DSE Data	
British Motor	200 + 8	Daily	400 + 56
British Motor	200 + 8	Daily	400 + 56
British Motor	200 + 8	Daily	400 + 56
British Motor	200 + 8	Daily	400 + 56
British Motor	200 + 8	Daily	400 + 56
British Motor	200 + 8	Daily	400 + 56
British Motor	200 + 8	Daily	400 + 56
British Motor	200 + 8	Daily	400 + 56
British Motor	200 + 8	Daily	400 + 56
British Motor	200 + 8	Daily	400 + 56

## British Steel raises Avesta stake

By Andrew Barber in London and Hugh Carnegie in Stockholm

British Steel yesterday announced its biggest investment since the end of the recession, during which it restricted itself to small projects or those with short payback times. A decision is also pending on a \$160m investment by the UK company in Tuscaloosa Steel, its Alabama subsidiary, to create a steel plate mill. Observers believe the scheme will almost certainly go ahead.

British Steel's stainless steel activities. Until the termination of a shareholders' agreement last month, British Steel would have been obliged to make a general offer for the remaining Avesta Sheffield shares if its stake had risen above 45 per cent. British Steel said it welcomed the opportunity to increase its shareholding. Mr Brian Moffat, chairman and chief executive, said the merger had gone "extremely well".

But the UK company stressed it had no intention of making an offer for the rest of Avesta Sheffield, which last month reported first half profits of SKr431m after financial items, compared with a SKr21m loss a year earlier.

The sale of NCC's stake significantly tips the balance of ownership in Avesta Sheffield away from Sweden. BZW, assisted by Casenove and Svenska Handelsbanken, placed the shares not bought by British Steel with institutions mainly in the UK, Scandinavia and Europe.

Foreign interests now hold over half the company, with the biggest single Swedish shareholder, the gas group Aga, holds just 7.2 per cent. Mr Per Molin, the Swedish chief executive of Avesta Sheffield, said he did not anticipate any change in the company's present set-up as it is registered and headquartered in Sweden.

## Goldman Sachs lead partner to retire

By Tony Jackson in New York

Mr Stephen Friedman, senior partner and chairman of the management committee at Goldman Sachs and arguably the world's most powerful investment banker, is to retire early at the age of 57. He will be replaced in November by Mr Jon Corzine (47), now joint head of the firm's fixed income division. Mr Henry Paulson (48), joint head of investment banking, will become vice-chairman and chief operating officer.

Mr Friedman said he made his decision a year ago, and had fixed the date of the announcement in March.

Working at the head of Goldman could be "more than a little tiring", he said. "I guess people might be surprised by the timing. But I've always made clear to my colleagues that I had no intention of working full-time till I'm 60."

Mr Friedman, now 58, will assume the title of senior chairman and concentrate on Goldman's main investment business, whereby the firm buys stakes in companies on its own behalf, such as the recent purchase of a 25 per cent stake in the Ralph Lauren fashion house. Mr Friedman said "you can handle a lot of that business on the phone, looking out at the river before you go trout fishing."

The change in command comes at a delicate time for Goldman. After record profits last year, the firm is believed to have been caught out, like other Wall Street firms, by upheavals in financial markets early this year. As a private partnership, Goldman does not disclose results, but it is estimated to have made a pre-tax profit last year of \$2.7bn. Mr Friedman said 1994 had been a frustrating year. "While almost all of our businesses have done well this year, the firm's profits have been disappointing, particularly as a result of trading results in some of the same businesses which performed extraordinarily well in the last few years."

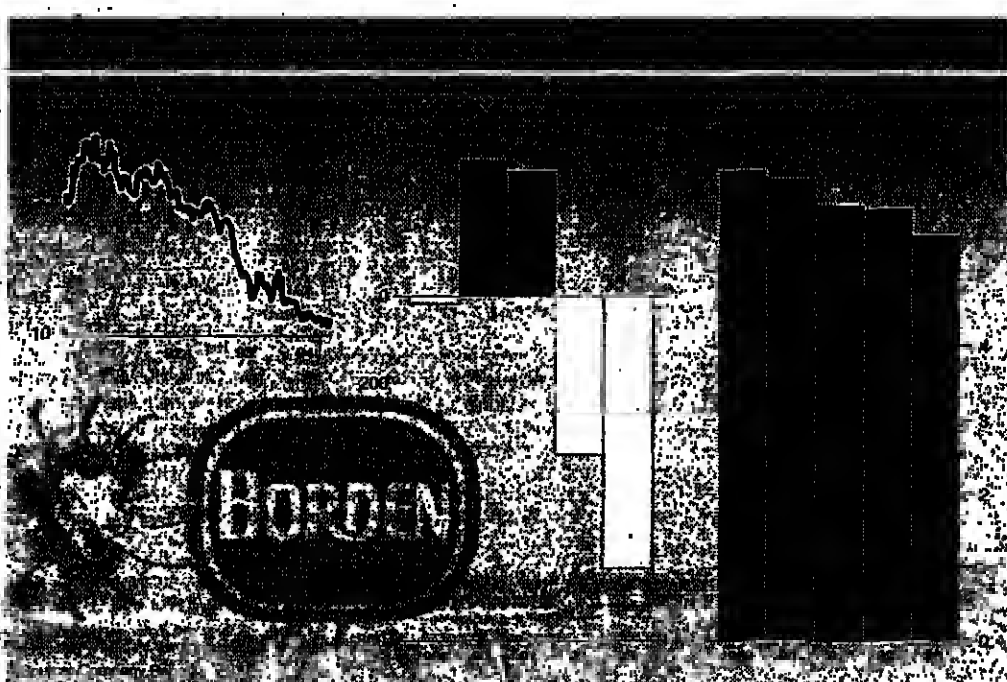
Mr Corzine said yesterday: "We're in no way backing away from our commitment to global markets, but you have to adjust your risk profiles in different market environments. Maybe we were a bit slow in recognising changed conditions."

Rival investment bankers, pointed out that as head of fixed income Mr Corzine appeared to bear much of the responsibility for losses in bond trading.

## Tony Jackson asks who stands to gain - or lose - from KKR's \$2bn takeover bid

For connoisseurs of 1980s financial engineering, Monday's \$2bn bid by Kohlberg Kravis Roberts for the US food group Borden, brings a nostalgic tear to the eye.

## At Borden, it's got to be good for someone



It evokes the high water mark of 1980s deal-making. KKR's \$2bn purchase of the food and tobacco giant RJR Nabisco. Five years on, KKR - still the most formidable of the Wall Street buy-out firms - proposes to pay for Borden not with ready money, but with RJR shares.

It is a reminder of KKR's passion for complexity. In a deal described by one Wall Street analyst - not without admiration - as "pure smoke and mirrors", observers are left scratching their heads on who stands to gain. KKR evidently thinks it does. But what about Borden's shareholders, or indeed KKR's?

For the average Borden shareholder, KKR's \$14.25 per share offer is nothing to shout about. A year ago the stock was worth more than \$15; two years ago it was double that. Indeed, \$2m is a pitiful price for a leading US food company with sales of \$1.5bn. For example, Campbell Soup, a leading profitable food company which recently had sales smaller than Borden's, has a market value of close on \$100m.

Sadly, however, no one is betting on a better offer coming along. Borden is in a weak, its sales have dropped every year in the past five. In the past two years, it has incurred enormous losses, mostly because of costly restructuring plans which the company admits have proved ineffectual.

A year ago it halved its dividend, then halved it again. Despite sharp cutbacks in capital spending and inventories, cash flow has gone on dwindling. Until KKR came along, Borden seemed headed for the rocks.

The company's mistakes are sadly familiar. In the second half of the 1980s, Borden began an ambitious and badly managed series of acquisitions, neglecting its basic business as a result. For example, Borden has been in the dairy business for 140 years, and is America's biggest dairy company. Last year the dairy division lost some \$35m on about \$1.5m of turnover.

has proved a rather dubious investment - so that it can back another horse in the form of Borden. In the process, analysts reckon, it may crystallise a useful tax loss.

More important, RJR as a recovery story may be played out. Its food profits have risen sharply in the past three years, and may not have much further to go. Tobacco, meanwhile, is under fire from US legislators and litigants as never before. Borden, by contrast, is a pure recovery play. If things came right, the results could be spectacular.

Meanwhile, what about RJR's shareholders? KKR, it must be recalled, does not technically control RJR. Its equity holding at present is only 35 per cent, and is due to fall to half that. The suspicion must be that KKR calls the shots, as the deal plainly envisages the sale of assets by Borden to RJR.

Even at the outset, RJR shareholders suffer dilution through the issue of \$500m of new RJR stock to buy 20 per cent of Borden, and RJR has the option to buy a further 10 per cent.

On the other hand, there is plainly some scope for putting bits of the two companies together. For instance, Borden owns the second biggest snack food business in the US. Like the dairy business, it loses money. This is a business RJR understands. It owns Planters peanuts, and its Nabisco subsidiary is America's biggest biscuit maker, with the distribution muscle to go with it.

In the end, however, one simple consideration may outweigh all that. KKR has owned and controlled RJR for five years now. It knows and understands the business like no one else.

For outside shareholders, this raises one simple question. If KKR wants out, why would anyone else want to stay behind?

### Barry Riley

## Equities struggle to escape from bondage



After decoupling, might recoupling prove rather a painful process? This is traditionally a tricky time of year for financial markets, a period of foreign exchange crisis and securities market instability. Perhaps it is the shock of returning to work after the summer, when finance ministers, for instance, decide they should resume unfinished business and raise interest rates.

In the securities markets the instability may be the consequence of portfolio rebalancing and temporarily reduced cashflows. Stock markets tend to reserve their seasonal strength for the period between November and February, in anticipation of large cash receipts.

Such ratios can only be justified by exceptionally buoyant dividend growth. But with short-term interest rates going up almost everywhere, asset expectations about corporate prosperity may need to be trimmed.

Of course, it can be argued that the interest rate hikes reflect strong economic growth rather than threaten it. But there is a lack of sensitivity. Wall Street in particular has come to seem almost immune to changes in the financial environment over the past couple of years.

US blue-chips have continued their run of amazingly low volatility, so that the Standard and Poor's 500 index has fluctuated only 5 per cent either side of the 400 level so far in 1994, continuing the pattern of 1993. When this period of unusual stability comes to an end, might it do so spectacularly?

### When this period of stability ends, might it do so spectacularly?

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One explanation for the lack of movement in prices is that the

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**Acquisitions  
Monthly**



## INTERNATIONAL COMPANIES AND FINANCE

## Mediobanca rises 8% to L216bn

By Andrew Hill in Milan

Mediobanca, the powerful Milan-based merchant bank, increased net profits to L215.9bn (\$138.3bn) in the year ended June 30, up 7.8 per cent on the L200.1bn profit recorded in the previous year.

The bank's directors agreed yesterday to retain the option to relaunch an issue of new shares and warrants when appropriate.

Adverse market conditions forced Mediobanca to postpone the original operation - which would have raised more than L1.500bn - in June.

A new resolution on the share issue will be put to shareholders at the end of next month. No date has been set for a new offer, but this time no minimum price will be

fixed, giving the bank more flexibility.

"The resolution now incorporates a mechanism that will enable the share price to be fixed more closely in line with market quotations and the underlying net asset value of the bank's shares at the time of the issue," Mediobanca said.

When Mediobanca first announced its intention to issue new shares and warrants at the end of April, it fixed a minimum issue price of L15,000, compared with a market price of more than L18,500.

However, the shares were hit by a general decline in Italian equities, and by news that four top executives of the bank, including Mr Enrico Cuccia, honorary chairman, were under investigation by Ravenna magistrates for

alleged involvement in false corporate reporting by the Ferruzzi and Montedison industrial groups.

Mediobanca angrily denied there was any substance to the allegations, which are still being investigated, but the share price slipped below L15,000 on the eve of the pricing of the issue and the bank decided it would be safer to postpone the operation.

Yesterday, Mediobanca's shares closed at L13,706, before the results announcement, against an opening price of L13,503.

Mediobanca has no urgent need to raise cash, as yesterday's results indicated. The bank's net worth rose to L41,600, up 37.5 per cent, and liquid assets rose 7.3 per cent to L4,491bn. The market value

of its share portfolio was L2,902bn more than its book value, after deducting L28bn of unrealised losses.

The issue was partly intended to dilute the 50 per cent holding of its traditional long-term shareholders - three banks. Banca Commerciale Italiana, Banca di Roma, Credito Italiano, and a group of corporate investors - to just over 40 per cent.

The bank approved its first set of consolidated accounts, which showed a net profit of L301.1bn, and shareholders' equity of L4,605bn, after transfers to reserves.

As in previous years, the board is recommending a dividend of L200 per share, and has asked shareholders' permission to increase the maximum number of directors from 19 to 21.

## Kingfisher disappoints despite advance

By Neil Buckley in London

Kingfisher, the UK retailing group which includes B&Q, Comet, Superdrug, Woolworths, and France's Darty, yesterday disappointed the market in spite of announcing a 7.4 per cent increase in interim pre-tax profits to £88.1m (\$136.55m) from £82m.

The increase - at the bottom end of forecasts - was more than accounted for by a rise to £35.7m from £18.1m in the profits contribution from Darty, acquired by Kingfisher two months before the end of the first-half last year.

Excluding Darty from both years, retail operating profits fell to £47.7m from £57.5m. With the interim dividend held at 4.4p, Kingfisher's share price fell 3p to 487p.

"These results are less than satisfactory for Kingfisher," Sir Geoffrey Mulcahy, chairman, said. "However, each company is making progress in establishing a platform of real value for its customers." He remained "cautious" about UK retail markets, but said there were some signs of recovery in France.

Mr Alan Smith, chief executive, said Kingfisher's priorities were to improve ranges, value for money and service.

He added that it would take time to implement Kingfisher's much-vaunted Everyday Low Pricing strategy - permanently lower prices, leading to higher sales and profits - throughout the group. It could be introduced by each chain only "when the total cost base of the business allows".

Group turnover increased by 18.4 per cent to £2,171m, including £441.6m from Darty. UK retail turnover rose 2.6 per cent to £1,708m.

The underlying profits fall resulted partly from an unexpectedly large loss of £6.9m at Woolworths from a £2.1m profit. Comet also dropped to a £1.7m loss from a £0.7m profit. The group interest charge increased to £11.1m from £2.9m, including a £4m loss on Kingfisher's bond portfolio.

Earnings per share fell from 10.2p to 10p. Lex, Page 16

## Healthy operating result drives P&amp;O shares up 21p

By Simon Davies in London

A buoyant performance by Peninsular & Oriental Steam Navigation Company's cruise and cross-Channel ferry operations yesterday helped push its share price 21p higher to 674p.

Pre-tax profits fell to £126.4m (\$197.4m) from £291.6m for the six months ended June. However, last year's figures included a £200m gain from business sales, primarily the disposal of contract caterer Sutcliffe Services. The 1994 figure includes a £4.4m exceptional profit.

Profit before exceptional items rose 52 per cent, to £122m from £80.1m, pushed up by the shipping businesses.

Turnover rose 1.6 per cent to £2,730m from £2,689m, but the company benefitted from the operational gearing of its shipping businesses, which have a high level of fixed costs.

The ferries division, where around 70 per cent of profits come from the Dover-Calais route, lifted profits 131 per cent to £28.6m from £11.5m, in spite of continuing fare competition.

P&O now has around a 60

per cent share of the cross-Channel passenger market, and it carried 37 per cent more passengers during the period. The increase for freight units was slightly better, as P&O benefitted from the delays which plagued the Channel Tunnel.

Consensus brokerage forecasts for the full year rose by around £20m to £320m (before exceptional items), but analysts warned that the tunnel threat was merely deferred, and could knock £50m off P&O's operating profits next year. However, Lord Sterling, chairman, said heavy promotion by Eurotunnel would also help expand the overall market, mitigating any increased competition.

P&O's cruise liners also thrived on the economic recovery in its primary markets of the US and UK, with profits up 25 per cent to £42.4m from £34m.

Lord Sterling said cruise bookings for 1995 were "nicely up on this year", and the company should benefit from the launching of two ships next year.

The containers division lifted

profits from £9.5m to £25.7m, as volumes improved and rates gradually started to recover.

P&O Australia, which has been the focus of the group's rapid expansion into the Asia-Pacific region, also performed strongly, contributing £18.5m against £10.8m.

Lord Sterling said: "At the start of the year, prospects were looking strong in most of our businesses. This is still generally true, although the recovery in the UK is still rather patchy, and land transport, housebuilding and construction remain flat."

Bovis Homes improved from a loss of £0.3m to a profit of £0.1m, while the property development division reduced losses from £7.9 to £0.7m.

Interest costs fell to £59.2m from £63.3m, in spite of a rise in net borrowings to £1.61bn, as P&O has invested £287.8m in fixed assets, primarily ships, and a further £27.8m on acquisitions during the period.

The dividend is maintained at 13.5p, but this was covered by recurrent earnings for the first time since 1990. Earnings per share amounted to 13.8p. Lex, Page 16

## Royal Oak raises C\$100m for purchases

By Bernard Simon in Toronto

Royal Oak Mines, the Vancouver-based gold producer which this summer launched a bold but unsuccessful bid for Lac Minerals, is raising C\$100m (US\$72.4m) in equity to finance other potential acquisitions.

Royal Oak said yesterday it had agreed to sell 17.4m shares to a group of Canadian securities firms at C\$5.75 a share. The shares will then be sold to the public.

The funds were required, the company said, to enable it to "react promptly in the event that a desirable acquisition opportunity should emerge".

Royal Oak's C\$2.4bn bid for Lac would have been partly financed by a share issue. It eventually lost the struggle to American Barrick, but analysts predicted that Royal Oak's tenacious president Ms Peggy Witte would seek other opportunities.

Among the possibilities are one or more of Lac's mines in North America, which are expected to be put up for sale by American Barrick.

The underwriting group for the Royal Oak issue includes ScotiaMcLeod, Salomon Brothers Canada, First Marathon Securities and Midland Walwyn Capital.

## BfG Bank up 8.9% at DM50m

By Andrew Fisher in Frankfurt

BfG Bank, in which Crédit Lyonnais of France has a majority stake, raised its bid provisions sharply in the first half of this year as a result of the collapse of Balsam, a sports flooring manufacturer, but still turned in an 8.9 per cent rise in operating profits to DM50m (\$32m).

The bank yesterday said that its provisions rose from DM106m to DM133m, mostly reflecting the problems of Balsam, which filed for bankruptcy in June. BfG is owed DM33m by Balsam and DM30m by Procede, a factoring company which is

Balsam's largest creditor. BfG Bank, the biggest creditor of the two companies, has filed a suit against Procede which claims that Procede was not a victim but an active party to the alleged fraud surrounding Balsam. Procede's chief executive has been arrested, as has the four-man board of Balsam.

As Balsam's factoring agent, Procede bought up most of the company's claims on customers. But the invoices have mostly turned out to be worthless. The contracts had been inflated or fabricated, it was alleged. Procede owes more than DM1.7bn to 50 banks.

BfG Bank - formerly con-

trolled by Aachener und Münchener Beteiligungs, the German insurance group, with the BGAG trade union company also holding a stake - also announced a 48.5 per cent rise to DM143m in its partial operating profits, which exclude trading on its own account. All first-half figures are compared with six-twelfths of last year's full result.

Interest earnings were 5.2 per cent higher at DM550m and commission earnings on securities, credit and other business were up by 21.3 per cent to DM129m. The bank's administrative and other costs, however, were held back to a rise of only 0.9 per cent to DM536m.

## Acquisition will boost Gambro's US presence

By Christopher Brown-Humes in Stockholm

Gambro, the new Swedish recruit to the Wallenberg domain, said yesterday it was expanding its US operations through the purchase of Dial Medical, a Florida-based company which produces and markets dialysis concentrates.

The move increases Gambro's share of the US market for dialysis concentrates, which are used in dialysis

machines for kidney treatment, to around one-third from 7 per cent.

The purchase will also lift annual sales of Gambro's COBE US subsidiary by \$30m from last year's \$500m level.

COBE Renal Care said the purchase, on undisclosed terms, would broaden its product range and provide a production capacity it had lacked. It said Dial Medical had an extensive distribution system for its products.

## New chief for Aluisse-Lonza

By Ian Rodger in Zurich

Mrs Dominique Damon, head of the packaging division of Aluisse-Lonza, has been appointed chief operating officer of the Swiss aluminium, chemicals and packaging group and the designated successor to Mr Theodor Tschopp as chief executive.

Mrs Damon, who is 47, joined Aluisse in 1988 and has built up the Swiss group's packaging division to be one of the leading participants in that sector.

## Fisons delivers another bitter pill

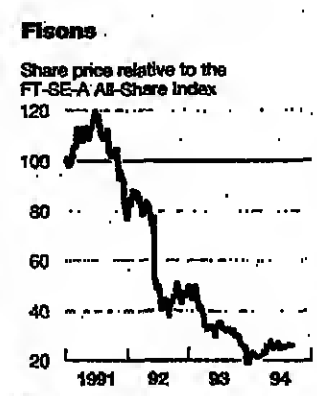
By Daniel Green in London

Fisons, the UK drugs and scientific equipment company, disappointed the London stock market yet again yesterday with interim profits down to £30.4m (\$47.12m) from £41.5m. The dividend was cut almost in half to 1.7p from 3.3p, and the shares fell 15p to 135p.

Mr Patrick Egan, chairman, could provide little cheer for the immediate future, warning that "the trading environment is expected to remain challenging on all fronts and it is unlikely that, for the group as a whole, any marked improvement in profitability levels can occur during the remainder of this year".

Mr Robin Gilbert, analyst at stockbroker Panmure Gordon, said: "It is disappointing to see yet another set of figures that falls short of expectations."

Since 1991 Fisons has seen the departure of two chief executives and had to issue three



profits warnings.

Fisons' troubled scientific instruments division saw trading losses increase more than five-fold to £11.8m from £2.1m on sales barely changed at £114m against £115.5m. Mr Egan said the previous year's loss should have been higher

but costs "had been pushed into the second half".

The company's pharmaceuticals division saw sales rise to £340.7m from £209.8m. Trading profits rose to £36.3m from £23.5m, an increase exaggerated by last December's decision to discontinue "trade loading" - the oversupply of distributors at relatively low profit margins.

Sales of Fisons' long-established asthma drug Intal rose from £33m to £104m. Intal faces a more difficult second half in the US where competition from generic (unbranded) rivals began in earnest in May.

Group turnover fell to £840.3m from £851.4m. There was a net cash outflow of £71.1m, compared with an inflow of £144.5m, leading to a rise in gearing to 57 per cent from 40 per cent at the end of 1993. Earnings per share fell from 4.1p to 3p. Lex, Page 18

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## INTERNATIONAL COMPANIES AND FINANCE

# Cut in bad debt costs helps lift Australian bank

**By Nikki Tait in Sydney**

**Commonwealth Bank of Australia**, one of Australia's "big four" banks and now partially privatised by the federal government, yesterday announced a profit after tax of A\$62.1m (US\$607.9m) in the year to end-June. This compares with A\$443.1m in 1992-93.

Earnings per share rose to 76.9 cents from 51.7 cent, while the final dividend goes up to 36 cents from 22 cents. The 1992-93 figure was reached after a substantial charge of A\$136.7m. There were no abnormalities in the latest year.

During the 12-month period, CBA's total operating income fell by around 2.5 per cent to A\$4.26bn. However, this was offset by a substantial reduction in provisions for bad and doubtful debts. The charge for bad and doubtful debt fell by almost 50 per cent to A\$320m.

CBA's operating expenses were also 2.4 per cent lower at A\$2.94bn. The company said this reflected an internal reor-

parisation programme, which had already reduced staff numbers to 37,295 compared with 42,393 a year ago. Further "orderly reductions" are expected as the branch restructuring continues into 1995.

The contribution of the core banking operations to group profit rose to A\$536.8m from A\$502.5m, while the financial services division saw a much sharper jump, to A\$436.5m compared with A\$18.6m previously. The Commonwealth Development Bank hasness turned in a profit of A\$38.5m, compared with a loss last time of A\$11.7m, blamed on bad debt expenses. Meanwhile, ASB Bank in New Zealand saw an 18.1 per cent increase in profits to NZ\$46.5m (US\$27.4m).

CBA said it was looking for further earnings growth in 1994-95, as lending volumes increased, up the back of increased domestic economic activity. However, it claimed that the "intensely competitive nature of the industry" could hamper progress.

# Coles Myer edges up 3% to A\$424m

**By Nikki Tait**

Coles Myer, one of Australia's biggest retailers, yesterday announced a rise of 3 per cent in full-year profits to July 31. The company made A\$424.2m (US\$315.7m) after tax, compared with A\$411.8m in the previous year.

Total sales for the year were up by 5 per cent to A\$18.9bn, while fully-diluted earnings per share edged up to 30.7 cents from 30.1 cents.

There is a 0.5 cent a share increase in the final dividend, to 9 cents, making a total of 20 cents for the year, up 2.6 per cent.

Coles, which operates around 1,732 retail outlets and is in the process of buying out a 45 per cent stake in itself held by the US stores group Kmart, blamed the small rise on the

Myer Group Bros department store business, where operating profits (before interest and tax) fell by **A\$29.5m** to **A\$94.8m**.

During the year, old stock and merchandise ranges were cleared and a restructuring got underway, with four smaller stores in rural New South Wales closing.

The specialty stores group saw profits drop, from **A\$55.8m** to **A\$20.2m**, due to start-up costs at the new World 4 Kids and Officeworks chains.

The supermarkets business pushed profits up to **A\$20.0m** from **A\$17.2m**, while the Kmart discount stores made **A\$112.1m** against **A\$120.4m**, and the Target stores **A\$129.2m** against **A\$121.7m**.

Coles plans to open 130 new and replacement stores next year, and refurbish 274.

## Hong Kong SFC selects lawyer as chairman

**By Simon Holberton  
in Hong Kong**

Mr Anthony Neoh, QC, is to succeed Mr Robert Nottle as chairman of the Hong Kong Securities and Futures Commission (SFC) when Mr Nottle retires at the end of this year, the Hong Kong government said yesterday.

Mr Neoh is a member of the governing council of the Hong Kong Stock Exchange and well acquainted with securities markets in both Hong Kong and China. He was undoubtedly a force for constant vigilance.

He is one of the advisers to China on how to list mainland state companies on the Hong Kong exchange. In spite of teething problems, the listing of these companies has been an acknowledged success.

Through this listing process Mr Neoh, 48, came into contact with senior officials in Beijing, Shanghai and Shenzhen, where he has established good relations with them. He is a respected authority on securities law and has advised Chi-

na's central government on the drafting of China's securities and company law. He is also an adviser to the Shenzhen Municipal government.

Sir Hamish Macleod, Hong Kong's financial secretary said Mr Neoh had made significant contributions to the development of Hong Kong's stock market over the past few years. "I am confident that he will bring in invaluable expertise and give new impetus to the SFC in the years ahead," he said.

Mr Neoh will take up his position at the beginning of February next year. His contract expires on June 30 1997 - the day before Hong Kong reverts to Chinese rule - but, if he wishes to continue, the high regard with which he is held in China ought to secure him another term.

Mr Michael Cartland, secretary for financial services, said there had been 96 applications for the SFC chairmanship in addition to candidates headhunted by a search firm. Mr Neoh was the selection committee's unanimous choice, he said.

## Staying upright in a collapsing market

## Bernard Simon explains why Canadian property group Cadillac Fairview outlived O&Y

**C**adillac Fairview and Olympia & York Development's once had a lot in common. Both were privately-owned property development firms in Toronto whose portfolios included some of North America's most impressive buildings. Both borrowed heavily in the late 1980s, and found themselves in trouble when the bottom fell out of the property market.

The big difference now is that O&Y no longer exists as a going concern, while Cadillac continues to manage a stable of 70 prestige office buildings and shopping malls, unencumbered by bankruptcy court orders and on tolerably good terms with its creditors.

Now that Cadillac, with debts totalling C\$3.2bn (US\$2.3bn), is out of the woods. About a dozen of its buildings have halted debt-service payments. It is in the throes of tough restructuring negotiations likely to take at least another nine months to finalise. Many of its creditors and shareholders are unpredictable US "vulture funds" which specialise in trading distressed companies' securities.

However, Cadillac has learned several lessons from the O&Y debacle. Unlike O&Y, it approached creditors early

on for help. In return for them signing confidentiality agreements, it supplied the information they ask for.

Instead of the entire company defaulting on its loan, as O'Byrne did, Cadillac quickly segregated the cash flows and debt-service payments of its various properties.

"They worked with the lenders prior to everyone getting angry," says one large creditor. "Nobody has pushed them to seek court protection, so they must be doing something right."

Cadillac's holding company does not publish financial statements. It refuses to disclose how much of its debt is in default.

This restructuring was interrupted last week by the replacement of more than half the previous nine-member board of directors. The chairman, a Toronto lawyer, was replaced by Mr Charles Masson, formerly head of financial restructurings at Salomon Brothers, the New York investment bank.

The board upheaval reflects dramatic changes in the make-up of Cadillac's shareholders and creditors.

Cadillac was taken private in 1987 by a group of 41 North American institutional investors.

tors led by JMB Realty, a Chicago-based property developer. One of those investors, the California Public Employees Retirement System (Calpers), remains the biggest shareholder with a 15 per cent stake. At the same time, Cadillac raised \$250 million from two syndicates comprising 49 North American, European and Japanese banks.

**C**adillac's troubles have prompted many of the original shareholders and creditors to bail out. They have sold their securities at varying discounts, mostly to US venture funds but also to a number of European investors. Cadillac officials estimate that about 20 per cent of the common shares and subordinated debentures, which comprise its equity, and 75 per cent of the syndicated bank loans have changed hands.

"They recognise that there's good value here and good upside," says Mr Graeme Eadie, Cadillac's chief executive.

The problem is largely on the liabilities side. According to Mr Walter Schneider, president of Dominion Bond Rating Service in Toronto, Cadillac needs about \$31bn in fresh capital, mainly to ease the bur-

den of the syndicated bank loans.

Mr Schroeder concurs that "even with the fall in [property values], it's a very viable company if they can get the balance loan easy." Cadillac's portfolio includes Toronto's land bank, Eaton Centre, and office buildings and shopping malls in such cities as Vancouver, Atlanta and New Orleans.

The drive to solve Cadillac's problems is proceeding on several fronts.

Securities holders have been divided into three groups, representing shareholders and subordinated debenture holders, senior creditors (that is, holders of the syndicated bank loans) and lenders with claims secured by specific properties.

"We're trying to establish the size of the pie, and then we'll decide how to slice it up," says Mr Geoffrey Godard, vice-president of Quebec's Caisse Centrale Desjardins, which chairs the syndicated debt committee.

Cadillac has sold its interests in a handful of properties, but Mr Masson says "we don't plan dispose of any other assets." The goal is to keep the company together as a going concern.

Cadillac's management is seeking an outside investor, or

group of investors, to provide fresh capital.

According to Mr Masson, several candidates are at the due diligence stage. "There is a high level of interest," he says. Cambridge Shopping Centres of Toronto disclosed earlier this year that it had submitted a bid for most of Cadillac's assets.

The restructuring is complicated, however, by arrangements under which Cadillac's partners in some of its choice properties have a right of first refusal on its stake and other negotiating privileges.

On the other hand, the recent shuffle of shareholders, editors and directors is expected to help rather than hinder the process. One creditor complains that members of the former banking syndicates "were so dysfunctional they couldn't even agree when to meet". Mr Godard adds that he is "cautiously optimistic" that the changes will speed things up.

Mr Masson is moving from New York to Toronto to oversee the restructuring. He says he plans to stay for no more than "single-digit months". However, he also acknowledges that big corporate restructurings have a habit of taking longer than expected.

## Village Roadshow in A\$230m fund-raising

### By Nikkii Teit

**Village Roadshow**, the Australian cinema and theme parks operator in which Anglo Pacific of the UK holds a minority stake, is raising up to A\$230m (£157.17m) through a three-part preference share issue.

Part of the issue - A\$80m - will only go ahead if acquisition plans for "strategic investment" are successful. However, the company's chairman, John G. McInosh, has written by letter, the stockbroking firm, guaranteeing that the money will be available.

Yesterday, Village declined to comment on what acquisition it had in mind. It ruled out any interest in the Wesgro radio station business, currently the subject of a £250m takeover bid

## GM Hughes Electronics to shed 4,400 jobs

**General Motors' GM Hughes Electronics** unit says the consolidation of its defence-related business will mean the loss of about 4,400 jobs by 1995, and the closure of its facilities in Fullerton, California, writes Louise Kehoe in San Francisco.

**GM Hughes**, which announced in March it would combine its electronics and defence operations in a newly-formed Hughes Aerospace and Electronics subsidiary, said the cuts were essential. "Today, the Department of Defense and our foreign customers are even more cost-driven and Hughes must change to meet those new priorities," said Mr. Michael Armstrong, chairman and chief executive.

## Disposals continue as Adsteam reduces loss

By Nikki Tate

Adsteem, the troubled South Australian group formerly run by Mr John Spalving, yesterday reported a record loss after tax and abnormals of A\$164.4m (US\$122.4m) for the year to end-June. This compares with a A\$440.5m deficit for the previous 12 months.

Adsteem took the profit on various asset sales as an extraordinary item, and added a provision to an aggregate A\$303.5m gain against A\$108.6m previously.

This left net profits for the year at A\$333m, compared with last time's A\$232.6m loss.


The David Jones retail business made an operating profit of A\$94.8m, up 13.7 per cent over the previous year. Sales

However, Adstam acknowledged that its operating businesses could not generate sufficient earnings to service the group's existing debt. "Recognising this, the group is proceeding with the policy of attempting to dispose of operating businesses and investments at a price and time that will maximise the sale value," said.

No decisions had been made on the disposal of businesses, but Adstam's directors indicated that trade sales were unlikely to leave any surplus for shareholders. "However, there remains the possibility of offers to shareholders of entitlements to subscribe for shares in any business which is subsequently floated," they

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6100	11/23	18.19	18.63		
6200	11/23	18.19	18.63		
6300	11/23	18.19	18.63		
6400	11/23	18.19	18.63		
6500	11/23	18.19	18.63		
6600	11/23	18.19	18.63		
6700	11/23	18.19	18.63		
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At the Annual General Meeting held on August 25, 1994, it was decided to pay a dividend of USD 0.003 (5 cents) per share on or after September 22, 1994 to shareholders of record on September 1, 1994 and to holders of bearer shares upon presentation of Coupon no 10.

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## INTERNATIONAL COMPANIES AND FINANCE

## Three-card trick from American Express

Financial services group is entering a new phase, writes Richard Waters

Will investors ever again come to look on American Express as a high-growth company?

After 18 months of reorganisation, rationalisation and disposals, that question has come to the fore in recent days. The benefits from cutting costs and shedding unwanted businesses have largely been realised: earnings per share, which sagged at the start of the decade, have rebounded.

Mr Harvey Golub, the tough-talking Brooklyn native who has headed the US financial group for the past 18 months, knows it is now time to deliver on his promise to make the company grow again.

Two events in the past week suggest American Express has entered a new phase. First, the US financial services group relaunched itself in the revolving credit card business (most of its business comes through charge cards, on which the full outstanding balance must be paid at the end of each month).

This week it has also bolstered its presence in the travel business with the acquisition of parts of the Thomas Cook operations for \$375m.

Both events provide pointers as to how Mr Golub hopes to restore the fortunes of the US financial services group, which was badly dented by a failed attempt to convert itself into a "financial supermarket" in the 1980s.

Mr Golub's plan rests on three elements:

- extending the company's customer base;
- finding ways to sell new products to existing customers; and

● using the information the company has about its customers to make it more nimble than the bank-owned payment systems that are its main competitors.

American Express's position in the plastic card market has slipped during a period of explosive growth. While spending on plastic cards around the world leapt from less than \$250bn in 1985 to around \$1,000bn last year, American Express's share of the market fell from 22 per cent to 12 per cent.



Harvey Golub: three-part plan to restore company's fortunes

It was overtaken first by bank issuers of credit cards and, more recently, by non-bank companies ranging from AT&T to Dean Witter Discover.

These organisations made headway by offering new incentives to people to use their cards - for instance by giving frequent-flyer miles, discounts on telephone calls or (in the case of the Discover card) cash rebates - or by dropping their fees and reducing interest rates.

American Express stuck with its "one-size-fits-all" charge card, continuing to charge all its customers a fee while applying a higher discount to merchants who accepted its cards than those charged by the credit card companies.

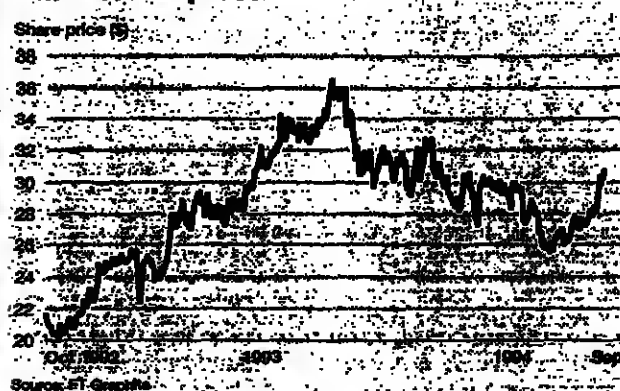
This higher discount discouraged merchants outside the travel and entertainment industries - where American Express is almost universally used - from agreeing to accept the card, thus slowing growth.

Three things suggest Mr Golub has at least stopped the rot.

First, and most important, the attrition in the company's core card business has largely been halted. While it lost 1.5m cardholders in the US during 1992 and 1993, the number of cards in use has fallen only very slightly, to 11.3m, this year (outside the US the figure has hardly budged from 8m).

The company has also cut the charges to its merchants in order to gain wider acceptance for its cards. Last year, the average fee was 2.92 per cent,

## American Express



down from 3.11 per cent in 1992. That, too, has largely stabilised - though Mr Golub has made clear that he will, if necessary, keep cutting the discount rate to build the merchant network.

Second, the group has just completed the disposal of a variety of businesses acquired in its disastrous attempt at diversification in the early 1980s. The list includes the sale of the Shearson stockbroking firm and the Boston Company, along with the spin-off of First Data, a data processing company, in 1992 and of Lehman Brothers, the investment bank, in recent months.

The third big advance has been in profitability. From a low point in 1992, after-tax profits rebounded last year to equal the previous earnings record set in 1988. This was due in equal measure to cost-cutting and a sharp reduction in credit losses (many of them from the company's first, troubled entry into the credit card market).

"They've had a lot of corporate issues to solve, and they've done a world-class job," says Mr Eugene Lockhart, the recently-appointed head of rival card group MasterCard International. "But the world card market has moved on space."

Like many others, Mr Lockhart questions whether American Express can hope to regain lost ground - particularly since the next wave of growth in the card business will come from persuading consumers to use plastic rather than cash for

small-value purchases. American Express's traditional customers have been business people using its cards for travel or entertainment.

Mr Golub's plans revolve in part around extending the company's range of cards. Last week, American Express relaunched itself in the credit card business, announcing the first in a series of products it plans to launch in the coming months.

Rather than the old one-size-fits-all approach, each card will offer a different range of incentives (the first provides a longer interest-free grace period than is usual).

At present, American Express maintains revolving credit balances of around \$30m by the end of the decade, that figure will grow to \$50m, Mr Golub predicts. He bases the estimate partly on the company's ability to persuade its charge-card holders to shift their credit-card spending to American Express. These customers already owe around \$400m on cards issued by other companies, says Mr Golub.

Growth is also coming from the corporate card, a charge card used by companies to make small purchases. Other card companies agree this remains one of the big untapped markets in the payments industry, and could provide solid double-digit growth for some time.

The Thomas Cook acquisitions announced on Monday are likely to bolster the corporate card business: around two-thirds of American Express's existing travel cus-

tomers also use the corporate card.

Beyond this, Mr Golub has expounded two ideas for growth.

The first involves greater use of information about its customers' spending habits. Unlike bank card issuers, who use the Visa and MasterCard payment systems, American Express runs its own system, and claims this gives it more detailed information about how its cards are used - and makes it possible to target marketing campaigns precisely.

Making this information available to retailers could make it easier for American Express to justify the higher discounts it charges them.

The second growth area involves taking American Express into new areas of the consumer finance business. Mr Golub has yet to expound on what this may entail, though he suggested at an investors' conference last month that the company's customer base and distribution mechanism could provide a platform for selling other companies' consumer finance products.

In a different way, this echoes the financial supermarket vision of the 1980s - though this time it would not involve large acquisitions.

Ironically, American Express has itself been talked of as an acquisition target in recent days.

Perhaps this is not surprising, given the super-charged atmosphere in the US takeover market and the doldrums in which its share price has languished after a brief spurt in the middle of last year.

On a multiple of around 11 times forecast 1994 earnings, American Express is trading on a par with regional US banks and behind higher-growth financial services companies.

General Electric is rumoured to be interested in making another big acquisition in the financial services sector, and this has helped to push up American Express's share price by 10 per cent since the end of last month. At a current market value of \$15bn, though, it would be a big target to hit, even for GE.

## Bankers Trust sued over US derivatives contracts

By Richard Waters in New York

Bankers Trust is being sued in the US over contracts that allegedly led to losses of \$20m.

The action is believed to be the first lawsuit brought against a derivatives dealer by one of its corporate customers.

Gibson Greetings, a Cincinnati-based company, has filed a suit in the federal court alleging the US bank misled it about the risks of complicated interest rate swaps that it bought from 1982 onwards.

Bankers Trust continued to maintain that the contracts were "legal, proper and appropriate". The bank is expected to defend itself by claiming that it had advised senior Gibson executives, including the finance director, about the risks of the transactions, both in meetings and in written communications.

Gibson's contention that it had been misled by Bankers Trust first emerged in April, when it announced losses in the wake of rising US interest rates. It came after Procter & Gamble had also publicly attacked the bank, though P&G has yet to take any formal legal action over its allegations.

In its suit, Gibson said that Bankers Trust "did not reveal the material risks and misrepresented the nature of the transactions and thereby deceived and defrauded" the company.

## Castle moves closer to deal with German metals group

The Castle Energy group of companies has completed the first of two steps in its settlement with Germany's troubled Metallgesellschaft group in a complex series of contracts between them. Reuters reports from Radnor, Pennsylvania.

The US group said Metallgesellschaft has transferred 3.6m of its Castle Energy shares to Castle Energy, leaving it with about 1m shares (of about 7.5m shares issued and outstanding). In payment for the shares, Castle Energy has transferred to Metallgesellschaft certain participations it holds in debt to Metallgesellschaft.

In the second step, Metallgesellschaft will cancel some Castle Energy debt obligations and assume some of its third party debt, together totalling about \$370m.

Metallgesellschaft will also transfer its remaining 1m Castle Energy shares, a \$5.5m debenture convertible into 500,000 shares, and Castle Energy warrants that it holds.

Castle Energy will retain its natural gas business, free of any interests of Metallgesellschaft. Finally, Metallgesellschaft will issue to Castle Energy a \$10m interest-bearing note payable in three years.

Castle Energy will also cancel Metallgesellschaft obligations under agreements effective from February 1995.

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By: The Chase Manhattan Bank, N.A.  
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The United Kingdom currency equivalent of the dividend (No. 93) of 140 cents per ordinary share is therefore 23.43558 pence per share.

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# US Treasuries improve on benign inflation data

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Underlying growth of almost a fifth after purchase of Pillar

## Remixed Caradon pleases City

By Andrew Taylor,  
Construction Correspondent

The share price of Caradon, one of Europe's biggest building materials groups, rose by almost 4 per cent yesterday after the company announced an increase in underlying profits of almost a fifth in the first half of 1994.

Operating profits of Caradon's new mix of businesses, following last year's 2000m purchase of the Pillar building products business from BTR, rose from £72.8m to £84.2m. The comparable figures have been restated to include Pillar's results.

Mr Peter Jansen, Caradon's chief executive, said that operating margins at Pillar, which had significantly increased the group's exposure to the sharply recovering US construction market, had risen from 5 per cent to 8 per cent since it was acquired.

The improvement was due mainly to increased sales volume and cost reductions. Prices also had risen but mostly in line with raw material costs, said Mr Jansen. Turnover rose from a restated



Peter Jansen, left, and Anthony Hickens, chairman, acquisition of Pillar has increased exposure to US construction market

£226.5m to £281.7m, including £21.1m (£19.5m) from discontinued activities.

Caradon manufactures a wide range of building materials including windows, doors, central heating boilers and electronic control systems for buildings in the UK, US and

continental European markets. It also has interests in automotive and aircraft components as well as a cheese printing business in the US.

The shares rose 11p to 288p in spite of a 41 per cent fall in pre-tax profits to £30.5m, against £152.8m which

included an exceptional £100.3m profit from the sale of its CorrugatedMetalbox interests.

Earnings per share fell from 26.4p to 8.5p reflecting last year's £334m rights to help fund the Pillar acquisition. Excluding exceptional items earnings rose from 6.8p to 8.9p.

The interim dividend is increased from 2.85p to 2.9p. Profits rose fastest in the US increasing by 30 per cent from £27.3m to £35.7m in spite of a 30 per cent fall in operating profits to £20.4m from

charge printing. Mr Jansen said that US building materials sales had been strong in the first half in spite of bad weather disrupting construction activity.

UK profits rose by 22 per cent from £38.8m to £47.3m. Building materials sales, however, were mixed due to the failure of repair, maintenance and DIY work to recover in line with the increase in new house building.

Profits in continental Europe, where recovery in construction demand has occurred later than in the US and UK, fell from £18.5m to £11.2m. See Lex

## Baynes back on acquisition trail

By Christopher Price

Charles Baynes, the fast-growing specialist engineering group, yesterday returned to the acquisition trail, paying a total of £14.4m for five companies.

It also reported interim pre-tax profits 71 per cent ahead at £5.6m (£3.27m), boosted largely by two recent acquisitions. Turnover increased by a similar amount at £27.04m (£23.34m), while earnings per share grew 19 per cent to 1.97p (1.65p). The interim dividend was raised 22 per cent to 0.7p (0.575p).

Mr John Perkins, finance director, said that first half trading for existing businesses had been slightly ahead of the same time last year. The value division had shown the most improvement, with operating profits increasing 64 per cent to £1.95m on turnover 25 per cent ahead at £14.2m (£11.34m). He said that overseas demand from the petrochemical industry was a significant factor in the improvement.

However, the aerospace business continued to struggle. Operating profits slipped from £216,000 to £73,000 on turnover 9 per cent down at £3.35m (£3.2m).

Buck & Hickman, a tool distribution which Baynes acquired last year, contributed to its first full half year in operating profits. The subsidiary was also behind the boost to cash reserves which jumped from £1.47m to £14.47m year-on-year.

Mr Perkins said the cash was being used to fund yesterday's acquisitions, a move which would leave the company cash neutral. Pillar Engineering Supplies was the most costly of these at £5.95m. It will link up with its former competitor B&H, greatly enhancing Baynes' distribution network.

The company is also paying £4.25m for French valve group Industrie Mécanique Pour Les Fluides, £2m for Maxseal, a Bristol-based solenoid valve manufacturer, £1.1m for Orseel Valves, a manufacturer of ball valves for ships, and £1.1m for Andrews Fasteners, a distributor of corrosion-resistant fasteners.

## Delta shares fall despite 5% advance to £30.6m

By Andrew Bolger

Shares in Delta fell by 31p to 468p after the cables and engineering group said increased activity in the UK construction market had not yet been fully reflected in demand for its plumbing products and electrical circuits.

Delta's pre-tax profits rose 5 per cent from £29.1m to £30.6m in the six months to July 2, turnover grew by 3 per cent to £464m.

Sir Martin Jacobson, chairman, said: "Despite continuing encouraging signals, overall patterns of trading have remained inconsistent."

Mr Robert Easton, chief executive, said the "light end" of the building materials market in the UK was still flat, but the European construction market had rebounded sharply.

Delta's cable businesses continue to suffer from intense price competition. Mr Easton said the group had pushed through price increases of about 20 per cent in general

cables and wiring, but this had been fully absorbed by higher prices for raw materials such as copper and PVC.

The engineering division increased operating profits by 27 per cent, mainly because of a recovery in demand for its plumbing products in Continental Europe.

Industrial services also increased profits, reflecting growth in the Australian businesses. Circuit protection, however, was affected by a sharp downturn in demand for its products in the Middle East and by restructuring costs.

Gearing fell from 28 to 23 per cent. Mr Easton said the group would continue to develop through organic growth and appropriate acquisitions. The success of a Malaysian protective coatings plant had reinforced the group's commitment to further expansion in south-east Asia.

Earnings per share increased by 4.8 per cent to 13.1p (12.5p), but the interim dividend was lifted by only 2.4 per cent

from 4.2p to 4.3p.

## ● COMMENT

A 6 per cent drop in the share price seemed a little harsh for results which were in line with forecasts, even if the dividend was stinger than expected. Delta's trouble is that, having cut costs so much, it is seen as a prime beneficiary of a recovery in volume - and the cautious trading statement was enough to unsettle a twitchy market. The operational gearing argument still stacks up, however - a 2 per cent increase in engineering sales translated into a 27 per cent rise in operating profit. Even the troubled cables market could be lucrative when it turns - as BICC's results in the US recently demonstrated. Yesterday's share price fall was on low coverage of a tightly-held stock. Unchanged full-year forecasts put the shares on a prospective multiple of about 18. That 15 per cent premium to the market looks justified, on medium-term view.

## Taylor Woodrow doubled to £22m

By Andrew Taylor,  
Construction Correspondent

Pre-tax profits of Taylor Woodrow more than doubled from £10.1m to £22m during the first six months of this year, led by a sharp rise in house sales.

Earnings per share increased from 1.3p to 3.5p, and the construction and property group is raising its interim dividend by 50 per cent from 0.5p to 0.75p.

Its share price, however, fell 2p to 135p as construction and building material stocks continued to be depressed by Monday's UK interest rate rise.

Mr Colin Parsons, chairman, said the increase would make it more difficult for housebuilders, but could help the economy as a whole if it encouraged low inflation. The rise in profits had been achieved in spite of a 17 per cent decline in turnover to £51.4m (£62.2m). The reduction reflected the group's refusal to take on construction contracts at unacceptable margins.

Even so, UK contracting only just managed to break even in the first half, although construction world-wide moved from a £3.4m loss to a £1.8m profit, thanks to the £2.2m settlement of a claim for work on the Storebælt link in Denmark.

The profits improvement was led by housebuilding, which more than doubled from £2.9m to £2m, with Taylor Woodrow in the UK increasing its first-half contribution by 50 per cent to £3m (£2m).

UK housing profits overall remained unchanged at £3m because of the absence of apartment sales by the commercial property division, which contributed £1m in the first six months of 1993.

Housing profits from the US, Canada and Australia also rose from £4m to £8m, after allowing for a £2.2m write-down last year in southern California. Property profits rose from £5.5m to £7.4m due to lower interest charges and in spite of a reduction in net rental resulting from previous disposals.

Net borrowings fell by £25.2m to £90.2m reducing gearing to 215.9m. Interest payments as a result halved in the first half to £5.1m (£10.5).

## ● COMMENT

Colin Parsons has done a good job in steadying the ship after Taylor Woodrow lost its way in the early 1990s. The balance sheet is in fine fettle while the group's conservative approach to contracting and housebuilding should stand it in good stead with interest rates starting to climb again. Contracting, however, remains an unattractive business, particularly in the UK, where margins are likely to remain depressed in the short term. Housebuilding profits should recover further, but group profits of £48m this year and £60m next would put the shares on multiples of 18 and 14 respectively, which is dear enough given that the shares already have outperformed the market by about a 10th in the past 12 months.

## United Friendly ahead sharply to £13.6m

By Christopher Price

A turnaround in the general insurance business underpinned a sharp rise at United Friendly, where pre-tax profits more than doubled from £6.1m to £13.6m for the first six months of the year.

Premium income increased to £170m (£166m), while earnings per share advanced to 11.8p (7p). The interim dividend is raised to 6.1p (5.5p).

Mr George Mack, assistant managing director and finance director, said the general insurance business, which at the last interim showed a loss

of £7m, had benefited from changes to the underwriting and a general improvement in the trading environment.

However, life assurance profits fell from £5.6m to £2.7m, largely as a result of losses incurred by Acuma, which United purchased from American Express last year. Mr Mack said the court action being pursued against the US group over the purchase price of Acuma was now likely to be settled out of court.

Life fund investments fell to £2.41bn (£2.61bn), reflecting weak bond and equity markets.

## Fall in gambling profits leaves Crockfords at £8m

By David Blackwell

Crockfords, the casino company that was returned into TV-am last year, reported pre-tax profits down from £15m to £8.2m for the 28 weeks to July 17.

However, the previous half included £1.93m in movements in provisions for discontinued activities - a hangover from TV-am.

Operating profits from its gambling business fell by 40 per cent from £13.2m to £7.9m. The shares closed down 5p at 148p after recovering from a low of 132p. Crockfords opened London's

first legal casino in Curzon Street in 1961.

The turnover, or the casino's win from gamblers playing there, fell from £27.2m to £24.9m. Mr Garry Nesbitt, chairman, said that just as many players were coming through the doors as last year, but the casino had won a smaller proportion of the money staked.

Operating costs rose from £13.2m to £13.8m.

Fully diluted earnings per share fell from 11.7p to 5.8p. An interim dividend of 2p is being paid. Mr Nesbitt said the company expected to pay a final of 6p.

## Clyde Petrol back to black with £2.2m

By Peggy Hollinger

Clyde Petroleum, the UK exploration and production company, has celebrated a return to the black with its first dividend payment in three years.

The independent oil group announced interim net profits of £2.2m, against losses of £16.2m, and a first half payout of 0.55p.

The performance was achieved in spite of a 19 per cent drop in the average oil price.

Turnover rose by 25 per cent to £49.1m. Mr Malcolm Gourlay, chairman, said the group had tried to place the dividend at a sustainable level. Clyde expects to pay a further 0.65p at the end of the year, for a 1p total.

The company increased production by 46 per cent to 30,643 barrels of oil equivalent per day. About 80 per cent of Clyde's reserves are producing.

Gearing was expected to be about 100 per cent at the year-end.

First half earnings were 0.8p, against a loss of 4.6p.

## Norweb re-purchase

Norweb yesterday became the sixth regional electricity group to re-purchase its own shares by buying back 5m of its own shares representing 2.88 per cent of its issued capital at 78p a share. Manchester-based Northern Electricity bought back a further 500,000 of its shares at 78p bringing the total shares it has repurchased in recent weeks to 4.75m shares representing about 3.9 per cent of its capital.

## Kenya shilling boosts James Finlay

By Peter Pearce

Strength of the Kenya shilling lay behind a 30 per cent rise in pre-tax profits at James Finlay, the overseas trading and financial services group, in the first half of 1994.

Profits rose to £49.8m (£38.8m) after an exchange gain this time of £946,000, against losses last of £1.32m. Turnover advanced to £82m (£76.3m).

Mr Richard Capper, deputy chairman, expected the Kenyan tea crop to be about 20m kg, some 2m kg down on the previous first half. This led to operating profits

from plantations (excluding Bangladesh, where the tea is not picked until late in the first half) falling to £2.46m (£2.57m).

Lower tea trading was offset by reduced losses at Finlay Industries in the US, which makes tractors and lawn mowers and the trading, manufacturing and merchandising division saw lower profits of £12.1m (£15.5m).

A bright spot was the confectionery and beverage manufacturing side, where profits advanced to £1.77m (£1.12m) on the back of greater volumes at Paynes and a lower interest bill.

Losses on the oil and gas side fell to

£157,000 (£418,000) and the group took a provision of £2.9m against the discontinuance of these operations by the end of the year. Mr Capper said it was "such a small part of the Finlay empire" and had not been a very good investment.

The provision was offset by a profit of £3.2m from the disposal of the 18 per cent stake in Rockall Scotia Resources.

Mr Capper said that the 31 per cent tax charge was likely to rise between 40 and 45 per cent for the year, against 71 per cent last time.

Earnings increased to 3.3p (1p) per share and the interim dividend is held at 2p.

## Everest Foods suffers pressure on margins

By Richard Woffe

Everest Foods, the West Midlands-based potato chip producer, blamed low-cost economy products for a 47 per cent decline in pre-tax profits in the year to May 31.

The group, which also owns Ashford, the lousmaking food distributor, saw pre-tax profits fall from £2.09m to £1.1m, despite a 14 per cent rise in turnover from £31.5m to £36.3m.

Mr Bob Gilbert, chairman, said that supermarket demand for economy goods put severe pressure on margins. The group has revised its contracts to lend more flexibility to potato purchases.

Asford, which made losses of about £250,000 this year, suffered as Sunday trading by supermarkets reduced demand from the smaller convenience stores which the distributor supplies.

In July, Everest sold the majority of its stake in Arnold Davies, the egg production company, to concentrate on its core business of potato products.

## Emess ahead as 'markets emerge from recession'

Pre-tax profits at Emess, the UK's largest lighting company, rose 45 per cent from £1.1m to £1.6m in the first half of 1994, as the consumer and commercial lighting markets "emerged from recession".

Turnover grew organically by 8 per cent to £54.5m (£50.5m) and Mr Michael Meyer, chairman, ascribed the margin improvement to "stringent cost control". Also, productivity rose with sales per employee up 15 per cent. Trading profits rose by 24 per cent to £1.2m (£1.1m).

The shares eased 24p to 34p yesterday.

Trading profits from consumer lighting were up at

## Boyd leaves Goal Petrol

By Peggy Hollinger

Goal Petroleum, the oil and gas explorer, is likely to look beyond the North Sea for growth now that Mr David Boyd is retiring after 20 years as managing director.

Mr Boyd's retirement was announced yesterday, along with interim results showing a 36 per cent fall in net profits from £2.77m to £1.76m for the six months to June 30.

The profits were hit by the

sharp fall in oil prices over the last 12 months. Turnover was down from £20.9m to £20.1m although production rose by 23 per cent to 12,300 barrels of oil equivalent a day.

Mr Boyd, 58, is closely identified with Goal, where he has worked since shortly after its flotation in 1973. He will be replaced by Mr Duncan Ritchie, the commercial director.

Earnings per share fell by 57 per cent from 2.07p to 1.31p.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Company dividend	Total for year	Total last year
Baynes (Charles)	0.7	Nov 4	0.575	-	1.65
BDM	3.75	Nov 24	3.25	5.4	4.75
Magdon	1.2	Nov 15	1.5	-	1.5
Caradon	2.9	Nov 18	2.85	-	8.81
Claremont	41	Jan 3	3.6	-	8.1
Clyde Petroleum	0.35	Oct 28	0.1	-	0.1
Corrad Pittet	0.5	Oct 27	0.1	0.5	0.1
CrestCare	0.28	Nov 1	0.25	-	0.78
Crockfords	2	Oct 21	0.25	-	2.5
Cushe Property	1.41	Oct 27	1	-	3
Delta	4.3	Dec 1	4.2	-	14.5
Domestic & Gas	15.5	Nov 24	15	27.75	22.5
DRS Data	1	Nov 3	-	-	-
EBG	1.75	Oct 21	1.75	-	4
Everest Foods	0.5	Dec 2	2.5	2.5	3.7
Everest Foods	0.5	Dec 2	2.5	2.5	3.7
FRS Holdings	1.5	Oct 21	2.3	-	5.75
Finlay (James)	2	Jan 4	2	-	4.15
Fisons	1.7	Jan 3	3.3	-	4.5
Haggen (John)	2	Nov 25	2	3	3
Isle Bus Company	1.5	Nov 10	0.8	-	0.8
Kingsley	4.4	Nov 17	4.4	-	14.8
London and Man	5.8	-	5.12	-	15.68
Maybourn Group	2	Nov 4	1.8	-	5.7
Merchants Trust	2.85	Nov 18	2.85	-	11
Mif Steel	0.8	Nov 10	0.75	-	0.75
Particlen Ltd	1.8	Oct 20	1.75	-	1.3
Perkins Foods	1.75	Oct 21	1.75	-	4.45
P&O	13.5	Nov 28	24	-	30.5
Record Holdings	1.15	Nov 2	1.15	-	3.8
Taylor Woodrow	0.75	Nov 2	0.5	-	1.5
Tinsley Ltd	3.3	Oct 28	3	-	8.7
United Friendly	6.1	Oct 20	5.5	-	18.5
Usher (Frank)	4.5	Nov 4	3.5	7	8
Wemmoths	1.7	Nov 4	1.5	-	6.6
Wyviale Garden	2.50	Nov 7	2.75	-	4.4

Dividends shown pence per share net except where otherwise stated. TON increased capital. US\$M stock. \*Adjusted for scrip issue. \*\*Second interim making 5.7p to date. †4th pence.



## United Friendly Group plc

## RESULTS FOR THE HALF YEAR ENDED 30 JUNE 1994

- Pre-tax profit more than double at £13.8 million (1993 - £6.1 million).
- Gross premium income up by 3 per cent to £170.2 million.
- Interim dividend 6.1p per share, an increase of 11 per cent.
- New life annual premiums up 95 per cent to £18.5 million.
- Life profits down to £2.7 million (1993 - £5.6 million) after development expenses.
- General business turn-round to underwriting profit of £3.5 million (1993 - loss £7.0 million).

	Half Year 1994 £m	1993 £m	Full Year 1993 £m
Premiums—Life	119.5	110.1	219.3
—General	50.7	55.9	104.2
Life business profits	2.7	5.6	11.5
General business underwriting profit/(loss)	3.5	(7.0)	(6.6)
Other income and expenditure	7.4	7.5	15.5
Profit attributable to shareholders	9.7	5.7	17.3
Dividend per share	6.1p	5.5p	16.5p
Earnings per share	11.8p	7.0p	21.2p

The results for the half years ending 30 June 1994 and 30 June 1993 have been taken from the unaudited 1994 Interim Statement.

The 1994 Interim Statement will be sent to all Shareholders on 20 September 1994. Copies may be obtained from the Secretary.

United Friendly Group plc, 42 Southwark Bridge Road, London SE1 8HE.  
Telephone: 071-266 5844 Fax: 071-261 9077



## COMPANY NEWS: UK AND IRELAND

New contracts in UK and progress at Hungarian arm fuel the advance  
**Watmoughs ahead to £7.91m**

By David Blackwell

Contracts to print the Daily Telegraph's TV & Radio Guide and The News of the World's colour supplement helped Watmoughs (Holdings), the Bradford-based printer, to lift interim pre-tax profits by 24 per cent.

They increased from £6.37m to £7.91m in the six months to end-June on sales 26 per cent ahead at £28.7m (£25.5m).

Mr Patrick Walker, chairman and chief executive, said the UK had performed better than expected, with overall demand improving in addition to the new contract work.

The Hungarian subsidiary had progressed in line with expectations, while the Spanish arm, which came on stream last year, had performed slightly worse than expected.

Profits in the UK were 23 per cent ahead at £7.19m (£5.83m) on turnover of £87.8m (£59.2m). Mr Walker said turnover in gravure printing had risen from £33.9m to £44.6m, and in web offset printing from £21m to £27.2m.

The company started printing the Telegraph TV guide in January and the News of the World supplement in April. It had also won more business printing retail and travel brochures and inserts.

Last month the group delivered the first Sky TV Guide, which had a print run of 2.7m copies. The guide is expected to increase circulation by 50,000 copies an issue, giving it the biggest circulation of any UK magazine.

In Spain recession held back the level of business outside the printing of *El Heraldo* and *Helo*

magazine. Profits were £415,000, compared with £226,000 from the start of the operation in the second quarter last year.

Profits in Hungary grew from £215,000 to £305,000 on turnover up from £2.63m to £4.69m. The Budapest-based subsidiary now prints 36 periodicals and exports to Russia, Romania and Poland.

Net interest payable was £1.61m, against £76,000 in the first half last year, when about £1.75m of interest was capitalised. For the whole of 1993, interest payable was £1.97m.

The tax charge of 27 per cent (23 per cent last time) reflected a fall in capital expenditure, which is expected to be £28m this year, falling to £10m in 1995 before rising again.

Earnings per share rose to 7.82p (6.69p). The interim divi-

dend has been increased to 1.7p (1.5p).

## COMMENT

Watmoughs looks well placed - demand is rising and customers are seeking the group out because of its market position. Results are already weighted towards the second half, and will benefit from a full contribution from the two new contracts. It is confident of passing on price increases, in any case most of its paper consumption is paid for by its customers in the first place. There is plenty of room for growth in Hungary and Spain. Earnings of 22p are expected for the full year despite the increasing tax charge. This puts the company on a prospective multiple of 18.5 - fully valued, but a strong hold.

See People

**Blagden 74% down at £780,000**

By Caroline Southey

Blagden Industries, the steel drum maker, yesterday announced a restructuring programme as well as pre-tax profits down 74 per cent at the interim stage.

In the 25 weeks to June 26, pre-tax profits fell from £3.04m to £780,000. Last year's figure included £617,000 from a property sale. Group restructuring and re-organisation costs rose from £330,000 to £1.5m.

Mr Richard Searle, chief executive, said the changes underway as well as the latest results showed the company

"had halted the slide".

Mr David Kendall, chairman, said "a modest improvement" was evident this year compared with the second six months of 1993 when the group incurred a loss of £106,000 after interest. But underlying demand for steel drums remained weak, while profit margins had been eroded due to pressure on selling prices and rises in raw material costs.

Demand for speciality chemicals remained at a "reasonable level". However, it had not been possible to recoup raw material cost rises in the UK manufactured resins division.

Turnover dipped from £116.9m to £113.6m, which included a £5.8m (£3.5m) contribution from discontinued operations. The chemicals division contributed £26.2m (£25.2m) while the UK packaging operations contributed £16m (£17m).

As part of its "strategic review", Blagden sold its main plastics packaging operations for £6.9m in July. A loss of about £3.8m, provided for in the 1993 accounts, will fall in the second half.

Changes to management include the appointment of Mr David Rosche, previously

finance director of Massey Ferguson, as finance director to replace Mr Lance Levine. As announced earlier, Mr Dick Searle has taken over from Mr Kendall as chief executive.

The chemicals business was split into two divisions, manufacturing and trading, to "provide more focus", Mr Kendall said.

Following the rights issue in June which raised £28m and the sale of the plastics packaging businesses, gearing stands at 20 per cent compared with 82 per cent last time.

Earnings per share were nil against 2.7p last time.

**Domestic & General 24% ahead**

By Christopher Price

Domestic & General, the domestic appliance insurer, yesterday announced a 24 per cent rise in pre-tax profits from £7.88m to £9.58m for the year to the end of June.

However, the results came towards the lower end of analysts' expectations, and this, together with a warning of increased expenditure on its German operations and new product development sent the

shares retreating 92p - or 5 per cent - to £16.93.

Turnover increased to £66m (£56.3m), while earnings per share advanced to 93.47p (75.63p). The dividend is raised to 27.75p (22.5p) with a proposed final of 18.5p.

Mr Martin Copley, chairman, said that although the rate of growth had slowed over the year, particularly in the second half, trading was still satisfactory.

He added that the company

was focusing its attentions on the uninsured market - less than 30 per cent of domestic appliances in the UK are currently insured - and the largely unexploited European market. However, those objectives would necessitate additional expenditure "which will continue to impact in the coming year".

Another cloud on the horizon was the on-going DTI inquiry into extended warranties, the outcome of which was being awaited by the company before it introduced some new products to the market.

Total contribution (underwriting profits before expenses) amounted to £15.66m (£13.29m) and investment income increased slightly to £6.38m (£6.14m).

The company also announced that it was applying for a full listing on the London Stock Exchange, but added that it had decided against having a share split.

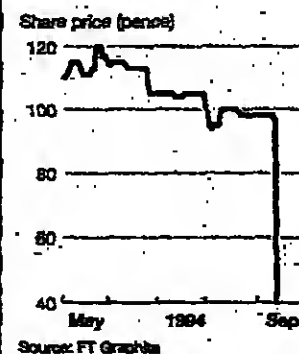
**DRS Data shares drop 58% on fall in sales**

By Caroline Southey

Shares in DRS Data & Research Services, the scanning equipment manufacturer which came to the market in May, fell by 58 per cent yesterday after the company warned that uncertainty in education, the group's biggest market, had led to lower than expected sales.

Shares in the Milton

DRS Data



Keynote-based company closed 56p lower at 40p. The shares were placed in May at 110p, valuing the company at £40m.

Mr John MacArthur, chairman, said that in the first months of the year sales into schools, which accounted for 70 per cent of turnover, were 6 per cent above the same period last year. However, by the end of the 26-week period sales into schools were down by 14 per cent. Turnover for the 26 weeks to July 15 fell from £8.87m to £5.78m.

Mr MacArthur said he expected sales to schools to represent a "smaller proportion of our growth in the future".

DRS was seeking to broaden its product base as well as expanding into other areas, including the health sector.

DRS supplies scanners which can capture hand-written data, such as ticks on multiple-choice forms, for processing by computers.

Pre-tax profits stood at £1.48m (£1.54m). Earnings per share were 3.15p (3.83p) and a 1p dividend is being paid.

**Not a cloudless sky for Irish Permanent**

Alison Smith charts the society's road to conversion

The Irish Permanent Building Society, Ireland's largest mortgage lender with about 27 per cent of the £7.3bn Irish mortgage market, is not living up to its name.

It is still Irish, but its status as a building society is increasingly impermanent, as it is well on the way to becoming a public company. The company floated on the London and Dublin stock exchanges.

The process is set to move a further step forward today as the pathfinder prospectus is due to be published when the society announces its interim results.

The society's road to conversion illustrates some of the differences between the processes and regulatory regimes in Ireland and in the UK - highlighted also by the agreed cash bid of £1.6bn by Lloyds Bank for Cheltenham & Gloucester Building Society.

For example, Irish Permanent appears to have benefited from some flexibility in enabling its customers to benefit from free shares.

After savings and borrowers qualified to vote had approved a single resolution to convert

from mutual status in March, savers were able to vote to make borrowers no longer members of the society: as members no longer, they became eligible for free shares.

No disgruntled borrower has yet suggested that changing C&G's rules to make borrowers no longer members might enable them to qualify for the cash dividend from which the law currently bars them.

But even if the idea were mooted, it is by no means certain that the Building Societies Commission, the sector's statutory regulator, would approve. The reasons for Irish Permanent's decision to convert are also different from what they might be for a UK society. Alongside the 60m-plus free shares to about 227,000 members, the flotation aims to raise up to £550m (£49.25m) in new capital through the issue of more than 30m shares.

Mr Roy Douglas, chief executive, has made it clear that it was not regulatory constraints that inclined the society to become a public company - in Ireland unlike the UK the central bank

regulates both banks and building societies - but the desire to be able to raise equity capital, in order to compete more effectively with banks.

He has emphasised that Irish Permanent will not actively be seeking acquisitions after conversion, however. Instead it will be looking for a period of consolidation.

Alongside the plans for flotation, it has recently bought Prudential Life of Ireland from Prudential Corporation - the UK's largest life insurer - for just over £500m cash, and acquired Guinness & Mahon, where the main activity is private banking, for £67m.

Irish Permanent has a strong position in the Irish mortgage market, but the picture is not entirely cloudless.

For example, its cost/income ratio, though declining, is still the highest in the industry in Ireland at just over 60 per cent.

And though it benefits from the fact that it is quite hard to win access to the Irish mortgage market, there are signs that growth in this area is expected to be steady, rather than spectacular in the next few years.

**CrestaCare healthy at £2.5m**

By Richard Wolfe

CrestaCare, the UK's third largest nursing home operator, turned round losses of £1.33m to report pre-tax profits of £2.48m for the six months to June 30.

The group has been re-focused on the core healthcare business by a new management team over the past 18 months. It reported a modest rise in total turnover from £15.2m to £15.7m, turnover from property and other activities fell from £4.7m to £2.7m.

Turnover in this long term healthcare operations rose 50 per cent from £10.4m to £15.5m and operating profits from these activities increased from £2.5m to £3.4m.

At the operating level a £1.07m loss was turned into a £3.43m profit in the latest period, partly reflecting the absence of property losses and exceptional costs. Finance costs fell to £961,000 from £1.23m.

CrestaCare's £12.5m acquisition of the Scottish nursing home group ScotCare in July helped to increase the number of beds in operation by 38 per cent to more than 2,600. A further

90 bed facility is under development in Scotland, to be completed by the end of this year.

Mr Andrew Tees, chief executive, said the Scottish acquisition was the beginning of a slow growth outside the company's traditional bases in the North of England, Northern Ireland and the Isle of Man.

"Our future growth will be focused upon strengthening our business within our existing regions, now including Scotland, and the gradual expansion into new geographic regions, particularly the South of England," he said.

He added that the company's future strategy would concentrate on specialist care, such as brain injury and stroke injury, which command higher weekly fees.

Weekly fee rates rose to an average of £297, compared to £295 last year. Average bed occupancy for the first half of the year was 93.3 per cent.

There were earnings per share of 1.1p, after losses of 2p last year. The interim dividend was lifted from 0.25p to 0.26p.

Gearing stood at 22 per cent, including £21.2m of fixed rate debt paying 9.46 per cent.

## NEWS DIGEST

**J Haggas slips to £2.27m**

A decline in pre-tax profits from £2.93m to £2.27m was reported by John Haggas, the worsted spinning and fabrics group, for the year to June 30 despite turnover ahead from £32.8m to £34.1m.

The dividend is being maintained at 3p with a proposed final of 2p. Earnings per share slipped to 6.8p (8.1p).

**Record rises 22%**

Record Holdings, the Sheffield-based tools maker, lifted pre-tax profits by 22 per cent from £364,000 to £1.2m in the first half of 1994.

Turnover advanced from £13.8m to £15.2m with overseas sales exceeding UK sales for the first time at £7.62m (£6.42m).

The interim dividend is being maintained at 1.15p, payable from earnings per share of 2.23p (1.78p).

**BDM climbs 15%**

British Data Management, the specialist data management and storage group, raised pre-tax profits by 15 per cent from a restated £4.01m to £4.62m for the year ended June 30. Turnover was ahead 8 per cent at £16.8m.

Interest charges took an increased £705,000 (£224,000) as a result of acquiring two properties previously leased. Earnings per share were 14.1p (restated 13.4p) and a final dividend of 3.75p makes a total of 5.4p (4.78p).

**FBD falls to £5.4m**

FBD Holdings, the Dublin-based insurance and financial services group, saw pre-tax profits fall from £7.3m to £5.44m (£5.39m) in the first half of 1994.

Underwriting losses fell from £3.53m to £2.88m. Insurance activities contributed £4.6m (£5.6m) after realised losses of £1.63m (£2.57m gains) on investments.

Earnings per share dropped to 8.89p (11.25p) and the interim dividend has been stepped up to 2.575p (2.3p).

**Vymura maiden**

Vymura, the wallcoverings company which came to the market in May, reported pre-tax profits of £1.53m for the first half of 1994 against

£1.34m. Turnover advanced from £18.2m to £19.6m.

Earnings per share came out at 4.38p (3.58p).

**Owen & Robinson**

Owen & Robinson, the jewellery and sports footwear retailer, reduced pre-tax losses from £1.67m to £1.48m in the half year to July 31, on slightly lower turnover of £9.08m, against £9.21m.

Losses per share were cut from 13.94p to 6.06p.

**Conrad Ritblat**

Conrad Ritblat, the estate agents formed by the merger of Conrad Ritblat and Skelair Goldsmith in May 1993, announced a pre-tax profit of £1.2m for the year to May 31 against a loss of £184,000.

Turnover was £11.6m (£2.7m).

Earnings per share came out at 1.22p, against losses of 1.23p, while a 0.5p (nil) dividend is recommended.

**Frank Usher ahead**

Frank Usher, the USM-quoted designer and maker of dresses and special occasion wear, raised pre-tax profits by 14 per cent from £2.2m to £2.5m in the year ended May 31. Turnover grew 12 per cent to £19.7m, of which exports accounted for £9.44m or 48 per cent.

Earnings per share climbed to 13.1p (11.3p) while a recommended final dividend of 4.5p (3.5p) makes a total of 7p (6p).

**EBC falls to £0.36m**

A fall in pre-tax profits from £562,000 to £356,000 was announced by EBC Group, the construction and development concern, for the half year to June 30.

Turnover was little changed at £26.2m (£26.4m) but operating profits dropped to £284,000 (£452,000). Earnings per share slipped to 1.8p (3.03p) but the interim dividend is being held at 1.75p.

**Parkdean Leisure**

In its first interim statement as a public company, Parkdean Leisure, which operates holiday parks in Scotland and East Anglia, announced a reduced pre-tax loss and is paying a 1.9p interim dividend.

The loss for the six months to June 1 - normally a loss-making period as it reflects winter trading - was £537,000 (£512,000), helped by a reduction in interest payments to

£1.34m. Turnover advanced from £18.2m to £19.6m.

Earnings per share came out at 4.38p (3.58p).

**Bloomsbury loss cut**

Bloomsbury Publishing, the book publishing company floated in June, cut its seasonal pre-tax losses from £563,000 to £478,000 for the first half of 1994.

The company typically trades at a loss in the first half because of its orientation towards the Christmas book market. Turnover for the period grew 30 per cent to £3.13m and losses per share were 1p lower at 6.02p.

**Cussins tops £1m**

Cussins Property Group, the residential property developer, reported a 68 per cent advance in pre-tax profits from £267,000 to £1.12m for the six months to June 30.

Turnover grew to £11.8m (£9.46m). Earnings came out at 6.3p (4.9p) per share and the interim dividend is raised to 1.4p (1p).

**Lopex at £207,000**

Lopex, the advertising and marketing services company, improved pre-tax profits from £144,000 to £207,000 in the first half of 1994.

Turnover amounted to £73.1m (£74m). After higher tax and minorities losses per share were 0.37p (0.38p).

About £1.7m will be charged to goodwill in the full-year accounts following sales and closures.

**Eyecare Products**

Eyecare Products, the consumer goods maker formerly known as Killy Little, reported reduced pre-tax profits of £5,000 in the first half of 1994, against £54,000.

The figures do not include any contribution from L'Amey, the French sunglasses and spectacles concern, acquired for FF75.2m (£9.9m) last month. L'Amey made a pre-tax profit of £1.62m (£65,000) in the period, although these figures have not been adjusted for UK accounting standards.

The company intends to focus resources on its core eyewear business and have therefore decided to divest its fragrance and beauty bags operations, which made a net loss of £154,000 (£77,000 profit) in the period.

Group turnover grew from £2.46m to £2.75m. Earnings per share were 0.05p (0.55p) and an

unchanged interim dividend of 0.5p has been declared.

**Maybourn improves**

Maybourn Group, the USM-quoted fabric dyes, baby products and florist's sundries group, lifted pre-tax profits from £1.9m to £2.06m in the six months to June 30.

Turnover advanced to £18.9m (£17.5m). The interim dividend of 2p (1.8p) is payable from earnings of 7p (6.4p) per share.

**JO Walker in loss**

Losses of £20,000 pre-tax were announced by JO Walker & Co, the importer of timber, wallboards and plywood for the half year to June 30. There were profits of £162,000 last time.

Turnover improved to £7.8m (£7.17m) and operating profits jumped to £102,000 (£15,000). Losses per share were 2.5p (20.2p earnings).

**Mid-States ahead**

Second quarter pre-tax profits at Mid-States, the US automotive parts distributor with a USM quote, increased by 16.8 per cent from £1.7m to £2m.

Turnover for the three months to June 30 grew to £20.7m (£16.8m); earnings fell to 2.9p (3.1p) per share.

The pre-tax outcome for the half year showed a 25 per cent advance to £3.27m (£2.61m). Turnover for the period totalled £36.6m (£36.9m). Earnings emerged at 4.8p (4.5p). There is no interim dividend this time against 0.75p in 1993.

**Second Alliance**

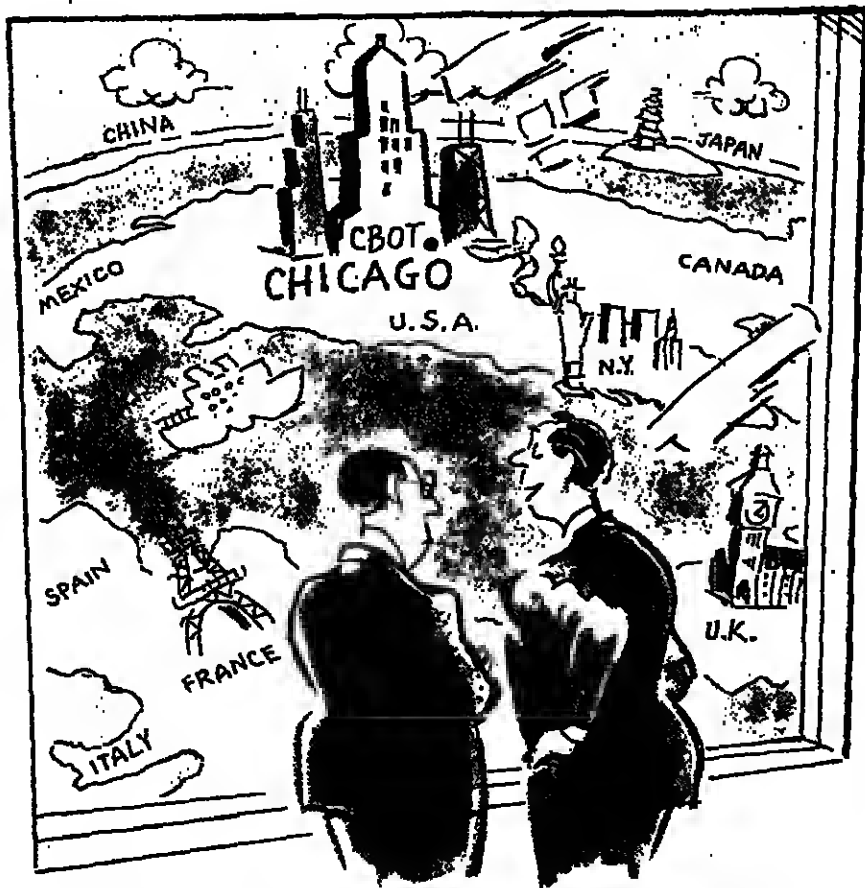
The Second Alliance Trust had a net asset value of £17.40 per share at July 31 against £16.40 a year earlier. At the January 31 half year end the value was £18.95.

Net revenue for the year rose to £2.18m (£7.66m). Earnings per share amounted to 42.49p (39.74p) and the dividend is raised to 42p (39p) via a recommended final of 29p (26.5p).

**Merchants Trust**

Net asset value at the Merchants Trust improved from 256.5p to 259.4p over the 12 months to July 31, however it was lower than the 302.5p at the January 31 year end.

Net revenue for the six months to the end of July was £6.47m (£6.34m) for earnings per share of 6.32p (6.2p). A second interim dividend of 2.85p is being paid to make 5.7p (5.3p) to date.



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## Acquisitions bolster Trinity International

By Raymond Snoddy

First profits from recent acquisitions and gradually rising advertising revenues helped Trinity International, the newspaper publishing group, to a pre-tax outcome of £10.9m for the six months to June 25.

This represented an increase of 15.9 per cent on the £9.4m reported for the 1993 first half, although the company conceded that UK margins fell slightly as a result of the acquisitions in November of Huddersfield Newspapers and the Argus weekly titles in the south-east of England.

Turnover grew by 24 per cent from £64.7m to £80.2m, bolstered by a £14.8m contribution from the acquisitions. Earnings per share were up 18.5 per cent to 10.5p (9.2p).

Mr Philip Graf, Trinity's

chief executive, said there had been a strong performance by the company's UK and Canadian businesses, but the US results had been adversely affected by the worst weather in the north-east for four years.

The vast majority of Trinity's titles in the UK had been unaffected by the national newspaper price war, he said. The Daily Post in Liverpool had, however, lost about 5 per cent of its circulation, taking sales back to £5.0m for the January to June period - levels last reached in 1990.

There were yearly slumps, however, that the 5 per cent loss was a one-off, and that circulation on the Liverpool daily was beginning to rise again.

"Although we anticipate a continuation of the national newspapers' cover price war throughout the second half of

the year, we believe the overall effect will be small," Mr Graf said.

Trinity has set an interim dividend of 3.5p, an increase of 10 per cent, and said yesterday's earnings had dropped from 50 per cent at the end of December to 44.3 per cent.

Mr Graf said that advertising volumes were growing, but there were clear differences by category and by area of the company, although job advertisements were strong.

"The second half of the year has begun satisfactorily. Our full-year performance should reflect further good progress in many areas," Mr Graf added.

Mr Derek Terrington, media analyst at stockbrokers Kleinwort Benson, said yesterday he expected full year pre-tax profits of £23.5m.

The Trinity share price rose 1p to 415p.

## Enlarged Claremont 18% ahead at £5.22m

By Peter Pearce

Claremont Garments (Holdings), the clothing manufacturer which took over Magellan Industries in April, lifted pre-tax profits by 18 per cent from £4.42m in the 26 weeks to June 26 1993 to £5.22m in the 27 weeks to July 2 this year.

The £42.3m all-paper takeover brought together two of Marks and Spencer's leading suppliers and added lingerie and swimwear to Claremont's other womenswear activities.

More than 90 per cent of Claremont's production is derived from the UK, and the group supplies about 11 per cent of Marks' clothing stock.

Group turnover grew 34 per cent to £82.8m (£47.1m), including £12m from Magellan and Beltrise Fashions, the Next supplier bought for £1.9m cash.

Operating profits rose to £5.51m (£4.5m), including a £277,000 contribution from the acquisitions.

Mr Peter Wiegand, chairman, stressed there was no slippage in margins in the "old" Claremont, and there would be margin improvement in the second half.

Mr David McGarvey, managing director, said that due to problems of production planning at Magellan, there had previously been 25 per cent of capacity lost.

But now Claremont management and systems had been introduced - prior to the autumn selling season - production slippage was down to 10 per cent and like-for-like turnover had risen 25 per cent.

In 1993, Magellan incurred pre-tax losses of £1.26m (£511,000) on turnover flat at £36.5m.

Mr Wiegand reckoned there would be overhead savings of about £800,000 in the second half from the integration of Magellan, "with more to come".

Earnings rose to 7.5p (7.3p) basic and to 7.5p (7.1p) fully diluted. The interim dividend is lifted to 4p (3.6p).

The shares closed down 10p to 305p.

## Building a platform for growth

James Buxton on the driving force behind the rise of Stagecoach

Stagecoach, the biggest company to emerge from the privatisation of the UK bus industry, moved up a gear last week. It acquired two of the 10 companies which run London's red buses, boosting its turnover by a fifth.

With the £25.5m purchase of East London Bus and Coach, and South East London and Kent (Selkent), it now controls 11.5 per cent of the UK bus market and has a springboard to bid for more London routes.

However its ambitions do not stop there. It expects the next 12 months to produce opportunities for expansion that may never be repeated. As the reshaping of the bus industry continues, more investors in bus company management buy-outs and employee share ownership plans are likely to seek a way out.

To cope with expansion Mr Brian Souter, who founded Stagecoach in 1980 with his sister Mrs Ann Gloag, now concentrates on acquisitions, as does Mr Derek Scott, the finance director.

Last Friday Mr Souter told shareholders at Stagecoach's AGM in Perth that it was targeting "a mix of companies, some of which are underperforming and less expensive to purchase, but with great potential for profit improvement."

Stagecoach, which came to the market last year, is the product of the Tory government's bus policies. It exploited the deregulation of routes, and then the break up and privatisation of the National Bus Group and the Scottish Bus Group. It also has companies in Kenya, Malawi and New Zealand.

It now owns 20 provincial bus units throughout the country. Turnover last year was £191m, including acquisitions, and pre-tax profits rose 46 per cent to £18.9m.

It has successfully combined buying and absorbing a stream of companies with running a fast-growing empire. According to Mr Peter Huntley, a transport consultant with the TAS Partnership, it has "developed a strategy for running bus companies that is head and shoulders above those of the other private groups".

"This is because Stagecoach was never a traditional bus company and 'never inherited



Brian Souter: seeks companies with profit improvement potential

any cultural baggage" from the state sector, he says. "You only have to compare its head office [employing 30 people in a small house in Perth] with the marble halls of some of the other companies."

When Stagecoach makes an acquisition, it has bought seven bus companies in the 17 months since its flotation, the new subsidiary is put under the control of one of three main board executive directors, including Mr Souter. They carry out a standard reorganisation procedure which focuses on four areas.

Overheads: "Most of the companies we take over have extra tiers of management left over from when they were publicly owned," says Mr Souter. Stagecoach cuts them down to four levels above the bus driver or fitter: the main board, the board of the subsidiary (one for each region), the four-person team running the business, and the depot manager.

The new management make up the acronym TEAM: a traffic manager, an engineering director, an accountant and the managing director.

The acquired company is likely to be streamlined. At Western Travel, the £33m turnover group bought last year which operates in Gloucestershire, Warwickshire and South

Wales, 12 separate companies were merged into three.

Purchasing: Stagecoach achieves immediate cost savings of 1.5 per cent because of its superior purchasing power on spare parts, tyres and engine components.

The fleet may be renewed. Stagecoach has bought 650 new buses since 1992 and ordered another 680. New buses, built by Walter Alexander in Falkirk using chassis from Volvo and Trivoli, yield big savings being more reliable and requiring fewer spare parts.

The average age of a Stagecoach fleet is 7.6 years compared with the industry average of 11. Productivity: If labour relations are unsatisfactory the company seeks a consolidated agreement with the unions. What Mr Souter calls "Spanish customs" are eliminated or bought out.

Improving the networks: "It can take two years to put a network right if the previous management has messed it up," says Mr Souter. "That can happen if they continually responded to what the competition was doing and eroded the loyalty of existing passengers."

Once the network has been sorted out, new services can be developed. Fife Scottish introduced a hub and spoke system

on its links between Fife and Edinburgh, Glasgow and Dundee, and has achieved 40 per cent revenue growth.

"Stagecoach is achieving genuine organic growth, which is rare among the new companies in what is, overall, a declining industry," says Mr Huntley.

Mr Souter says there was organic growth in nine subsidiaries last year. Stagecoach is now lifting its target operating margin for its original subsidiaries from 15 to 18 per cent.

The company wants existing managers to implement changes so that they "own" them. Though some senior executives in a subsidiary may leave on takeover, Stagecoach has consistently unlocked the potential of people in lesser positions after it moves in. Once the new subsidiaries have been restructured they are treated as autonomous provided they conform to standardised budgetary controls.

Its opportunities for expansion in the UK will tail off when the bus industry settles down, though it aims to achieve UK turnover of £500m. With the London purchases it will exceed £300m on an annualised basis.

And the Office of Fair Trading is unlikely to tolerate Stagecoach having more than a quarter of the UK bus market. But that would still allow it to double its present UK turnover. Mr Souter talks of Stagecoach having a global turnover of £1bn by 2004.

Stagecoach's subsidiaries are already the frequent subject of OFT investigations, mainly over alleged unfair competition on routes. But Mr Souter says the investigations generally concern very small parts of the group's business, and receive disproportionate publicity because the OFT announces them to the Stock Exchange.

When UK growth slows Stagecoach will turn more attention to expansion overseas. The overseas subsidiaries, managed by Mrs Gloag, only make a small contribution to profits but Mr Souter points out that they were mostly acquired very cheaply and sees immense opportunities for expansion as privatisation spreads.

## Restructured Perkins Foods static at £10.1m

By David Blackwell

Perkins Foods, which has been restructuring its business, reported static pre-tax profits of £10.1m for the six months to June 30, while turnover edged ahead from £19m to £20m.

However, sales from continuing businesses were 9 per cent higher at £19.9m (£17.7m), yielding operating profits up 3 per cent at £11.8m (£11.4m).

Mr Howard Phillips, chief executive, said the results had benefited from a strong performance by the fresh produce division, and by increasing volumes. The group makes 80 per cent of its sales in Europe.

During the half the group closed its loss-making UK frozen vegetables business and reorganised its canned mushrooms arm. In July it completed the restructuring into three divisions with the disposal of the UK catering meats business.

The fresh produce side, which supplies Dutch supermarkets with off-season imported fruit and

vegetables, saw volume growth of 12 per cent. Operating profits rose from £4.07m to £4.9m, and turnover increased from £7.9m to £9.2m.

The frozen foods division, which now accounts for half of group business, lifted sales from £7.6m to £8.4m, yielding operating profits of £1.14m (£1.1m). Operating margins were under pressure, slipping from 8.3 per cent to 8.3 per cent - still good margins for the sector, Mr Phillips said.

Operating profits in the chilled foods division fell from £2.2m to £2.08m as margins declined from 11 to 8.9 per cent. However, sales were ahead at £22.9m (£20.8m). The fall reflected a 10 per cent rise in turkey prices, which had proved difficult to recover, said Mr Phillips. But there was strong demand for chilled foods in Holland, which accounts for 65 per cent of the division's sales.

Net interest payable was slightly lower at £1.32m (£1.35m). Earnings per share rose from 4p to 5.9p, or from 4.3p to 4.2p fully diluted. The interim dividend is unchanged at 1.75p.

## IBC surges to £4.94m in first half

International Business Communications, the publishing, conference, and business services group, announced interim pre-tax profits ahead at £4.94m against £1.7m.

Most of the improvement came from "conference operations, but the pre-tax figure for the six months to June 30 was also helped by a reduction in interest charges to £485,000 (£1,090m) following a capital reconstruction last June; the comparable period also carried a non-recurring debt interest charge of £1.16m.

Turnover rose from £28.1m to £36.4m. "The performance has undoubtedly been enhanced by better trading conditions," said Lord Ross-Moyle, chairman. "Additionally, the release from the shackles imposed by the previous debt structure has allowed more freedom to progress."

Earnings per share were 10.1p (7.1p). There is an interim dividend of 1.5p (nil).

## Increased customer spending lifts Wyevale

By Simon Davies

Wyevale Garden Centres, the UK's largest garden centre company, saw a fall in the number of customers to its 41 garden centres during the first half of 1994, but increased customer spending helped boost profits.

Pre-tax profits rose 82 per cent from £2.7m to £4.9m, but the figure was distorted by the £2.5m profit from the sale of Homelands Retail Park.

There was a £340,000 exceptional charge, for payments to the chairman and a director, who retired during the first half.

Wyevale has maintained pressure on its suppliers, and it improved its operating profit margins from 17.6 per cent to 18.4 per cent, in spite of a competitive retail pricing environment.

Operating profit before interest and exceptional items rose by 5 per cent to £4.84m (£4.12m), on a 3 per cent increase in turnover to £22.7m (£22m).

The average spend per customer increased by more than 4 per cent to £10.50, and while customer numbers fell about 1 per cent during the period, the company said there were already signs of recovery.

Following the November rights issue, Wyevale will have net cash of about £5.5m, in spite of £3.5m invested in the purchases of centres in York, Bristol and Middlesex, and the cost of redeveloping its centre at Marple, Greater Manchester.

The Bristol and Middlesex centres will make a maiden contribution in the second half of the year.

Mr John Rudgard, chairman, said, "Our strategy of broadening our retailing base will provide a framework for sustained future growth so despite the continued economic uncertainty, we remain confident of our future prospects."

The company is paying an interim dividend of 2.93p (2.75p). Earnings per share, adjusted for exceptional items, fell from 8p to 7.5p, due to the rights issue.

## Chubb Security sells French lossmaker

Chubb Security, the electronic alarm and locks group, has sold its loss-making French alarm business, Chubb Securite, to its French rival, Ecco Securite, for FrF26m (£3.2m), writes Richard Wolfe.

The sale is part of a long-term strategy to shed unprofitable companies and target markets in east Asia and Australia.

Chubb Securite, which had an annual turnover of about FrF60m last year, is understood to have incurred in the region of FrF2m for the year to end-March.

Chubb is halfway through a four-year plan to raise its share of the £7bn world security market from 9.5 to 11.5 per cent.

## London and M'chester raises pay-out

By Alison Smith

London and Manchester Group, the life assurance and financial services group, yesterday increased its interim dividend by 24 per cent from 5.12p to 5.6p for the first half of 1994.

A sharp fall in in new managed fund investments left premium income down from £220.5m to £171.0m. In other respects, premium income was generally flat.

Mr Martin Jackson, group finance director, said that the dividend level was not directly related to premium income on a year-by-year basis.

He said that new business was at least in line with industry trends, and on a

longer-term basis the group was able to show that it could afford the transfer to the shareholders out of the life fund.

L&M is the only insurer which the Department of Trade and Industry allows to distribute part of the long-term investment return on the shareholders' interest in the life fund.

New managed fund business fell to £35.2m (£34.7m) after the company's investment performance had slipped from the high levels achieved in 1993 and 1992.

There was a slight fall to £3.5m (£3.7m) in annual premiums collected through the industrial branch business, where premiums are collected weekly from customers' homes, but this was less than the sharper

fall in this area experienced by the life insurance industry as a whole.

L&M said there were signs that the volume of business could be built up from these levels.

Within the consumer finance arm, levels of new unsecured lending were significantly ahead of the first half of 1993 and hire purchase lending had been buoyant.

The estate agency, including four firms and 85 offices, increased its number of house sales by 3 per cent and was the most productive appointed representative of the life company.

Mortgage arrears showed continuing improvement, with a significant reduction in the proportion of serious arrears.

## Kingfisher offshoots turn in mixed performance

By Neil Buckley

The increase in interim pre-tax profits from £28m to £38.1m at Kingfisher masked a mixed performance from the retailing group's chains.

The biggest surprise was Woolworths' fall from a £2.1m profit to a £6.5m loss, after suffering from the downturn in computer games sales, which left it with excess stock which had to be heavily marked down to clear. There was also a new £2.5m depreciation charge on checkout scanning equipment, and £1.7m redundancy costs following restructuring.

Comet also fell from a £0.7m profit into a £1.7m loss, hit by higher expansion costs, and increased rents on out-of-town

sites. New opening costs in Kingfisher's smaller chains, including Music and Video Club, and the office superstore chain Staples, resulted in a £2.2m loss (£0.3m profit).

Other chains performed better. Darty, the French electrical retailer which made a full first-half contribution for the first time, made operating profits of £24.7m, and held margins and increased sales in a shrinking French market.

The B&Q DIY chain lifted operating profits to £44.5m (£41.6m), although sales growth was slower than last year. Superdrug, the chemists chain, also lifted operating profits from £12.5m to £14m.

## FT-SE Actuaries classification changes

The FT-SE Actuaries Industry Classification has agreed the following changes to constituent companies' classifications, effective from October 3: AAF Industries to Building & Construction (FT-A group 210) from Vehicle Components & Assemblies (270); Azlan Group to Computer Services (487) from Distributors of Industrial Components & Equipment (412); Bruntcliffe Aggregates to Building Materials (222) from Other Mineral Extractors & Mines (235); Caribale Group to Property Agencies (794) from Financial, Other (773); DCC to Diversified Industrials (240) from Distributors, Other (414); Bunton Group to Property (782) from Building & Construction (210); Inspirations to

Leisure (422) from Transport (490); Manders to Chemicals, Speciality (234) from Chemicals, Commodity (232); Porter Chadburn to Paper & Packaging (282) from Diversified Industrials (240); Proteau to Instruments, Tools & Mechanical Handling Equipment (269) from Engineering, Contractors (264); Robert Wiseman Dairies to Food Manufacturers (280) from Retailers & Wholesalers, Food (440); Sherwood Computer Services to Computer Services (487) from Business Support Services (481); Simon Engineering to Engineering, Diversified (265) from Distributors, Other (414); Villiers Group to Engineering, Diversified (265) from Oil Exploration & Production (162).

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Eurotunnel P.L.C.

Eurotunnel S.A.

## Rights Issue to raise £858 million

The financial advisers to Eurotunnel were

Morgan Grenfell

and

Indosuez Capital

June 1994















## TRANSPORT 9-14

[illegible]

Hudson's Bay	▼	23
Imperial Oil	▼	83
Inco	▼	18
Meca Cero Alberta	▼	15
Pile Alcan	▼	12
Plac. Res. Dev. Can.	▼	13
TVS Gold	▼	81
Transpro-Domin	▼	81
Trans. Can. Pipe	▼	81

**SOUTH AFRICAN**

	Notes	Price
Anglo Am Ind.		£30
Barbcor	Z	£4.5
Gold Fields Prop. R.		118m
UAF Prop.	▼	2
SASOL	▼	602
SA Brews	▼	£12.5
Tiger Oils	▼	600
Transnet-Finbit	h	574

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ange and company not subjected to listed securities.

ated non-listed companies.

1993-94.  
M Figures based on 1984  
"Financial Crisis"  
P Figures based on  
prospective or other  
official estimates for  
1994.  
R Forecast assumes  
yield, p/e based on  
historical or other

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## CURRENCIES AND MONEY

## MARKETS REPORT

## Canadian dollar firmer

The failure of Quebec separatists to win a convincing mandate in weekend elections helped the Canadian dollar to its highest level in eight months yesterday, writes Philip Gauthier.

Although the pro-sovereignty Parti Quebecois (PQ), scored a solid victory in the provincial elections, the smaller than expected margin of victory was seen as diminishing the prospect of Quebec seceding.

The Canadian dollar closed in London at C\$1.3634 against the US dollar from C\$1.3633 on Monday. Currency dealers said the Bank of Canada had intervened and sold Canadian dollars for dollars when the currency had broken below the C\$1.35 level.

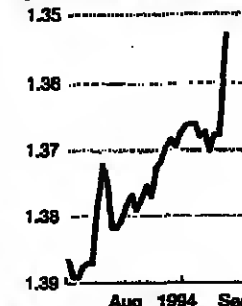
The dollar, meanwhile, benefited from firmer bond prices, following a fairly benign US consumer prices report. It finished in London at DM1.5493 from DM1.5435. Against the yen it closed at ¥99.045 from ¥98.985.

The D-Mark was generally weaker in Europe, with the market realising that the political risk in the October elections is higher than previously anticipated. It finished at FF3.421 against the franc, from FF3.425, and the Lira, at L1,017, against the Italian Lira.

Sterling traded firmly after Monday's 50 basis point rise in interest rates, although it lost ground in the afternoon against the dollar. It finished at \$1.5613, after briefly trading above \$1.57, and at DM2.482, after trading above DM2.49.

## Canadian dollar

Against the US\$ (C\$ per US\$)



Source: FT Graphicals

■ Pounds in New York

Spot	1 month	3 month	1 year
1.5613	1.5613	1.5613	1.5613
1.5613	1.5613	1.5613	1.5613

provoked by turbulence in the foreign exchange.

"The UK authorities appear to have pulled off something the Fed has been trying all year to achieve - namely a pre-emptive rate hike," said Mr Durrant.

One pundit cautioned against the market getting carried away, noting that the dollar has been trending lower since it was born.

But Mr Chris Turner, currency analyst at BZW, said there were various reasons why sterling should do better than the dollar did, when US rates were first raised in February.

These included UK real rates having less to rise before "neutrality" is achieved; the UK output gap being larger, reducing the chance of the Bank being seen to be "behind the game" in combating inflation; and the market was also much less bullish about sterling in the first place.

Mr Stewart of Morgan Stanley said he thought sterling could reach DM2.45/2.50 in the next few months, especially if the D-Mark weakened ahead of next month's elections.

Short sterling staged a recovery after a bout of pessimism in the immediate aftermath of the rate rise. The September contract rose by seven basis points to 94.14, while the December contract was up by a similar margin to 93.37.

The market clearly believes that Monday's rise in rates was only the first of many. It is still discounting short term rates above 6.6 per cent at the end of the year, and at 8.7 per cent in December 1995.

The Bank of England provided UK money markets with £320m assistance, at the new established rate of 5% per annum, after forecasting a £300m shortage. Overnight money traded between 3 and 5% per cent.

In the cash markets three month money LIBOR traded at 5 1/8 per cent, from 5% per cent.

## OTHER CURRENCIES

Sterling appeared to be the beneficiary of Monday's rate rise being seen by the market as "pre-emptive". Mr Brian Durrant, economist at brokers GNI, said it had been "a rare UK occurrence, a rate hike not

POUND SPOT FORWARD AGAINST THE POUND													
Sep 13	Coining month-point	Change on day	Bank-offer spread	Day's bid low	One month rate	Three months rate	One year rate	Bank of Eng. index					
Europe													
Austria	(Sch)	17.0286	+0.0075	180 - 321	17.0712	18.9905	17.0211	0.3	17.0083	0.4	115.2		
Belgium	(Bfr)	46.8220	+0.0045	803 - 243	46.8480	46.8220	46.8220	-0.5	46.8220	0.4	116.0		
Denmark	(DKK)	8.5518	+0.0018	471 - 554	8.5508	8.5508	8.5508	-0.6	8.5508	-1.0	5.6185	-0.7	116.5
Finland	(Fmk)	7.7540	+0.0027	758 - 599	7.7510	7.7500	7.7500	0.0	7.7540	0.0	84.8		
France	(FFr)	6.5278	+0.0017	700 - 752	6.5316	6.5288	6.5278	0.0	6.5278	-0.1	6.2291	0.6	110.4
Germany	(DM)	2.4189	+0.0002	180 - 197	2.4284	2.4124	2.4176	0.5	2.4147	0.7	2.9357	1.4	126.2
Greece	(Dr)	339.485	+1.0000	240 - 247	369.615	367.185							
Ireland	(Ir£)	1.0152	+0.0003	144 - 199	1.0200	1.0152	1.0151	0.1	1.0163	-0.4	1.0009	-0.8	104.2
Italy	(Lit)	2448.22	+0.0028	104 - 108	2448.24	2447.10	2448.22	-2.0	2448.17	-0.3	2594.42	-3.4	75.1
Luxembourg	(Lfr)	46.8023	+0.0045	803 - 243	46.8480	46.8220	46.8220	-0.5	46.8220	0.4	116.0		
Netherlands	(Gld)	2.7142	+0.0028	100 - 134	2.7105	2.7098	2.7098	0.5	2.7098	0.7	2.879	1.3	120.5
Norway	(Nkr)	10.5197	+0.0028	104 - 126	10.5195	10.5207	10.5193	0.0	10.5217	-0.1	10.6041	0.0	98.0
Portugal	(Esc)	248.522	+0.0028	100 - 134	248.523	248.540	248.522	-0.4	248.522	-0.6	248.540	-0.2	85.0
Spain	(Pta)	200.561	+0.0028	100 - 134	200.561	200.561	200.561	-2.0	200.561	-2.0	200.561	-2.0	75.1
Sweden	(Skr)	11.7583	+0.0028	117 - 122	11.7577	11.7587	11.7579	-1.5	11.7583	-0.5	12.0138	0.5	75.1
Switzerland	(Sfr)	2.0171	+0.0028	100 - 132	2.0238	2.0112	2.0141	1.8	2.0093	1.7	1.973	2.2	122.4
UK	(£)	1.5613	+0.0001	675 - 685	1.5722	1.5673	1.5664	-0.2	1.5687	-0.2	1.5699	0.1	79.2
Other													
USA	(\$)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
Other													
Argentina	(Peso)	1.5801	+0.0018	588 - 604	1.5711	1.5853	1.5853	0.0	1.5853	0.0	1.5853	0.0	116.0
Brazil	(R)	1.3634	+0.0002	362 - 388	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
Canada	(C\$)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
China	(Yen)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
India	(Rupee)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
Japan	(Yen)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
Malaysia	(Ringgit)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
New Zealand	(NZ\$)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
Philippines	(Peso)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
Singapore	(S\$)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
South Korea	(Won)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
Taiwan	(NT\$)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0
Thailand	(Baht)	1.3634	+0.0002	675 - 685	1.3634	1.3634	1.3634	0.0	1.3634	0.0	1.3634	0.0	116.0

## DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Spot	10/offer	Day's mid	One month	Three months	One year	J.P. Morgan
Europe						
Austria (Sfr)	17.0286	+0.0075 180 - 321	17.0712 18.9905	16.925 0.16848 0.5	16.623 0.7	104.4
Belgium (Bfr)	46.8220	+0.132 800 - 280	46.8280 46.8200	46.904 -0.2 31.448 -0.4	46.3229 -0.4	106.0
Denmark (DKK)	8.5518	+0.0252 180 - 200	8.5510 8.5510	8.5425 -0.1 8.5495 -0.7	8.2517 -1.7	104.0
Finland (Fmk)	7.7540	+0.0218 813 - 913	7.4933 4.8500	4.9803 0.1 4.9933 -0.6	5.0413 -1.1	79.4
France (FFr)	6.5287	+0.0132 978 - 995	6.5095 5.2629	5.3015 -0.5 5.6265 -0.8	5.574 0.5	100.7
Germany (DM)	2.4189	+0.0002 180 - 197	2.4284 2.4124	2.4176 0.1 1.5494 0.0	1.5653 0.5	100.7
Greece (Dr)	339.485	+0.9 100 - 100	236.120 234.100	238.1 -1.5 238.925 -1.8	239.675 -1.8	99.1
Ireland (Ir£)	2.7142	+0.0008 376 - 389	2.5493 2.5400	2.5374 0.5 1.5344 0.0	1.518 1.4	101.4
Italy (Lit)	2448.22	+0.8 870 - 870	1753.05 165.000	179.98 0.6 195.37 -0.7	169.32 -4.5	75.4
Luxembourg (Lfr)	46.8023	+0.132 800 - 100	51.650 51.650	51.204 -0.2 51.363 -0.4	52.020 -0.4	106.0
Netherlands (Gld)	2.7142	+0.0075 390 - 380	2.7390 1.7328	2.7386 -0.1 1.7396 0.0	1.7391 0.3	105.8
Norway (Nkr)	8.6020	+0.021 010 - 030	8.6055 8.7500	8.607 -0.9 8.627 -1.5	8.6995 -1.4	96.1
Portugal (Esc)	157.490	+0.55 800 - 800	159.000 15.600	158.65 -57 162.285 -11.2	166.8 -5.7	95.4
Spain (Pta)	200.561	+0.117 430 - 480	188.720 127.800	128.77 -2.8 129.4 -2.8	132.306 -3.0	81.4
Sweden (Skr)	11.7583	+0.0157 915 - 915	7.4322 7.4322	7.4322 0.1 7.4322 0.0	7.4322 0.0	100.0
Switzerland (Sfr)	2.0171	+0.0075 915 - 825	2.0490 1.2900	1.2909 1.1 1.2987 1.0	1.2795 1.2	108.4
UK (£)	1.5613	+0.0013 810 - 815	1.5720 1.8500	1.5594 0.7 1.5594 0.7	1.5498 1.0	87.5
USA (\$)	1.3634	+0.0038 310 - 313	1.2797 1.2294	1.2303 0.8 1.2304 0.9	1.2302 0.9	129.9
Other	1.49829					
Asia/Pacific						
Argentina (Peso)	0.9989	-0.0003 692 - 993	0.9983 0.9992	-	-	-
Brazil (R)	0.8570	+0.008 580 - 590	0.8678 0.8660	-	-	-
Canada (C\$)	1.3634	+0.0118 531 - 636	1.0893 0.9433	1.2636 -0.4 1.3559 -0.5	1.3984 -0.9	83.2
China (Yen)	3.4135	+0.0052 110 - 110	3.4160 3.4110	3.4145 -0.4 3.4163 -0.3	3.4237 -0.3	95.0
India (Rupee)	1.49829					
Japan (Yen)	1.3634	+0.0008 495 - 495	1.3748 1.3414	1.3434 -0.2 1.3441 -0.3	1.3514 -0.8	87.2
Australia (A\$)	1.2431	-0.0002 256 - 276	7.2726 7.2758	7.7298 0.0 7.7278 0.0	7.7428 -0.2	100.0
Hong Kong (HK\$)	7.7540	+0.0001 475 - 755	11.3798 11.3798	11.3798 0.0 11.3798 0.0	11.3798 0.0	100.0
Malaysia (RM)	91.5940	+0.06 200 - 270	98.200 98.800	98.845 2.4 98.305 2.8	98 3.1	148.5
New Zealand (NZ\$)	2.5536	+0.0013 533 - 543	2.5547 2.5520	2.5448 0.3 2.5333 0.2	2.5098 -0.9	96.1
Philippines (P\$)	1.8890	+0.0005 576 - 803	1.8914 1.8500	1.867 -0.7 1.867 -0.7	1.8671 -0.5	100.0
Singapore (S\$)	26.5200	+0.0001 500 - 500	26.5200 26.5100	26.5100 0.0 26.5100 0.0	26.5100 0.0	100.0
South Korea (W\$)	3.7078	+0.0001 505 - 505	1.7500 2.7500	2.7517 -0.4 2.7518 -0.8	2.7744 -0.8	100.0
Taiwan (NT\$)	3.4135	+0.0037 870 - 880	1.4810 1.4800	1.4882 1.1 1.4843 0.8	1.4775 0.7	100.0
S Africa (Rand)	1.49829	+0.0065 545 - 550	3.5655 3.5425	3.5708 -0.2 3.5991 -0.9	3.6758 -0.4	100.0
S Africa (Fm)	9.4850	+0.001 750 - 950	4.4890 4.4850	4.5187 -0.6 4.6076 -0.2	4.6778 -0.2	100.0
South Korea (W\$)	800.150	+0.01 000 - 000	900.260 900.000	903.15 -0.5 903.15 -0.2	905.15 -0.1	100.0
Thailand (Baht)	24.7970	+0.020 800 - 800	24.7970 24.7970	24.7970 24.7970	24.7970 24.7970	100.0
Thailand (Baht)	24.7970	+0.020 800 - 800	24.7970 24.7970	24.7970 24.7970	24.7970 24.7970	100.0

## CROSS RATES AND DERIVATIVES

## EXCHANGE CROSS RATES

Spot 13	8Fr	DKr	FFr	Dm	E	L	Fi		
Belgium	(Bfr)	10.18	19.18	66.61	4.955	2.038	49.19	5.650	
Denmark	(DKr)	52.14	10	8.661	2.532	1.033	2554	2.842	
France	(FFr)	60.20	11.55	10	2.923	1.267	2681	3.281	
Germany	(DM)	20.60	3.950	3.421		0.420	1013	1.122	
Greece	(Dr)	341.0	9.416	1.150	3.232				
Ireland	(Ir£)	2.033	3.093	3.328	0.089	0.441	100	0.111	
Italy	(Lit)	18.35	3.915	3.048	0.881	1.374	802.4	1	
Netherlands	(Gld)	9.000	7.795	2.278	0.058	0.206	2508	2.548	
Norway	(Nkr)	20.20	8.975	2.895	0.012	0.612	2635	1.101	
Portugal	(Esc)	24.84	4.784	1.126	1.206	0.598	2321	1.254	
Spain	(Pta)	24.84	4.784	7.055	2.051	0.935	2088	2.314	
Sweden	(Skr)	11.75	1.731	1.081	0.081	0.111	1111	1.111	
Switzerland	(Sfr)	42	49.90	5.351	8.272	2.414	1.015	2448	2.714
UK	(£)	33.55	4.652	3.917	1.145	0.481	1190	1.288	
Canada	(C\$)	90.00	6.111	5.235	1.525	0.680	1959	1.730	
Japan	(¥)	32.21	1.178	3.331	1.054	0.194	1954	1.755	
Finland	(Fmk)	39.27	7.333	6.624	1.907	0.800	1931	1.410	



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## AMERICA

## Inflation data give Dow renewed heart

## Wall Street

US stocks moved higher yesterday morning after a tame reading on consumer price inflation brought some encouragement to a depressed bond market, writes Frank McCarty in New York.

By 1pm, the Dow Jones Industrial Average was up 13.80 at 3,874.14, while the more broadly based Standard & Poor's 500 was 0.97 ahead at 467.16. Advancing issues led declines on the Big Board by an 11-to-seven margin in moderate volume of 175m shares.

In the secondary markets, the American SE composite was 1.30 better at 456.36, and the Nasdaq composite added 3.91 at 763.92.

A two-session bout of selling, triggered by Friday's news of an unexpected jump in producer prices, came to an end yesterday morning. Before the market opened yesterday, the labor department revealed a 0.3 per cent increase in the August consumer price index, a figure that compared favourably with the consensus forecast.

Amid the relief, investors largely ignored contradictory evidence in a regional manufacturing survey. The Federal Reserve Bank of Atlanta said the price-paid component of its monthly survey of business conditions showed a moderate upturn.

In spite of that unfavourable news, analysts said the more benign reading in the consumer sector would allow the Federal Reserve to wait until November before lifting short-term interest rates again. That scenario had seemed less credible in the aftermath of last week's report on producer prices.

The improved outlook yesterday enabled bonds to post moderate gains during the early morning, giving additional support to those stocks affected most by the impact of a rate increase on the economy. But the pessimism among bond traders proved to be firmly rooted. As Treasury securities stepped, the solid improvement in equities eroded some what.

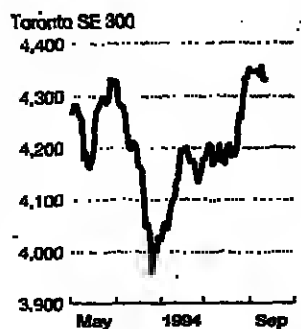
Among the Dow Industrials, raw material suppliers - which also benefit from the accelerating trend in producer prices - led the way. Alcoa was up 3/4 at \$83.40 and International Paper climbed 1/4 to \$74.40.

Elsewhere in the robust paper and pulp sector, Georgia Pacific gained 1/4 to \$73 and Champion International added 1/4 to \$68.75.

Beltech IBM set the positive tone among technology issues, moving 1/2 higher to \$68.75.

But it was semiconductor issues which showed the most sparkle over the morning after the release of the August book-

## Canada



Toronto SE 300  
Source: FT Graphics

Toronto was mixed with a firm bias at noon as the market failed to keep pace with rallying New York equities and the stronger Canadian dollar. The TSE-300 composite index moved up 3.48 to 4,050.35 in heavy morning volume of 29.5m shares. The dollar was sent to a seven-month high by the stronger than expected showing of the defeated Liberal party in the Quebec elections, indicating that popular support for separation was not overwhelming.

Falls in precious metals dampened gains in interest rate-sensitive conglomerates and financial services.

To-bill ratio, a keenly watched indicator of the industry's future performance. A surprisingly strong reading sent Micron Technology 1 1/4% higher to \$104 and Texas Instruments up 1/4 to \$75.75.

The session propelled two relative unknowns into the NYSE's most active list. Western Company of North America, an oil-services concern, jumped 4%, or nearly 38 per cent, to \$167 after BJ Services announced its interest in acquiring the company. BJ said it was appealing directly to Western's shareholders after the rejection of its unsolicited \$450m offer, worth \$18.50 a share.

Meanwhile, EMC added 1/4 to \$19.75 in unusually brisk trading of 2.2m shares. The activity reflected a positive reaction by analysts to the company's announcement that it was developing storage applications for "video on demand" services.

Mexico

Mexican equities were propelled higher during early trading by gains on Wall Street, following the release there of CPI data. At mid-session the IPC index of the 37 most traded stocks was up 13.91 or 0.5 per cent at 2,722.7. Turnover was 165m pesos in volume of 11.8m shares.

Telmex ADRs were up 3/4 at \$62.75 in New York, while in Mexico the L shares improved 1.1 per cent. Gains outpaced declines by 21 to 6.

## EUROPE

## US data provide support to late closing bourses

Markets took a waiting brief during the morning ahead of the release of the US CPI data, which encouraged their performance in the afternoon.

FRANKFURT reacted to the US data with a modest gain in the post-bourse after falling back nearly 1 per cent during the session. However, brokers commented that investors remained nervous, illustrated by the low trading volume.

The Dax index retreated 18.62 to 2,138.09.

In the post-bourse, the Ibis indicated index moved to 2,144.56. Turnover totalled DM5.4bn.

Aside from the economic news there was little else to stimulate activity. Bayerische Hypo Bank, which announced the price for its one-for-10 capital increase at DM350, lost DM6.30 at DM408.20.

Bayer was down a further DM3.20 at DM366.30 following news on Monday of its purchase of Sterling Drug's North American over-the-counter pharmaceuticals business.

AMSTERDAM moved

slightly higher, the AEX index finishing at 412.88, a gain on the session of 0.88.

Gist-Brocades, the consumer goods group, which had been downgraded to hold by James Capel on Monday, added 90 cents at Ft 45.10, in line with the market trend. Capel explained that after three years of strong profits growth - 23 per cent on average - the 9.9 per cent first-half figures disappointed investors. Capel forecast from 15 per cent to 10 per cent annually which, due to stock option dividends, would translate as an annual increase in earnings per share of 6.5 per cent.

PARIS was another market to turn from a weak morning to strong in the afternoon. The CAC-40 index finished 2.57 up at 1,869.38, having been off nearly 1.5 per cent during the early part of the day. Turnover was some FF7.8bn.

Legrand was one of the most popular stocks, gaining FF240 at FF76,670 after forecasting a 30 per cent rise in profits for

## FT-SE Actuaries Share Indices

Sep 13		THE EUROPEAN SERIES									
Index	Change	Open	High	Low	Close	Open	High	Low	Close	Open	High
FT-SE 100	+13.80	1383.71	1387.22	1380.33	1387.14	1383.71	1387.22	1380.33	1387.14	1383.71	1387.22
FT-SE 250	+0.97	1468.24	1469.77	1464.92	1468.76	1468.24	1469.77	1464.92	1468.76	1468.24	1469.77

the full year.

MILAN picked up late in the day, helped by the US data and the outcome of talks between Mr Silvio Berlusconi and union representatives on reform of the pension system.

The Comit index was flat, finishing 0.64 lower at 649.19, while the real time Mibtel index picked up from a day's low of 10,312 to finish 28 ahead at 10,429.

Olivetti reversed recent falls with a 1.36, or 1.8 per cent, advance to L1,986 and Credito Italiano picked up L95, or 4.6 per cent, to L2,140, although dealers said there was no news to explain the rise.

Ferruzzi fell L50, or 3.1 per cent, to L1,565 in the wake of moves by the Ferruzzi family to contest decisions made at the August 1993 shareholders' meeting on the accounts, and speculation about a capital increase.

In the telecommunications sector, Telecom Italia rose L40 to L4,230, but the holding company Stet eased L15 to L4,625 after Mr Michele Tadeschi, chairman of state industrial holding company IRI, said that a first tranche of the state-owned telecommunications sector should be sold by the end of the year.

ZURICH rebounded after early weakness, the SMI index picking up from a low of 2,624.3

to finish 15.8 higher at 2,658.3, with the strengthening dollar providing additional support.

Banks led the market higher. CS Holding rose SF12 to SF156.7, still benefiting from its decision to withdraw its offer for Austria's Creditanstalt-Bankverein. UBS bearers rose SF15 to SF12.20, and among the insurers, Zurich added SF18 at SF12.79.

Nestlé rose SF19 to SF123.6 ahead of tomorrow's results: analysts are expecting a modest increase in first-half profits but forecast that second-half earnings should surge due to the capital gain from selling its L'Oreal distributorships to L'Oreal.

The pharmaceuticals sector was mixed, Roche certificates rising SF40 to SF6,225 but Sandoz losing SF16 at SF700.

STOCKHOLM was supported by a stronger crown, a more stable debt market and the US CPI figures. The ABAX index index put on 3.9 at 1,454.2.

The banking and insurance sector climbed almost 3 per cent. S-Bank's "A" shares

advanced SKr1.70 to SKr46.20, while Handelsbanken "A" rose SKr2 to SKr101.

NCC "B" was up SKr3.50 at SKr53 after the construction group said it had sold its entire stake of 25.7m shares in the British-Swedish stainless steel-maker Avesta Sheffield to BZW, giving it a capital gain of about SKr1.2bn.

MADRID reacted wildly first to higher than expected inflation figures in Spain which triggered early losses, and then to the US's CPI data which caused a rebound.

At the end of the day, the general index was ahead 3.10, or 1 per cent, at 301.22 on a turnover of Ptas31.18bn. Dealers said stocks with ADRs performed well in the afternoon session and there was also strong buying in the banks.

Among the banks, Santander added Ptas60 at Ptas1.180 and Argentaria put on Ptas450 at Ptas450.

Written and edited by John P. Morgan and James Winstington

## ASIA PACIFIC

## Nikkei regains 20,000 level for first time in four days

## Tokyo

Buying by public funds and investment trusts supported share prices, and the Nikkei 225 average closed above the technically important 20,000 level for the first time in four trading days, writes Emiko Teramono in Tokyo.

The index was finally up 128.33 at 20,046.11 after a low for the day of 19,826.37 in the morning session and a high of 20,097.02 in the afternoon.

Volume picked up to 339m shares from Monday's 192m, but most overseas investors and domestic institutions remained on the sidelines due to the lack of fresh incentives. However, corporate fund managers stepped up profit-taking to boost their earnings ahead of the September book closing, while buying by public funds and arbitrageurs countered the rise in stock sales.

The Tokyo index of all first section stocks put on 6.34 at 1,592.51 and the Nikkei 300 added 1.72 at 290.75, but declines led rises by 531 to 440, with 201 issues unchanged. In London the ISE/Nikkei 50 index eased 0.19 to 1,300.56.

In spite of the rise in share prices, traders said underlying investor confidence remained sluggish.

Japan Telecom, regarded as the recent benchmark for market sentiment, declined ¥70,000 to a new low of ¥4.2m. The company has been a casualty of oversupply fears since its listing on the second section last week.

DDI, another telecommunications stock on the second section, fell ¥14,000 to ¥834,000, while East Japan Railway, a leading shareholder of Japan Telecom, lost ¥3,000 at ¥500,000. But Nippon Tele-

graph and Telephone finished ¥4,000 ahead at ¥888,000 on buying by public funds after sliding to a low of ¥879,000 during the day.

Mitsui Trust and Banking advanced ¥30 to ¥1,080 on reports that it had started to clear its balance sheet. Other trust banks were also higher, Mitsubishi Trust adding ¥40 to ¥1,430 and Sumitomo Trust ¥50 to ¥1,380.

Tsumura, a pharmaceutical company, retreated by its daily limit of ¥300 to ¥1,170 on selling by individual investors. Reports of in-house squabbling among executives discouraged investors.

In Osaka, the OSE average rose 22.47 to 22,250.59 in volume of 109.6m shares. Rohm, the semiconductor device maker, gained ¥60 at ¥4,320 for the second consecutive day.

## Roundup

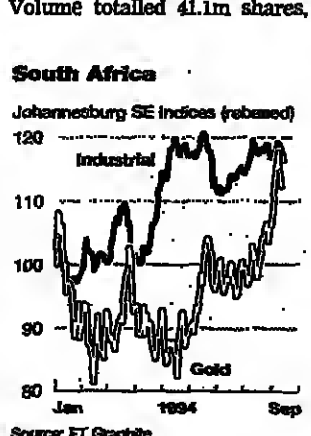
Trading in some of the Pacific Rim markets was restrained ahead of yesterday's key US inflation data.

SEOUL turned back from an intraday high for the year as active selling of an estimated Won40bn of shares by a state-run fund wiped out most of the early gains. The composite index ended 0.32 easier on balance at 955.38, after touching a year's peak of 1,006.21.

Brokers said the government wanted the index to remain below the 1,000 mark ahead of the Chusok full-moon holidays next week amid worries that a sharp rise in stock prices could provoke discontent among farmers, who have criticised government policies favouring city dwellers.

Primary blue chips remained strong in spite of selling by the stock stabilisation fund. Volume totalled 41.1m shares.

South Africa



Source: FT Graphics

## S Africa drifts lower, golds steady

Johannesburg drifted lower in late trade as the market waited for further direction amid concern about prospects for billion and world equities. The overall index slipped 19 to 5,863 and industrials dropped 39 to 6,517.

Dealers said traders were cautious about a weak industrial sector and fears of inflation. New figures showed that the producer price index rose sharply in July to its highest annual rate in two years, her-

alding a possible return to double-digit inflation by the end of the year, and exceeding market expectations. The all-commodities index rose 1.7 per cent for the month to show a 9 per cent gain year-on-year, the highest since August 1992 when the rate was 9.5 per cent.

The engineering conglomerate Barlows recorded 50 cents to R31.75.

Gold shares, meanwhile, managed to hold steady in spite of the softer metal price

in largely technical trade. Golds edged up 7 to 2,417 and the bullion's afternoon fix was down below the \$390 an ounce level to \$389.60. Mr Emin Eyi from Baring Securities described the small gain, however, as "the start of an underlying rise in gold shares". He cited a weakening commercial sector helping exporters, and prospects of a rise in interest rates as reasons why the market should pick up. Dries added 75 cents at R88.50.

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The London International Financial Futures and Options Exchange

## FT-SE ACTUARIES WORLD INDICES

NATIONAL AND REGIONAL MARKETS		MONDAY SEPTEMBER 12 1994		FRIDAY SEPTEMBER 9 1994		DOLLAR INDEX	
Index	Change	Index	Change	Index	Change	Index	Change
Australia (69)	-1.7	163.29	167.75	138.19	153.88	1.5	3.87
Austria (17)	-1.4	106.08	122.71	157.37	157.54	1.3	1.02
Belgium (37)	-0.9	168.91	169.21	140.06	136.73	-0.5	4.04
Canada (104)	-0.3	128.48	84.72	108.08	133.87	0.0	2.51
Denmark (53)	-0.1	239.82	192.21	202.50	200.63	-1.1	1.42
Finland (24)	-0.6	171.32	112.57	144.86	188.12	-1.4	0.74
France (87)	-0.4	164.56	108.61	139.16	143.79	0.8	3.06
Germany (52)	-1.5	140.56	92.08	118.87	118.87	-1.4	1.73
Hong Kong (96)	-2.9	354.97	253.96	355.58	402.48	-2.6	3.04
India (14)	-0.3	201.26	132.73	110.23	194.25	-0.8	3.27
Italy (59)	-0.4	75.02	49.47	63.45	82.71	-0.5	1.67
Japan (469)	-0.3	151.00	128.38	100.10	100.10	0.0	0.76
Malaysia (91)	-0.9	547.23	360.86	482.50	504.35	-1.1	1.48
Mexico (18)	-0.2	2178.80	1454.97	1840.12	2534.51	-0.2	1.20
Netherlands (27)	-0.4	205.05	135.22	173.42	170.73	-0.3	3.36
New Zealand (14)	-2.5	99.66	45.95	58.93	64.87	-2.3	3.70
Norway (23)	-0.1	184.48	128.25	164.48	188.64	0.0	1.75
Singapore (44)	-0.2	242.21	224.32	250.25	246.55	-0.9	1.70
South Africa (59)	-0.5	282.56	182.32	247.42	302.05	-1.2	2.12
Spain (43)	-1.3	132.36	87.29	111.35	135.50	-1.4	4.25
Sweden (36)	-1.5	218.33	142.68	182.96	222.87	0.0	1.58
Switzerland (47)	-0.6	164.44	105.00	134.87	133.64	0.0	1.82
United Kingdom (204)	-0.4	185.48	124.55	160.25	184.48	-0.4	3.89
USA (517)	-0.4	180.45	118.99	152.91	190.18	-0.4	2.85
EUROPE (119)	-0.1	164.88	108.72	138.44	154.08	-0.4	3.01
Nordic (15)	-0.4	209.99	138.47	177.59	210.27	-0.2	1.41
Pacific Basin (148)	0.0	151.45	108.48	136.54	111.51	-0.2	1.08
Euro-Pacific (148)	-2.1	152.78	107.34	135.86	126.30	-0.3	1.91
North America (821)	-0.4	177.22	115.85	146.88	185.29	-0.4	2.83
Europe Ex. UK (574)	-0.4	148.00	97.80	125.19	133.18	-0.4	2.43
Pacific Ex. Japan (278)	-1.7	254.41	167.77	215.19	238.16	-1.8	2.72
World Ex. US (1647)	-0.1	164.44	106.44	130.07	132.19	-0.3	1.82
World Ex. UK (1060)	-0.2	166.78	102.97	141.03	146.23	-0.4	2.06
World Ex. So. Am. (2105)	-0.2	167.98	110.77	142.07	149.02	-0.4	2.24
World Ex. Japan (1699)	-0.2	179.86	118.48	151.59	178.88	-0.5	2.96
The World Index (2154)	-0.2	198.77	111.29	142.73	150.14	-0.4	2.24

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